



SUPREME AUDIT INSTITUTION OF INDIA  
लोकहितार्थ सत्यनिष्ठा  
Dedicated to Truth in Public Interest

**Report of the  
Comptroller and Auditor General of India  
on  
Implementation of Atal Mission for  
Rejuvenation and Urban Transformation  
in Kerala**



**Government of Kerala  
Report No.7 of 2025  
(Performance Audit – Civil)**



Presented to the Legislature on 24 February 2026

**Report of the  
Comptroller and Auditor General of India  
on  
Implementation of Atal Mission for Rejuvenation  
and Urban Transformation in Kerala**

**Government of Kerala  
Report No.7 of 2025  
(Performance Audit – Civil)**



<b>TABLE OF CONTENTS</b>		
<i>Paragraph</i>	<i>Description</i>	<i>Page reference</i>
	Preface	iii
	Executive Summary	v
<b>Chapter I – Introduction</b>		
1.1	Introduction	1
1.2	Mission components	1
1.3	Organisational set up	2
1.4	Audit objectives	3
1.5	Audit criteria	3
1.6	Audit scope and methodology	4
1.7	Sampling	4
1.8	Acknowledgement	4
1.9	Audit findings	4
<b>Chapter II – Planning the Mission</b>		
2.1	Project planning	5
<b>Chapter III – Financial Management</b>		
3.1	Project fund	20
3.2	Administrative and office expenses	22
3.3	Reform incentive	23
3.4	Loss of Central assistance for the preparation of GIS based Master Plan, LAP and TPS	24
3.5	Inadmissible payments	25
3.6	Avoidable burden due to upfront release of loan assistance to ULBs	26
<b>Chapter IV – Project Implementation</b>		
4.1	Execution of projects	30
4.2	Physical and financial progress of projects	30
4.3	Execution of water supply projects	31
4.4	Status of achievement of Service Level Benchmarks	44
4.5	Execution of sewerage facilities and septage management projects	48
4.6	Status of universal coverage of sewerage and septage systems	56
4.7	Operation and maintenance of treatment plants under water supply and sewerage sector	57
4.8	Execution of projects under urban transport	59
4.9	Execution of stormwater drains	64
4.10	Execution of projects under green space and parks	69
<b>Chapter V – Project Monitoring</b>		
5.1	Monitoring of projects	73

<b>APPENDICES</b>		
<i>Appendix</i>	<i>Description</i>	<i>Page</i>
1.1	Statement showing number of approved projects and number of projects selected by Audit	79
2.1	Details of SAAP wise duration and funds	80
2.2	Details of projects abandoned/cancelled/delayed due to absence of hindrance free land	81
2.3	DPRs prepared by M/s Ram Biologicals under sewerage/septage component	85
2.4	DPRs prepared by KITCO under storm water drain, urban transport and green space and parks components	87
3.1	Delay in release of funds by Government of Kerala	89
4.1	Status of sewerage network	90
4.2	Funds allocated and facilities created under urban transport	91
4.3	Foot paths constructed without clearing obstacles	92
4.4	Non-providing of facilities in parks	94
5.1	Projects not appraised by SLTC	96
	Glossary of abbreviations used in the Report	101

## PREFACE

This Report of the Comptroller and Auditor General of India for the year ended 31 March 2023 has been prepared for submission to the Governor of the State of Kerala under Article 151(2) of the Constitution of India for being placed in the State Legislature.

This Report contains the results of the Performance Audit on ‘Implementation of Atal Mission for Rejuvenation and Urban Transformation in Kerala’ covering the period 2015-16 to 2022-23. Instances relating to the period subsequent to 2022-23 are also included wherever found necessary.

The audit was conducted in conformity with the Auditing Standards issued by the Comptroller and Auditor General of India.





# EXECUTIVE SUMMARY



## EXECUTIVE SUMMARY

### Why CAG did this audit

Government of India launched Atal Mission for Rejuvenation and Urban Transformation (AMRUT) in June 2015 with the intention to provide basic services to households and build amenities in cities which would improve the quality of life for all, especially the poor and the disadvantaged. Government of India selected nine cities in Kerala (Thiruvananthapuram, Kollam, Kochi, Thrissur, Kozhikode and Kannur Corporations and Alappuzha, Guruvayur and Palakkad Municipalities) for the implementation of the scheme. The period of AMRUT scheme was initially for five years from 2015-16 to 2019-20 and was then extended four times up to December 2024. Government of India released ₹1161.17 crore as project fund during 2015-2024. In addition to project fund, GoI released ₹103 crore towards administrative and office expenses, reform incentive, GIS based master plan and preparation of Local Area Plan/Town Planning Scheme. Performance Audit on Implementation of AMRUT in Kerala, covering the period from 2015-16 to 2022-23, was undertaken to evaluate the extent of achievement of the objectives of the scheme by mission cities, through an analysis of the various stages of implementation namely, planning, financial management, execution and monitoring of projects.

### Major Audit Findings

Audit noticed that though the primary purpose of the Mission was to achieve universal coverage in the water supply sector, State did not plan for achieving universal coverage. Delay in finalising agencies for project development and implementation resulted in delayed implementation and non-completion of projects especially water supply and sewerage sector projects, even after a lapse of nine years from commencement of the mission. In the absence of sufficient expertise, Kerala Water Authority (KWA) could not plan for adequate and timely implementation of sewerage/septage sector projects. Preparation of Detailed Project Reports (DPRs) by empanelled agencies without proper site investigation, public consultation etc., resulted in extensive revision of estimates, cost overrun and abandoning of 27 projects with project cost of ₹233.55 crore. Audit noticed delays ranging from 43 days to 15 months (average 5.9 months) in release of GoI funds by the State. Parking of funds with the implementing agency, KWA in violation of GoI instructions was also seen.

None of the mission cities could achieve the objective of providing 135 lpcd drinking water to the households. Coverage of household water supply among the nine mission cities ranged from 9.39 *per cent* (Guruvayur Municipality) to 89.16 *per cent* (Kochi Corporation). 100 MLD Water Treatment Plant constructed expending ₹40.62 crore at Vasoorchira in Kollam was idling due to non-completion of laying of raw water pumping main. Four Overhead Service Reservoirs constructed by KWA expending ₹31.51 crore in Kochi and Thrissur Corporations and Palakkad Municipality remained idle due to non-laying of pumping mains, distribution lines, leakage in distribution line, etc.

Mission cities except Thiruvananthapuram, Kochi and Kannur could not establish any sewage collection and treatment systems. Kochi and Kannur

Municipal corporations had a negligible coverage of three *per cent* and one *per cent* respectively. Thiruvananthapuram Corporation, which treated 34 *per cent* of the sewage generated at the commencement of the scheme could not expand the coverage of sewage network. Failure of KWA/Kollam Corporation to establish network to bring sewage to the treatment plant under construction at Kureepuzha resulted in non-completion of the Plant and idling of the infrastructure created expending ₹ 16.84 crore.

Reducing pollution by switching to public transport or constructing facilities for non-motorised transport was one of the objectives of AMRUT. Audit noticed that 47 *per cent* of footpaths test checked were constructed without clearing obstacles such as electric posts, stay wires, telecom boxes, etc. 37 *per cent* of foot paths test checked were not disabled friendly and 53 *per cent* foot paths test checked had no tactile pavement to facilitate visually challenged persons.

Construction and maintenance of storm water drains was expected to reduce and ultimately eliminate, flooding in cities, thereby making cities resilient. Kochi Corporation utilised scheme funds of ₹45.43 crore without preparing a definite plan to prevent sewage mixing and flooding. Scheme funds were utilised for routine maintenance activities including desilting and root causes of flooding during rains remained unaddressed. Thiruvananthapuram Corporation constructed a drain in Plavarcod-Ulloorkonam-Andoorpoika road without establishing connectivity to primary drain leading to flooding in the area.

Under the Green Space and Parks component, mission cities constructed 30 new parks and 36 parks were renovated. Out of the 27 parks test checked, nine parks in five Urban Local Bodies (ULBs) were not opened to public. An amount of ₹27.92 lakh expended towards construction of musical fountain in Nehru Park, Thrissur Corporation remained unfruitful as the fountain became non-functional. Construction of park on the banks of Chilavannur lake by Kochi Corporation had to be abandoned due to lack of permission from Kerala Coastal Zone Management Authority, rendering expenditure of ₹28.22 lakh incurred towards the project unfruitful.

Though guidelines stipulated the State Level Technical Committee (SLTC) to ensure compliance of the DPR to the checklists issued by GoI, the SLTC did not ensure availability of land, clearance from other departments/agencies etc., which resulted in delay in implementation and abandoning of the projects. Mission guidelines insisted on grant of Technical Sanction by SLTC. However, State Level High Powered Steering Committee (SHPS) allowed implementing agencies themselves to grant technical sanction for the projects. SLTC did not convene meetings for 29 months during the period September 2018 to January 2021 and the technical parameters of 38 projects were not subjected to mandatory appraisal by the SLTC.

### **What CAG recommends**

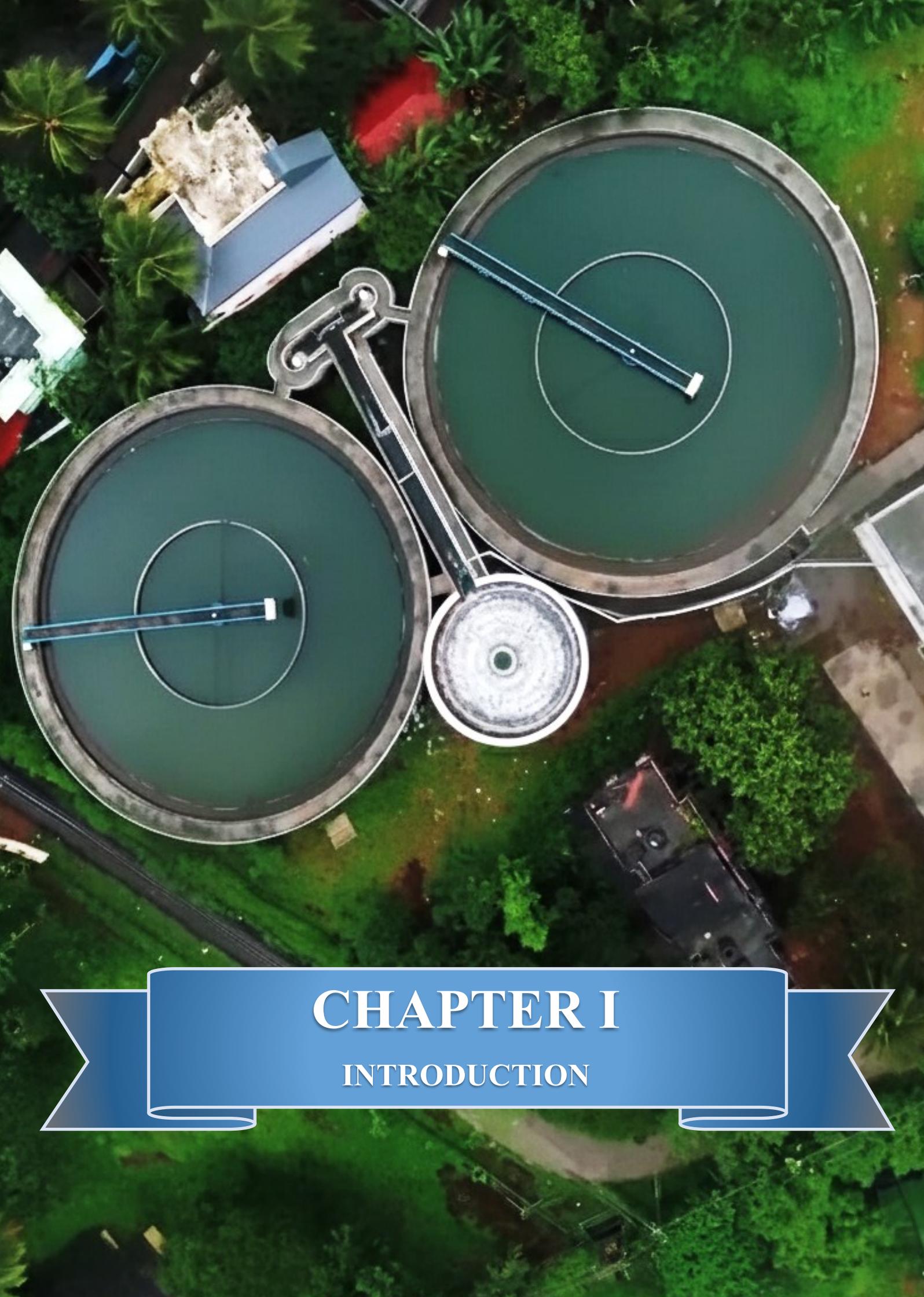
The following nine recommendations have been made in this report.

- ***Government should ensure that adequate public consultation meetings are conducted and documented by ULBs at the planning stage to enable them to make informed decisions.***

***(Recommendation 1)***

- ***Government should ensure that empanelment of agencies for the preparation of Detailed Project Reports is based on a thorough evaluation of previous projects executed by the agencies.***  
(Recommendation 2)
- ***Government should ensure that scheme funds are not diverted and do not remain parked with implementing agencies.***  
(Recommendation 3)
- ***Government should ensure that distribution networks are also planned and executed along with the construction of Water and Sewage Treatment Plants, so as to avoid idling of such plants.***  
(Recommendation 4)
- ***Government should ensure that KWA/ULBs undertake adequate measures for operation and maintenance of the assets created to yield benefits on a long-term sustainable basis.***  
(Recommendation 5)
- ***Government should conduct a comprehensive study to analyse reasons for frequent flooding in Kochi Corporation and initiate appropriate rectification measures.***  
(Recommendation 6)
- ***Government should design a definite plan to complete all incomplete projects and ensure that benefits of the completed projects are provided to the public without delay.***  
(Recommendation 7)
- ***Government should design a definite plan and strive towards achievement of Service Level Benchmarks especially in Water Supply and Sewerage Sectors.***  
(Recommendation 8)
- ***Government should ensure that committees and bodies supervise and monitor the implementation of projects in accordance with the terms of the responsibilities entrusted under AMRUT.***  
(Recommendation 9)





# CHAPTER I

## INTRODUCTION



# CHAPTER I INTRODUCTION

## 1.1 Introduction

Government of India (GoI), Ministry of Housing and Urban Affairs (MoHUA<sup>1</sup>), launched the Atal Mission for Rejuvenation and Urban Transformation (AMRUT) on 25 June 2015 with the aim to provide basic services to urban households and build amenities in cities which will improve the quality of life for all especially the poor and the disadvantaged.

The purpose of AMRUT was to ensure that

- every household has access to a tap with assured supply of drinking water and a sewerage connection;
- increase the amenity value of cities by developing greenery and well-maintained open spaces e.g. parks and
- reduce pollution by switching to public transport or constructing facilities for non-motorized transport e.g. walking and cycling.

MoHUA had selected nine cities in the State viz., Thiruvananthapuram, Kollam, Kochi, Thrissur, Kozhikode and Kannur municipal corporations and Alappuzha, Guruvayur and Palakkad municipalities for the implementation of the scheme. Fifty *per cent* of the total project cost as grant was the central share and the remaining project cost was to be met by the State and mission cities in the ratio 30:20. The period of AMRUT was initially for five years from the financial year 2015-16 to 2019-20 and was extended four times up to December 2024.

The thrust areas of the mission were

- water supply,
- sewerage facilities and septage management,
- storm water drains to reduce flooding,
- pedestrian, non-motorized and public transport facilities, parking spaces, and
- enhancing amenity value of cities by creating and upgrading green space, parks and recreation centers, especially for children.

The mission also aimed at improving governance through a set of reforms and capacity building.

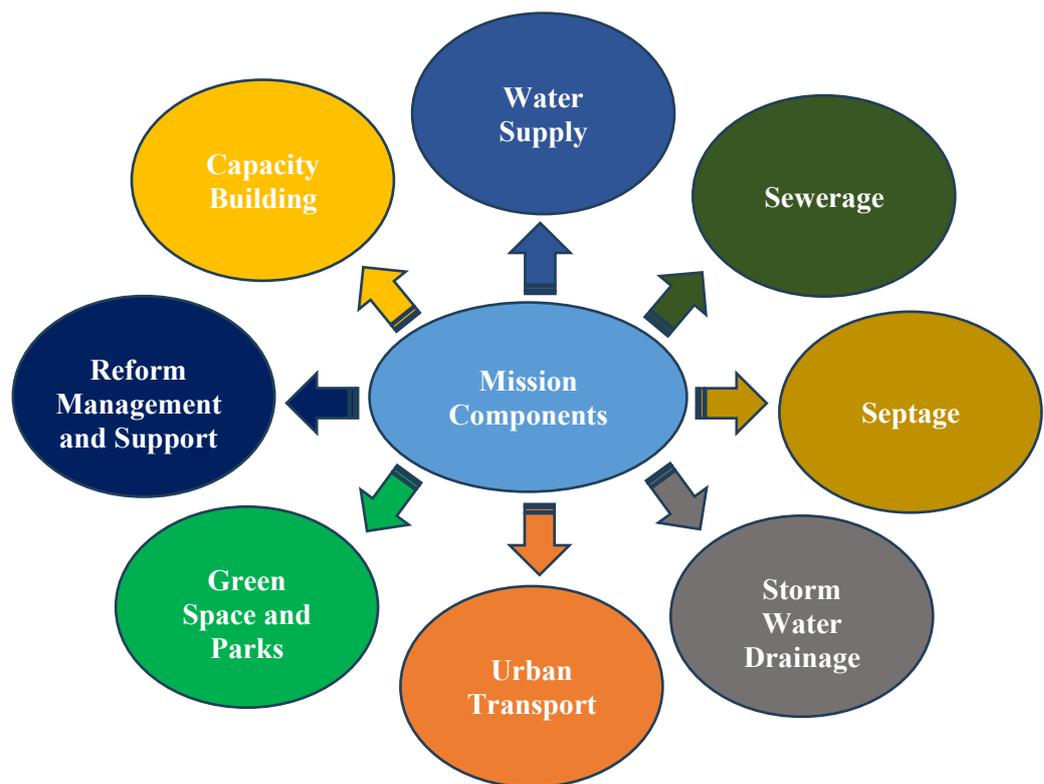
## 1.2 Mission components

The components of AMRUT Mission are given in **Chart 1.1**.

---

<sup>1</sup> The Ministries of Urban Development (MoUD) and Housing and Urban Poverty Alleviation (MoHUPA) were merged to form the Ministry of Housing and Urban Affairs (MoHUA) with effect from 6 July 2017.

Chart 1.1: Mission Components

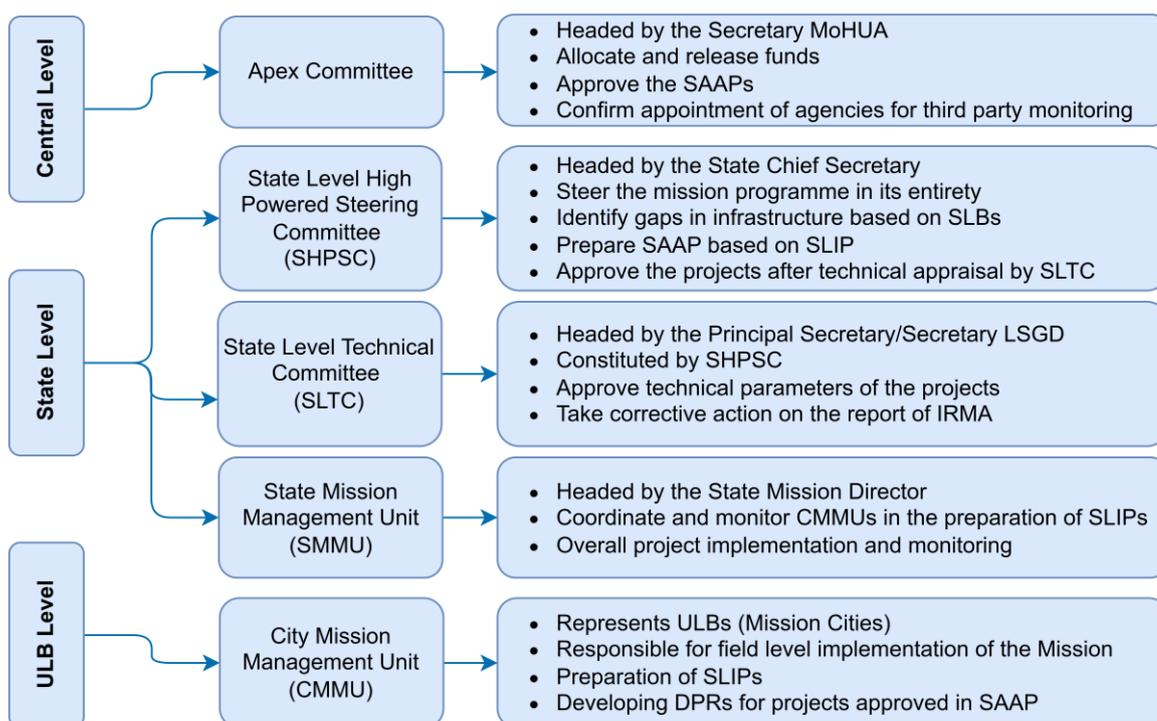


(Source: The Mission Guidelines)

### 1.3 Organisational set up

The scheme was implemented by GoI through MoHUA. An Apex Committee chaired by the Secretary, MoHUA supervised the Mission at national level. A State Level High Powered Steering Committee (SHPS) chaired by the State Chief Secretary steered the Mission Programme in the State. The State Mission Management Unit (SMMU) headed by State Mission Director was responsible for overall project implementation and monitoring in the State. The Urban Local Bodies (ULBs) were responsible for implementation of the Mission at city level. The mission management structure is depicted in **Chart 1.2**:

Chart 1.2: Mission management structure



(Source: The Mission Guidelines)

## 1.4 Audit Objectives

Objectives of the Performance Audit were to assess whether:

- planning of projects for cities was effective in terms of assessment of requirement and scope of timely execution,
- financial management, execution and monitoring of projects was efficient and effective, and
- there was an adequate and effective system in place to ensure that the assets created were managed properly.

## 1.5 Audit Criteria

The Audit observations included in the Report were benchmarked against the criteria derived from:

- AMRUT Guidelines issued by MoHUA.
- Service Level Improvement Plans (SLIPs) and State Annual Action Plans (SAAP I, SAAP II and SAAP III), prepared for the years 2015-16, 2016-17 and 2017-2020.
- Minutes of meetings of the State Level High Powered Steering Committee and State Level Technical Committee.
- Kerala Public Works Department Manual, 2012.
- AMRUT projects operational guidelines issued by Local Self Government Department (LSGD), Government of Kerala
- MoHUA Notifications, Government Orders releasing Central and State shares for the Mission.
- Indian Road Congress Guidelines, etc.

## **1.6 Audit Scope and Methodology**

The Performance Audit was conducted from April 2023 to December 2023 covering the period from 2015-16 to 2022-23. An entry conference with Additional Chief Secretary, Local Self Government Department was held on 27 March 2023 in which audit objectives, criteria, scope and methodology were discussed. Audit methodology included examination of records maintained in Local Self Government Department, State Mission Management Unit, City Mission Management Units, Kerala Water Authority and other offices involved in the implementation of project. Audit also adopted Joint Physical Verification (JPV) of sites for substantiating the audit findings. Exit conference was conducted on 12 September 2024, wherein the audit findings were discussed in detail. Remarks offered by Government on the audit findings have been suitably incorporated in this Report.

## **1.7 Sampling**

All the nine mission cities in the State (Thiruvananthapuram, Kollam, Alappuzha, Kochi, Thrissur, Guruvayur, Palakkad, Kozhikode, and Kannur) were selected for the Performance Audit. As part of implementation of AMRUT, Government of Kerala (GoK) had taken up 1095 projects up to 31 March 2023 under the components water supply, sewerage, septage, stormwater drainage, urban transport and green space and parks. Of these, audit grouped the projects into three categories such as completed projects, partially completed projects and abandoned/cancelled projects. Audit selected all the partially completed and abandoned/cancelled projects for detailed scrutiny. Moreover, 25 per cent of the completed projects in each sector in each ULB subject to a maximum of 10 projects and a minimum of two projects under each component of the mission were subjected to detailed scrutiny. The number of projects taken up by nine mission cities and selected by audit for detailed scrutiny are detailed in **Appendix 1.1**.

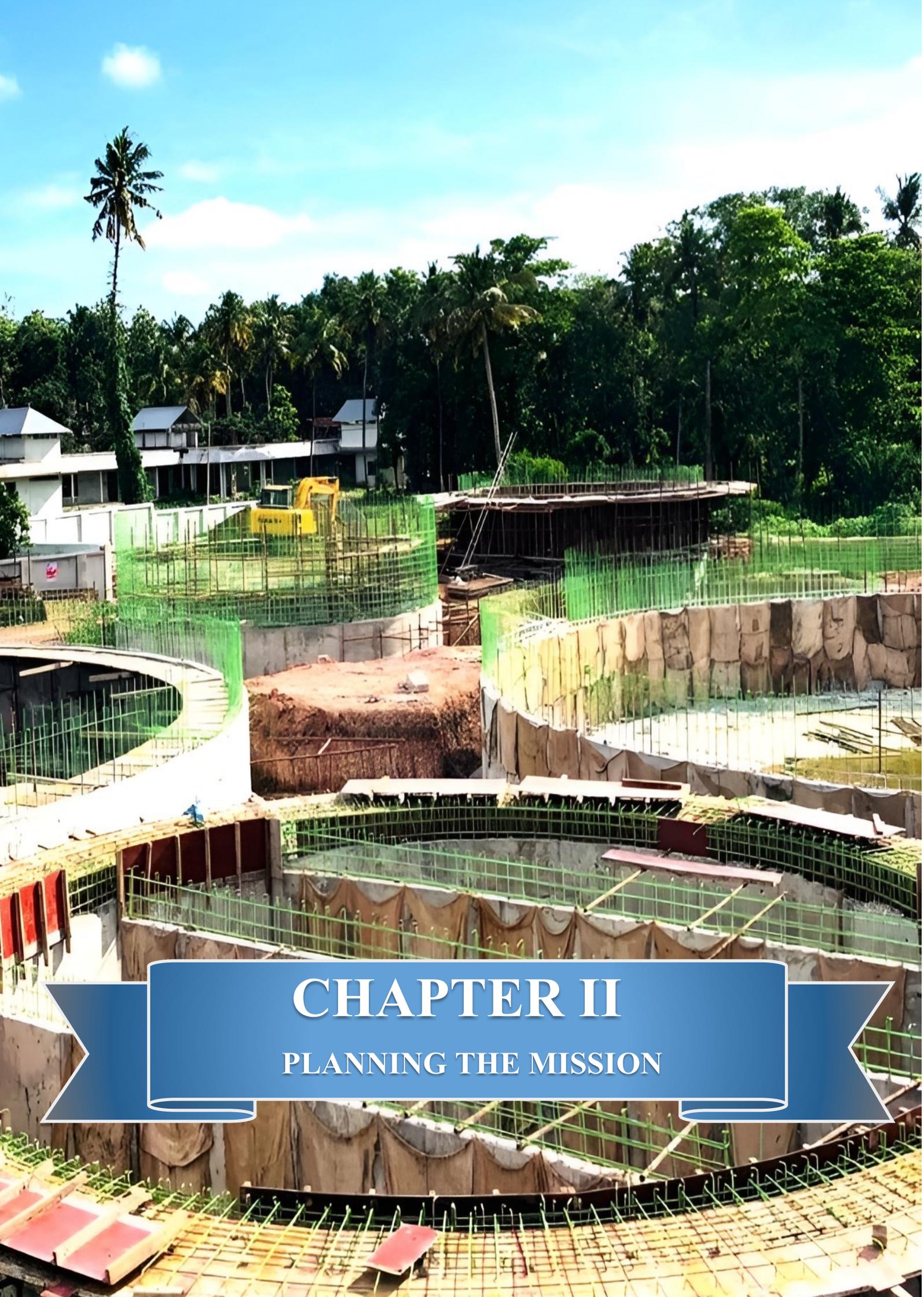
## **1.8 Acknowledgement**

Audit acknowledges the cooperation extended by the Department of Local Self Government, State/City Mission Management Units and Kerala Water Authority in the conduct of the Performance Audit.

## **1.9 Audit findings**

The audit findings are summarised under the following chapters:

- Chapter II: Planning the Mission
- Chapter III: Financial Management
- Chapter IV: Project Implementation and
- Chapter V: Project Monitoring.



# CHAPTER II

## PLANNING THE MISSION



## CHAPTER II PLANNING THE MISSION

Though primary objective of the mission was to ensure that every household has assured supply of drinking water and sewerage connection, State did not plan to achieve this objective. Number and scope of projects proposed by mission cities under water supply sector was curtailed by SHPSC to include projects under Storm Water Drainage and Urban Transport sectors. Delay in finalising agencies for project development and implementation resulted in delayed project implementation and non-completion of projects especially water supply and sewerage sector projects even after lapse of nine years of commencement of the mission. Non-preparation of DPRs by Kerala Water Authority (KWA) for execution of water supply and sewerage sector projects resulted in change in design and estimates, cost escalation, reduction in scope of the work and delayed execution of projects. In the absence of sufficient expertise, KWA could not plan for adequate and timely implementation of sewerage/septage projects. Preparation of DPRs by empanelled agencies without proper site investigation and public consultation, resulted in abandoning of 27 projects with project cost of ₹233.55 crore.

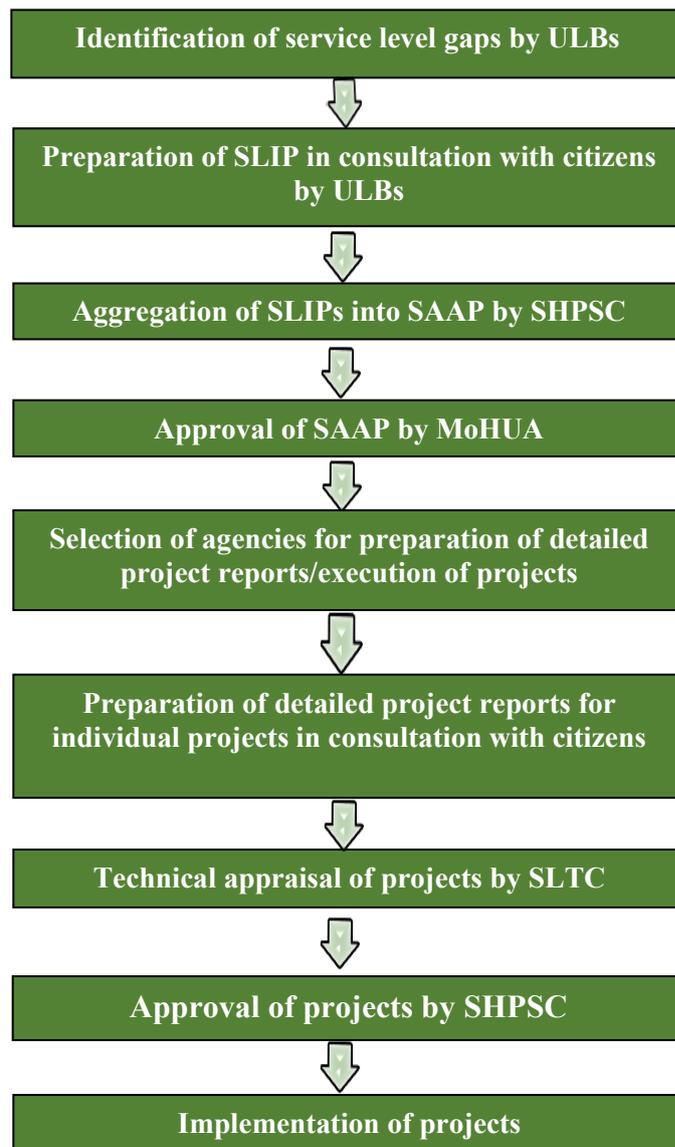
### 2.1 Project planning

The mission guidelines envisaged assessment of service level gaps by the ULBs from the available data, in respect of the AMRUT components, as the first stage of planning process. After assessing the gaps, Service Level Improvement Plans (SLIPs) were to be prepared by mission cities to bridge the gap. At the State level, the SLIPs of all mission cities were to be aggregated into the State Annual Action Plan (SAAP). State level High Powered Steering Committee (SHPSC) approved the projects in the SAAP after the projects were technically appraised and sanctioned by the State Level Technical Committee (SLTC). SAAP was the State level service improvement plan indicating the year-wise improvements for components selected under the mission.

The outcomes of mission components viz., water supply, sewerage, septage, storm water drainage, and green space and parks were evaluated as per the Service Level Benchmarks (SLBs) prescribed by MoHUA.

A flow chart showing various stages of planning are given in **Chart 2.1**.

**Chart 2.1: Flow chart showing stages in planning of AMRUT projects**



*(Source: The Mission Guidelines)*

Guidelines also prescribed for engagement of Project Development and Management Consultants to ensure end-to-end support for project design, development, implementation and management. Deficiencies noticed in various stages of planning are detailed in succeeding paragraphs:

### **2.1.1 Assessment of gaps by mission cities**

Assessment of actual service level gaps play an important role in the preparation of SLIPs and SAAPs and the successful implementation of the scheme. The mission guidelines envisaged the use of available data or Census 2011 data or data from the baseline survey done by MoUD (2012), for the assessment of service level gaps. The mission cities utilised available data for assessing gap in respect of AMRUT components.

The targets for SLBs proposed by the Ministry under each component and the gaps identified by the mission cities are shown in **Table 2.1**:

**Table 2.1: Targets for Service Level Benchmarks and gaps identified by mission cities**

Component	Service Level Benchmark	Targets for SLB	Gap in service delivery identified by mission cities								
			Thiruvananthapuram	Kollam	Alappuzha	Kochi	Thrissur	Guruvayur	Palakkad	Kozhikode	Kannur
Water Supply	Household Coverage (In per cent)	100	22	60	39	11	40	91	38	55	57
	Quantum of water supplied (In lpcd <sup>2</sup> )	135	35	70	85	49	42	99	47	35	45
	Extent of Non-Revenue Water (NRW) (In per cent)	20	15	10	20	26.7	10	23	10	10	12
Sewerage & Septage management	Coverage of sewage network services (In per cent)	100	63	100	100	97	100	90	100	100	100
	Efficiency in collection of sewage (In per cent)	100	59	100	100	97	100	100	100	100	100
	Efficiency in treatment (In per cent)	100	05	100	100	96	100	100	100	100	100
Storm water drainage	Coverage of storm water drainage network (In per cent)	100	40	75	76	57	94	85	39	50	85
Green space and parks	Per Person availability of open space (In sqm)	10-12 <sup>3</sup>	9	5.19	7	00	00	00	6.57	00	6.71

(Source: SLIP and details collected from ULBs/KWA)

Though mission cities had identified gaps across all the sectors, audit noticed shortcomings in planning and implementation of projects to address these gaps, resulting in inadequate resolution as detailed in subsequent paragraphs:

### 2.1.2 Shortcomings in preparation of SLIP and SAAP

Once the gap in service levels were assessed, the next step was to prepare projects/plans to bridge the gap. Guidelines envisaged the preparation of Service Level Improvement Plan (SLIP) by all AMRUT cities in respect of each of the AMRUT components. During the period 2015-16 to 2017-18, the mission cities had prepared three SLIPs proposing 527 projects for a total project cost of ₹9860.48 crore under the five components.

The SAAP was the state level service improvement plan indicating the year-wise improvements in SLBs. At the State level, the SLIPs of all mission cities

<sup>2</sup> Litres per capita per day

<sup>3</sup> Based on Urban and Regional Development Plans Formulation and Implementation Guidelines, 2014 issued by MoUD.

were to be aggregated into SAAP. Preparation of SAAP prioritizing cities and projects based on available resources each year and forwarding the same for approval of MoHUA was vested with SHPSC. Details of SAAP wise duration and funds approved by MoHUA are given in **Appendix 2.1**. MoHUA approved three SAAPs for the period 2015-16, 2016-17 and 2017-20 consisting of 368 projects for an amount of ₹2357.69 crore. Component-wise details of SLIP and SAAP are shown in **Table 2.2**.

**Table 2.2: Details of SLIPs and SAAPs**

(₹ in crore)

Sl. No.	Components	Proposed in SLIP		Approved in SAAP	
		Number of projects	Amount	Number of projects	Amount
1.	Water supply	107	2217.15	91	1066.92
2.	Sewerage and Septage	78	4141.15	48	624.75
3.	Storm water drainage	167	1976.87	100	382.29
4.	Urban transport	70	1201.76	64	235.12
5.	Green space and Parks	105	323.55	65	48.61
	<b>Total</b>	<b>527</b>	<b>9860.48</b>	<b>368</b>	<b>2357.69</b>

(Source: Data from SMMU)

Audit noticed the following deficiencies in the preparation of SLIPs and SAAPs:

#### **2.1.2.1 Failure to plan for achieving Universal coverage**

Primary purpose of the Mission was to achieve universal coverage in water supply and sewerage. The AMRUT Guidelines stipulate that the universal coverage was to start with water supply followed by sewerage. Both water supply and sewerage can be done together depending on availability of funds. On achieving the universal coverage State/ULBs could select other components for execution. Audit noticed that though ULBs had identified and included in SLIP, projects costing ₹2217.15 crore (107 projects) for addressing the gap in water supply, the SHPSC included only 91 projects in the SAAPs and curtailed the scope of the projects to ₹1066.92 crore under the water supply sector. No recorded reason was available for excluding/reducing the scope of the projects under the water supply component proposed by the mission cities though water supply was identified as first priority under AMRUT.

Further, in the approved SAAP, the State targeted 81 *per cent* households for providing tapped water supply (instead of universal coverage) stating that 19 *per cent* of households were reasonably managed by alternative sources like wells, tube wells, public taps, community water supply schemes, etc. Audit noticed that such an exclusion by the State was not based on any survey or realistic study and the SMMU did not produce any justification for the assumption that 19 *per cent* households had access to potable water from wells or other sources. A study conducted (August 2019) by Centre for Water Resources Development and Management (CWRDM), Kozhikode revealed that only 14 *per cent* of groundwater sources in Kochi Corporation met standards for drinking water. As such, the exclusion of 19 *per cent* of households from

definition of universal coverage by the SHPSC was not only against the scheme guidelines, but also curtailed the right of the citizens to have access to clean and safe drinking water.

Government stated (October 2024) that achieving 100 *per cent* coverage was a complex task due to diverse geographic, demographic and technical challenges present in certain areas in addition to financial constraints. Certain households, particularly those in remote or difficult-to-access areas, may face technical limitations in terms of network connectivity, requiring specialized planning and additional phases for their inclusion. Therefore, a realistic and feasible approach was adopted covering areas where immediate execution was technically and logistically possible. Though 100 *per cent* coverage was not immediately planned, the overall long term goal remains to ensure that every household within the ULBs is provided access to a reliable and sustainable water supply.

While Audit acknowledges the geographic, demographic and technical challenges faced in the implementation, the justification provided for not planning coverage of households in remote and unserved areas, due to logistical difficulties and opting to execute projects of relatively lower priority sectors, instead of targeted intervention for inaccessible areas, is not in alignment with the intended objectives of the scheme.

#### 2.1.2.2 Inclusion of projects without citizen consultation

The AMRUT guidelines stipulate that selection of projects and their prioritisation should be people-driven and achieved through citizen consultation meetings involving diverse people such as resident’s welfare associations, taxpayers associations, senior citizens, chamber of commerce and industries, slum dwellers associations groups, etc. During these consultations, details of best practices and appropriate smart solutions should also be shared with the citizens in order to enable them to make informed decisions and generate innovative solutions. However, six<sup>4</sup> out of nine ULBs prepared SLIPs without conducting citizen consultation. Though the other three ULBs<sup>5</sup> claimed to have conducted citizen consultation, no documents were available in these ULBs to support their claim. Audit noticed that nine projects with total project cost of ₹174.08 crore in five ULBs could not be executed due to public protest. Details of projects cancelled/delayed due to public protest are given in **Table 2.3**.

**Table 2.3: Projects abandoned/delayed due to public protest**

				<i>(₹ in crore)</i>
Sl. No.	Name of project (Name of ULB and Component)	Reason for public protest	Present status	Project cost
1.	GV Raja Road, C Lane, Kannamthura Church Road, Shankhumukham Ward (Thiruvananthapuram, SWD)	Lack of interest from the public	Work cancelled	0.45
2.	Work 63 - 16 <sup>th</sup> street to Girja Thodu (Thrissur, SWD)	Due to the fear of reverse flow from the main drain to the proposed drain when	Work cancelled	0.79

<sup>4</sup> Thrissur, Kozhikode and Kannur Corporations and Alappuzha, Gurvayur and Palakkad Municipalities

<sup>5</sup> Thiruvananthapuram, Kollam and Kochi Corporations

Sl. No.	Name of project (Name of ULB and Component)	Reason for public protest	Present status	Project cost
3.	Work 64- Main Street Road (Thrissur, SWD)	the construction is completed, and the solutions suggested (to construct a sump) by the ULB Engineers were not acceptable to the public		0.18
4.	Construction of sewerage system in zone A-package A & B (Kozhikode, Sewerage/septage)	Public protest against the construction of decentralised STPs at Avikkal and Kothi.	Two projects cancelled from AMRUT 1.0 and carried over to AMRUT 2.0.	140.0
5.	Construction of 10LL OHSR at Chakkumkandam (Guruvayur, Water supply)	Public protest against the land filling at the initially selected site at Chakkumkanadam as land was wetland	Site change delayed the execution and resulted in revision of estimate and cost overrun.	15.50
6.	Construction of septage plant at Chakkumkandam (Guruvayur, Sewerage/septage)	Public complained against the land filling of proposed site.	Work was terminated by SHPSC.	4.50
7.	Decentralised Septage Treatment Plant at Vasoorichira (Kollam, Sewerage/septage)	Public protested against decentralised STPs	Work cancelled after preparation of DPRs	12.66
8.	Decentralised Septage Treatment Plant at Karikkuzhi ela (Kollam, Sewerage/septage)			
9.	Decentralised Septage Treatment Plant at Andamukkam (Kollam, Sewerage/septage)			
	<b>Total</b>			<b>174.08</b>

(Source: Data collected from SMMU/CMMU)

Government stated (October 2024) that citizen consultation meetings were held by the mission cities prior to preparation of SLIP. However, documents in support of the citizen consultation meetings held prior to the preparation of SLIP were not furnished (December 2024). Further, the six out of nine ULBs had replied that they prepared SLIPs without conducting citizen consultation.

### 2.1.2.3 Non-identification of specific projects to address the gap

Scrutiny of the SLIPs/SAAPs showed that instead of mentioning specific projects, ULBs proposed projects under generic names viz., 'renovation of footpath', 'Construction of reservoirs', 'construction/rejuvenation of drain networks', 'rejuvenation of ponds' etc, indicating that SLIPs/SAAPs were prepared without identifying specific projects to address the gap. Further, against 368 projects approved in three SAAPs, ULBs/KWA had taken up 1095 projects for execution. Non-mapping of 1095 projects implemented with 368 projects in the SAAPs indicate that specific project identification was done only after the SAAPs were approved.

Government while acknowledging the importance of mapping of approved projects to their corresponding executed packages, stated (October 2024) that proactive steps have been taken to implement a comprehensive mapping system in the project monitoring software used by KWA, which would ensure clear traceability and accountability for all projects. The mapping system would

enhance project tracking, financial oversight and transparency, ensuring that every project component is mapped against its original approval for better monitoring and reporting.

#### ***2.1.2.4 Non-inclusion of sufficient projects to address the gap***

In water supply sector, though Thiruvananthapuram, Kollam, Kozhikode and Kannur Corporations had identified gap of 310 km, 104 km, 351 km and 519 km in distribution lines respectively, projects were not included in the SLIP to address the entire gap. As such, these ULBs could address only 12 *per cent* to 32 *per cent* of gap in distribution lines.

Audit noticed that Guruvayur municipality though constructed WTP, OHSRs and laid larger distribution lines, the municipality did not include projects for smaller distribution lines in SAAP, resulting in non-achievement of the objective of providing piped water to the residents as detailed in Paragraph 4.3.4.1.

Though all the nine mission cities had identified gaps in availability of treated water, necessitating construction of new water treatment plants (WTPs), only Kollam Corporation and Palakkad and Guruvayur Municipalities included projects to address the entire gap. Three ULBs<sup>6</sup> included projects to address only 43 to 76 *per cent* of the gap. Kochi and Kozhikode Corporations and Alappuzha Municipality did not include any project in the SLIP/SAAP.

In Storm Water drainage sector though nine ULBs had identified 148 locations prone to flooding due to sewage mixing and choking, ULBs barring Kollam and Kozhikode Corporations and Palakkad Municipality did not include projects that could address the gaps effectively.

During exit conference (September 2024) Principal Secretary, Local Self Government Department (LSGD) stated that specific projects were not identified under Storm Water drainage sector to address the gap due to the absence of drainage master plan in ULBs.

#### ***2.1.2.5 Delay in finalising agencies for project development and implementation***

GoI launched AMRUT Scheme in June 2015 and the first SAAP for the year 2015-16 was approved in November 2015 and first instalment of ₹57.60 crore was released in December 2015. The AMRUT mission had identified factors for the slow implementation of projects such as preparation of project design, delay in the process of tendering and its finalisation etc. To overcome these constraints, it was directed to avail the services of external entities called Project Development and Management Consultants (PDMCs). The scope of PDMC under the mission was divided into four broad components viz., Planning, Design, Supervision and Project Management. The PDMC was to identify projects based on SLIP framework and carry out required investigation, design, procurement, and implementation. PDMC was also to explore the possibility of Public Private Partnership (PPP) and for mid-course correction and engage with citizens to get feedback. Though expression of interest was invited by SMMU

---

<sup>6</sup> Thiruvananthapuram, Thrissur and Kannur Corporations

in December 2015 to engage PDMC, shortlisting five agencies, the seventh SHPSC held during December 2016, decided to engage KWA for implementation of water supply schemes. As engagement of KWA for water supply schemes led to reduction in the scope of activities of PDMC it was decided to unbundle the functions of the PDMC and entrust project development, quality assurance and project monitoring to different agencies. Further, tenth and fourteenth SHPCs (July and December 2017) entrusted KWA with the implementation of sewerage/septage sector projects in Thiruvananthapuram, Kollam and Kochi municipal corporations. This delay in decision making led to delay in signing of tripartite agreement (January 2018) with KWA for water supply and sewerage sector projects. Thus, delay in finalising agencies for the implementation of projects delayed the project implementation, especially water supply and sewerage sector projects. Most of the major projects like establishment of Water Treatment Plants, laying distribution lines, Sewerage Treatment Plants, etc. were tendered after 2018. This resulted in utilisation of only ₹12.09 crore until 2017-18, against the availability of ₹356.27 crore, towards project fund and consequent delay in receipt of subsequent instalments from GoI, cost escalation and non-completion of projects (March 2024) as detailed in Paragraphs 4.3 and 4.5.

### **2.1.3 Preparation of Detailed Project Reports**

Paragraph 10.3 of the Mission guidelines envisaged the preparation of Detailed Project Reports (DPRs) and bid documents for projects in the approved SAAP. The DPRs should contain field/laboratory investigations, surveys, formulation of technical options, design, cost estimates, solutions to resettlement, environmental issues, finance plan including operation and maintenance strategy for the complete life cycle of the project, etc. The DPRs were to be technically and financially appraised by SLTC after ensuring compliance with manuals and guidelines issued by MoUD. ULBs were to ensure city level approval of DPRs.

Seventh, tenth and fourteenth SHPSCs entrusted (December 2016, July and December 2017) Kerala Water Authority with the preparation of DPRs in respect of all water supply projects and sewerage/septage projects in Thiruvananthapuram, Kollam<sup>7</sup> and Kochi<sup>8</sup> municipal corporations. In respect of other sectors, ULBs engaged agencies empanelled by GoK for the preparation of DPRs. Audit noticed lapses such as implementation of projects without preparing DPRs by KWA, preparation of DPRs without conducting field investigations/without identifying suitable land, non-ensuring mandatory clearance from agencies, etc., as detailed in subsequent paragraphs:

#### ***2.1.3.1 Implementation of water supply and sewerage sector projects by KWA without preparation of DPRs***

According to the Mission guidelines DPRs were to be prepared for all the projects in the approved SAAP. However, KWA prepared Detailed Engineering Reports (DERs) for the water supply and sewerage sector projects instead of DPRs. The DERs contained only design and detailed estimate of the projects.

---

<sup>7</sup> STP at Kureepuzha and associated components

<sup>8</sup> STP at Elamkulam

As such, aspects such as field investigations, surveys, formulation of technical options, environmental issues, O&M, availability of hindrance free land, mandatory permission/clearance to be obtained from departments/agencies etc., were not analysed before obtaining Technical Sanction. Though DPRs were to be technically and financially appraised by SLTC after ensuring compliance with manuals and guidelines issued by MoUD, SHPSC permitted (July 2017) KWA itself to accord technical sanction for the DERs of water supply projects. Audit observed that non-inclusion of aspects viz., ensuring availability of hindrance free land, clearances from various departments/agencies etc., resulted in change in design and estimates, cost escalation, reduction of scope of the work etc., thereby delaying the execution of projects as detailed in **Table 2.4**.

**Table 2.4: Deficiencies noticed in implementation of water supply schemes by KWA**

Sl. No.	Name of project (Name of ULB)	Estimated Project cost (₹ in crore)	Deficiencies noticed	Impact
1.	Construction of 5 LL OHSR at Kuttanelloor (Thrissur)	2.03	Land identified by KWA was unavailable.	Change of site led to increase in project cost. Scope of the project was reduced to limit within the administrative sanction. Execution was delayed by 63 months. Project cost was increased to ₹2.50 crore.
2.	Construction of 10 LL OHSR at Chakkumkandam (Guruvayur)	15.50	Site identified for the construction of 10 LL OHSR was unsuitable (wet land).	Change of site led to change in design and increase in project cost to ₹17.74 crore. Execution was delayed by 43 months.
3.	Providing rider main, replacing AC pipelines and service connections (Palakkad)	54.33	Detailed estimate was not prepared incorporating all factors viz., road restoration charges.	Actual site measurements were prepared by LSGD Engineering wing and prepared detailed estimate. Project cost increased to ₹85.15 crore.
4.	Laying pumping main 500 mm DI pipe from WTP at Maradu to pump house at Thammanam (Kochi)	22.5	Permission from PWD, NHAI and Railway authorities was not ensured before commencement of work.	Work could not be completed due to denial of permission by NHAI. The work was pre-closed in May 2022.
5.	Laying 500 mm DI line from pump house at Thammanam to OHSR at Kadavanthara (Kochi)	9.54	Permission from Railway was not obtained before awarding the work.	The crossing of railway line was not completed (March 2024).

(Source: Information collected from KWA)

While acknowledging that preparation of DERs in place of DPRs was not in strict alignment with AMRUT guidelines, Government stated (October 2024) that this approach was adopted by KWA to expedite project approvals and implementation, without compromising the project's technical and financial integrity and no project outcomes were negatively impacted by using DERs. It was assured that KWA will take up the preparation of DPRs in future phases of the scheme.

The reply of the Government is not acceptable as Audit noticed instances of cost escalation, indefinite delay in implementation/cancellation of projects, etc., due

to reasons such as non-assessment of suitability of the site, non-availability of identified site, non-preparation of detailed estimate, not obtaining mandatory clearances from authorities like Railways, PWD, etc. as detailed in **Table 2.4**. These obstacles would have been mandatorily addressed in the DPR as DPRs deal with the entirety of the projects, not just its engineering and technical aspects.

### **2.1.3.2 Entrustment of sewerage/septage projects to KWA without sufficient expertise**

In the fourth SHPSC meeting held on 11 August 2016, Principal Secretary, LSGD brought to the notice of the committee that the projects of earlier schemes implemented through KWA had failed miserably in achieving targeted output and timely completion and led to cost overrun and loss of funds. In reply to a query by the Principal Secretary, LSGD, the Technical Member, KWA, had stated that KWA did not have a dedicated team to develop, design and implement sewerage projects. However, tenth and fourteenth SHPSC entrusted implementation of sewerage/septage management projects of Thiruvananthapuram<sup>9</sup>, Kollam<sup>10</sup> and Kochi<sup>11</sup> municipal corporations to KWA itself. In the absence of sufficient expertise, KWA could not plan for adequate and timely implementation of sewerage/septage projects in these ULBs as detailed in Paragraph 4.5. Of the 132 sewerage/ septage management projects undertaken by KWA, one project was cancelled and of the remaining 131 projects, KWA could complete only 100 projects<sup>12</sup> and expended only 73 per cent of the project cost (March 2024). Audit noticed that out of the 100 completed works, only 16 works pertained to establishment of new sewerage network/construction of Sewage Treatment Plant and the remaining 84 projects pertained to rehabilitation of existing sewer network. As KWA could not so far establish connectivity with the STP for the new network laid, expansion of sewer network coverage as envisaged could not be achieved (July 2024). Further, construction of 5 MLD STP at Medical College campus, Thiruvananthapuram by KWA without ascertaining the availability of minimum quantity of sewage to the plant resulted in malfunctioning of the plant as detailed in Paragraph 4.5.1.1. Audit noticed the following further deficiencies in the projects by KWA:

- KWA did not plan for laying sewer network for utilisation of STP constructed at Kureepuzha, Kollam, resulting in non-commissioning of the plant (October 2024) as detailed in Paragraph 4.5.2.
- KWA had purchased (February 2015) 120 km of pipes for ₹28.69 crore for establishing sewer network and pumping mains in Kochi Corporation under Kerala Sustainable Urban Development Project (KSUDP). As this work was pre-closed (May 2016), 90 km pipes remained unutilised with KWA. However, utilisation of these pipes

---

<sup>9</sup> Of the 135 sewerage sector projects, six projects pertaining to procurement of sewage/septage transportation vehicles and equipment were undertaken by the ULB.

<sup>10</sup> Two (STP at Kureepuzha and associated components) of the five sewerage sector projects in Kollam.

<sup>11</sup> One project (STP at Elamkulam) out of four sewerage projects in Kochi.

<sup>12</sup> 99 projects (97 projects for establishment of sewer network and two projects for construction of STP) in Thiruvananthapuram and one project in Kochi.

---

were not envisaged by KWA while preparing projects for sewerage/water supply<sup>13</sup> networks in ULBs.

Audit observed that entrustment of sewerage/septage sector projects to KWA without sufficient expertise to plan and execute the projects resulted in non-completion of projects, idling of the assets created and idling of 90 km pipes for the last eight years.

Regarding idling of pipes purchased under the KSUDP, Government stated (October 2024) that pipes purchased would be effectively integrated into future projects, after conducting quality testing. The reply underscores the failure of KWA to plan the execution of sewerage sector projects effectively and the need to have engaged a competent agency as envisaged in the guidelines to execute sewerage sector projects.

### ***2.1.3.3 Deficiencies in preparation of DPRs by empanelled agencies***

In the absence of PDMC for project development, SHPSC directed (July 2017) ULBs to utilise the service of agencies empanelled by GoK for the preparation of DPRs for Sewerage sector projects. In respect of stormwater drainage, urban transport and green space and park sectors, SHPSC directed ULBs to engage either the agencies empanelled by GoK or select agencies through competitive bidding process. GoK had empanelled (October 2014 and February 2017) 53 agencies for the preparation of DPRs of projects under various sectors. Mission cities selected nine agencies<sup>14</sup> by inviting tender, of which eight<sup>15</sup> were GoK empanelled agencies. Audit noticed several deficiencies in the preparation of DPRs by these agencies as detailed in subsequent paragraphs:

#### ***(a) Preparation of DPRs without ensuring availability of hindrance free land***

Non/delayed availability of land and delay in obtaining clearances from other departments were identified by MoUD as key factors that delayed project implementation in earlier missions. Hence, one of the conditions stipulated in AMRUT guidelines was that no projects should be included in AMRUT which do not have land available, and no project work order should be issued if all clearances from all the departments have not been received by that time.

However, Audit noticed that availability of hindrance free land was not ensured by ULBs before inclusion of projects in the SAAP. The agencies entrusted with the preparation of DPRs were to conduct field visits to ascertain the availability of land, manner of acquisition, requirement of permissions from departments/other agencies etc., and include in the DPRs. Audit noticed instances of identification of wrong site in the DPR, identification of private land for execution of project, incorrect assessment of work to be done, non-obtaining mandatory clearance from department/institutions concerned, public protest, etc. This resulted in issuing work orders in respect of 37 projects with project cost of ₹272.50 crore without ensuring hindrance free land/without

---

<sup>13</sup> Of the 90 km pipes, 13 km HDPE/DI pipes could be used for water supply projects also.

<sup>14</sup> Ram Biologicals, KITCO, GITPAC, Institute for Societal Advancement, KMRL, Suresh Babu and Partners Mumbai, Murali Associates, Structures India Limited and Salim Group of Engineers

<sup>15</sup> Ram Biologicals, KITCO, GITPAC, Institute for Societal Advancement, KMRL, Suresh Babu and Partners Mumbai, Structures India Limited and Salim Group of Engineers

obtaining mandatory clearances. Of the 37 projects, 27 projects with project cost of ₹233.55 crore were abandoned and 10 projects could not be completed (March 2024) as detailed in **Appendix 2.2**.

***(b) Poor performance of two empanelled agencies in the preparation of DPR***

The mission cities had empanelled M/s Ram Biologicals and M/s Kerala Industrial and Technical Consultancy Organisation Limited (KITCO) for the preparation of DPRs in respect of Sewerage, storm water drainage and urban transport components. Audit noticed several deficiencies such as preparation of unrealistic estimates, wrong site identification etc in the preparation of DPRs by these agencies resulting in cancellation/delay in execution of projects as detailed below:

***(i) M/s. Ram Biologicals***

Seven<sup>16</sup> ULBs selected M/s. Ram Biologicals for the preparation of DPRs for the projects under sewerage/septage component. The agency prepared DPRs for 16 projects costing ₹280.39 crore and ₹2.67 crore was paid to the agency towards DPR charges. However, six projects costing ₹222.64 crore were cancelled and three projects worth ₹11.56 crore were delayed for reasons such as lack of public consultation, preparation of estimate without proper site study, non-receipt of consent from various departments/agencies, not ensuring suitability of the land identified, etc., as detailed in **Appendix 2.3**.

Chief Secretary in a review meeting had directed (August 2022) the Mission Director to blacklist and disempanel agencies which were found incompetent to complete the projects assigned to them in a systematic, scientific and time bound manner. Considering the faulty preparation of DPR without proper site investigation by M/s. Ram Biologicals, in respect of construction of STPs at Kozhikode Corporation, which led to revision of estimate from ₹116.50 crore to ₹140 crore, Suchitwa Mission<sup>17</sup> removed the firm from the list of empanelled agencies (August 2022). However, the agency was later re-empaneled (December 2022) as an approved agency on the basis of request from Kozhikode Corporation. Re-empanellment of an agency, which defaulted in the preparation of DPR, within a short period of time, was unjustified.

***(ii) M/s Kerala Industrial and Technical Consultancy Organisation Limited (KITCO)***

Seven ULBs<sup>18</sup> engaged KITCO for preparation of DPRs under the components urban transport, storm water drainage and green space and parks. KITCO prepared DPRs for 370 projects costing ₹ 282.53 crore<sup>19</sup> and ₹2.79 crore was paid to KITCO towards DPR charges. However, 16 projects costing ₹ 8.55 crore were cancelled and six projects costing ₹16.72 crore were delayed for reasons such as not ensuring hindrance free land, not including design, drawings in the DPR, non-receipt of consent from various departments/agencies, etc., as

---

<sup>16</sup> Kollam, Alappuzha, Thrissur, Guruvayur, Palakkad, Kozhikode and Kannur

<sup>17</sup> Suchitwa Mission is the technical support group in waste management sector under LSGD

<sup>18</sup> Thiruvananthapuram, Kollam, Kochi, Thrissur, Kannur, Alappuzha and Palakkad

<sup>19</sup> Project cost of 166 projects in Alappuzha Municipality was not furnished

detailed in **Appendix 2.4**. In respect of projects executed, audit noticed that estimates prepared by KITCO had to be revised by Engineering wing of the ULBs after ascertaining field level requirements as detailed below:

- Kollam Corporation had entrusted KITCO for the preparation of DPRs in respect of 40 projects with project cost ₹53.48 crore under the Storm Water Drain, Urban Transport and Green Space and Park sectors. As all the DPRs prepared by the agency except in one work was revised extensively and not found useful, the ULB directed (February 2020) KITCO to refund ₹ 34.50 lakh paid to the agency as consultancy charges, after deducting the charges of one work. However, KITCO has not responded to the direction even after four years (March 2024).
- In Palakkad Municipality the DPRs prepared by the agency in respect of four projects (cost ₹12.25 crore) under Urban Transport sector had serious defects and were found, not fit to be presented for technical sanction. The municipality prepared estimates afresh for obtaining TS. While sanctioning revised estimate for the work ‘Construction of Bus Terminal yard near stadium bus stand’, GoK (January 2020) instructed Palakkad Municipality to recover an amount of ₹1.85 crore from KITCO as the defects and lack of proper vision in the preparation of DPR resulted in cost escalation. Though the municipality had directed (August 2020) KITCO to refund the amount, KITCO has not responded yet (March 2024).
- In respect of MLCP project in Thiruvananthapuram Municipal Corporation, there were wide variations in the estimates included in the DPR with respect to the site conditions. Audit noticed that estimate was revised from ₹5.64 crore to ₹6.13 crore due to change in height of the parking bay, increase in foundation depth from 2 m to 3.5 m and increase in number of piles from 12 to 24 after confirmatory soil test.

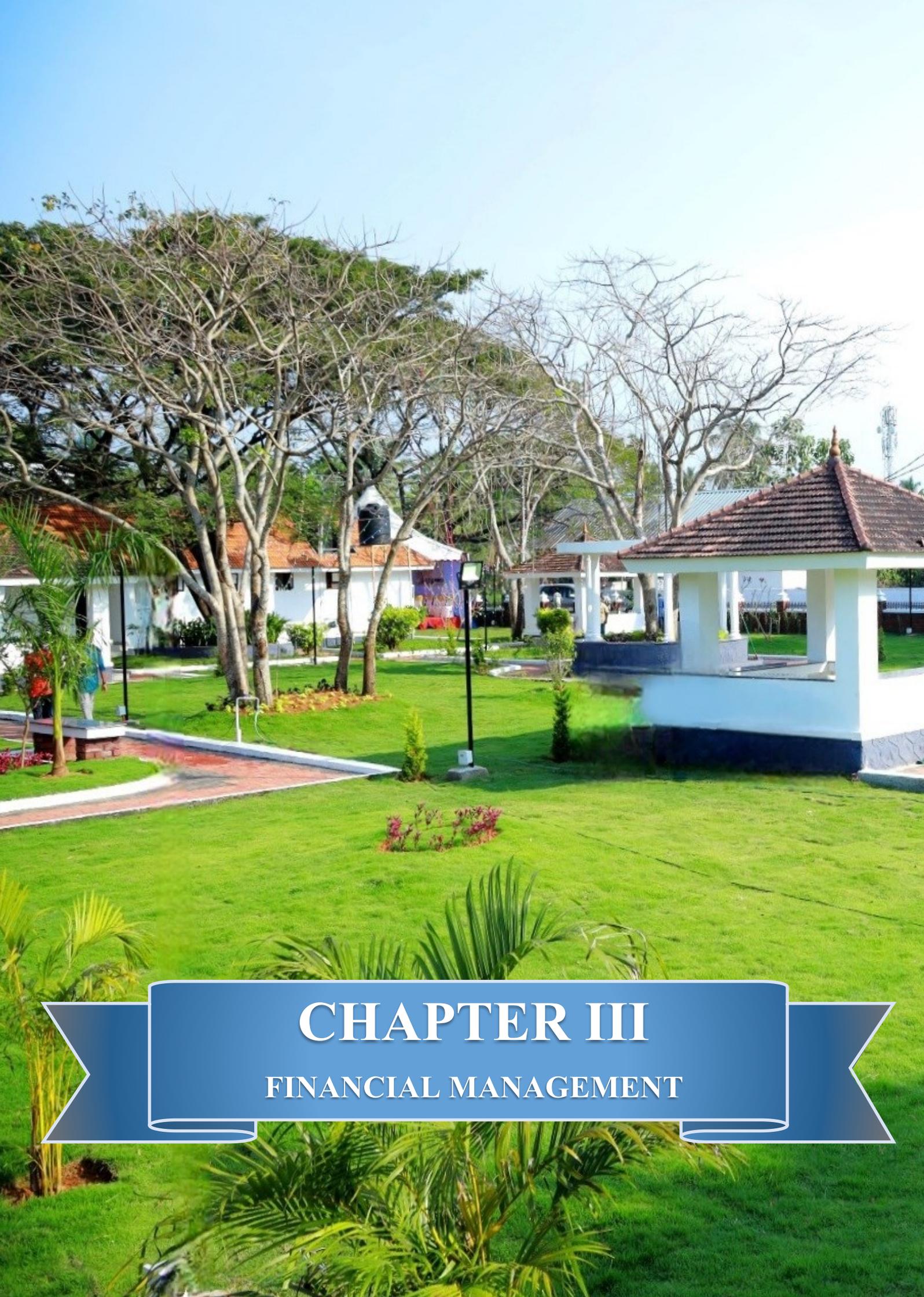
Audit noticed that though several instances of incompetency of these agencies had come to the notice of ULBs, no effective action was taken to recover the loss sustained by the ULBs or to dis-empanel these agencies.

Government stated (April 2025) that deficiencies in the DPRs prepared by empanelled agencies were rectified by the Engineering wing of the ULB. The reply substantiates the Audit finding.

***Recommendation 1: Government should ensure that adequate public consultation meetings are conducted and documented by ULBs at the planning stage to enable them to make informed decisions.***

***Recommendation 2: Government should ensure that empanelment of agencies for the preparation of Detailed Project Reports is based on a thorough evaluation of previous projects executed by the agencies.***





# CHAPTER III

## FINANCIAL MANAGEMENT



## CHAPTER III FINANCIAL MANAGEMENT

The fund sharing pattern among Government of India, Government of Kerala and the mission cities was in the ratio 50:30:20. GoI had released ₹1161.17 crore as project fund during 2015-2024. Apart from project fund, GoI released ₹102.95 crore towards administrative and office expenses, reform incentive, preparation of GIS based master plan and Local Area Plan/Town Planning Schemes.

There was delay ranging from 43 days to 15 months in release of GoI funds by GoK to SMMU. The GoI released ₹1161.17 crore against which the State Government released only ₹691.85 crore in lieu of ₹696.70 crore, resulted in a short release of ₹4.85 crore. Due to slow pace in utilisation, State had not received GoI funds during 2018-19 and 2022-23. Audit noticed rush of expenditure during the last quarter of 2023-24 to show mandatory utilisation for obtaining final instalment and parking of ₹204.47 crore with KWA in violation of the GoI instructions. Road restoration charges of ₹76.07 lakh remitted by Kozhikode Corporation to PWD in respect of two works, which were subsequently cancelled due to public protest, were not refunded to the project fund. SMMU retained reform incentive fund of ₹7.08 crore in contravention of the scheme guidelines and scheme funds of ₹15.04 crore was expended towards inadmissible projects. Kollam Corporation alone published GIS based master plans as of March 2024.

According to the Mission guidelines, 50 *per cent* of the total project cost was the central share and the balance amount was to be met by the State and ULBs. Government of Kerala received ₹1161.17 crore<sup>20</sup> towards central share for the implementation of AMRUT during the period 2015-16 to 2023-24. Apart from project fund, GoI released funds towards preparation of GIS based master Plan, preparation of Local Area Plan/Town Planning Scheme and Administrative and Office Expenses (A&OE). GoK also received Reform Incentive funds for achieving the prescribed set of milestones.

Funds received from Government of India for the scheme during mission period is detailed in **Table 3.1**.

**Table 3.1: Fund released by GoI during 2015-2024**

					<i>(₹ in crore)</i>
Project fund received from GoI	A&OE	Reform Incentive	GIS based Master Plan	LAP/ TPS	Grand Total
1161.17	36.81	59.82	5.12	1.20	1264.12

*(Source: Data furnished by SMMU)*

Guidelines of the scheme provide for matching contributions from State/ULB only towards the project fund and fund for other components were to be fully borne by Government of India.

<sup>20</sup> Includes ₹8.09 crore adjusted by GoI towards interest accrued on funds released

Audit analysis of receipt and utilisation of funds under all the sub-schemes are detailed in succeeding paragraphs.

### 3.1 Project Fund

GoI approved Central Assistance of ₹1161.17 crore i.e., 50 per cent of the total project cost for the implementation of the scheme in the State. Remaining project cost was to be shared in the ratio 30:20 between State Government and Urban Local Bodies (ULBs) respectively. Against the central assistance of ₹1161.17 crore, projects for ₹2357.69 crore were approved in three SAAPs. Year-wise receipt and utilisation of funds as of 31 March 2024 are given in **Table 3.2**.

**Table 3.2: Year-wise receipt and utilisation of funds**

(₹ in crore)

Year	Opening Balance	Fund released			Total Fund available	Expenditure	Balance
		GoI	State	ULB*			
2015-16	0	57.60	0	0	57.60	0	57.60
2016-17	57.60	77.28	85.21	0	220.09	0	220.09
2017-18	220.09	97.36	36.40	2.42	356.27	12.09	344.18
2018-19	344.18	0	40.07	84.37	468.62	421.87	46.75
2019-20	46.75	200.23	86.53	63.09	396.60	315.46	81.14
2020-21	81.14	401.85	127.76	72.06	682.81	360.29	322.52
2021-22	322.52	119.62	119.77	44.79	606.70	223.96	382.74
2022-23	382.74	0	71.77	51.59	506.10	257.96	248.14
2023-24	248.14	207.23	0 <sup>21</sup>	63.00	518.37	315.01	203.36
<b>Total</b>		<b>1161.17</b>	<b>567.51</b>	<b>381.32</b>		<b>1906.64</b>	

\*Amount contributed by ULBs at the time of making payments relating to projects  
(Source: Data furnished by SMMU)

#### 3.1.1 Delay in release of funds by GoK

To ensure timely availability of funds with SMMU for implementation of the projects, GoI had stipulated that State Government shall release within seven days (this was changed to one month vide directions dated 28 February 2018) the central assistance received along with State share to the SMMU. However, there was delay ranging from 43 days to 15 months in release of GoI share along with State share to SMMU. Audit noticed that final instalment of GoI share amounting to ₹207.23 crore released to the State on 28 March 2024 was released to SMMU only on 25 June 2024. Details are shown in **Appendix 3.1**.

During Exit Conference (September 2024) Principal Secretary, LSGD stated that there was delay in release of funds from Finance Department due to financial exigencies which occurred at that time. It was also stated that the department is trying to adhere to the GoI instructions.

<sup>21</sup> State share of ₹124.34 crore was released in June 2024

### 3.1.1.1 Short release of State Government share

Funds released by Government of India were to be transferred to the State/City Mission Management Unit(s) along with State/ULB share and the amount was to be kept in the Single Nodal Agency (SNA) Account maintained by SMMU. As the interest accrued on the deposits available in these bank accounts was treated as mission fund, GoI adjusted an amount of ₹8.09 crore interest accrued from the second and third instalment of central assistance released<sup>22</sup>. Against the GoI release of ₹1161.17 crore (including adjusted interest portion of ₹8.09 crore), State Government should have released state share of ₹ 696.70 crore. However, State Government released only ₹691.85 crore<sup>23</sup>, resulting in a short release of ₹4.85 crore.

### 3.1.1.2 Delay in release of central share due to slow pace in utilisation

According to the scheme guidelines, the agreed GoI share would be released in three instalments of 20:40:40. Upon approval of the SAAP by the Apex Committee the first instalment (20 per cent) of the Central Assistance was to be released. The second and the third instalments of 40 per cent each of the approved cost were to be released quarterly, after utilization of 75 per cent of the previously received instalments in each SAAP. Further, balance amount available with SNA Account should be less than 25 per cent of the amount claimed.

Audit noticed that after receipt of first instalment of the approved SAAPs (I, II and III) in December 2015 (₹57.60 crore), September 2016 (₹77.28 crore) and February 2018 (₹97.36 crore), timely receipt of second instalment from GoI was hindered due to under-utilisation of funds received. Audit noticed that as of March 2018 only 2.61 per cent (₹6.05 crore) of the central fund received could be utilised. Due to slow pace in utilisation, the State had not received GoI funds during 2018-19 and 2022-23. This further affected release of final instalment, which was released only towards the end of the extended project period (28 March 2024). Audit noticed that ULBs could utilise ₹1906.64 crore (March 2024) from the available fund of ₹2110 crore<sup>24</sup> and ₹203.36 crore remained unutilised.

### 3.1.1.3 Parking of funds with KWA

To ensure effective cash management and transparency in public expenditure, GoI directed (March 2021) the State to open a SNA Account at the State level for utilization of funds under Centrally Sponsored Schemes. It was directed that drawal of funds from the SNA Account should be on real time basis as and when payments are to be made to beneficiaries, vendors; etc.

On verification of the transactions in the SNA Account maintained for implementation of the scheme it was noticed that utilisation for the year 2023-24 (up to December 2023) was ₹56 crore and ₹338.14 crore was available in the SNA account as of 31 December 2023. However, the outflow from the

<sup>22</sup> As per GoI orders dated 28 August 2019 (₹5.49 crore) and 18 September 2020 (₹2.6 crore)

<sup>23</sup> Includes State share of ₹124.34 crore released (25 June 2024) against the GoI share released on 28 March 2024

<sup>24</sup> ₹2110 crore = ₹1161.17 crore + ₹567.51 crore + ₹381.32 crore

SNA account for the last three months of 2023-24 was ₹260.68 crore<sup>25</sup>, thereby reducing the SNA account balance to ₹77.46 crore. Rush of expenditure during the last quarter was analysed in audit and it was noticed that an amount of ₹204.47 crore<sup>26</sup> remained parked (March 2024) with KWA in violation of the GoI instructions.

Audit noticed irregular release of ₹3.87 crore in February 2024 for meeting the expenditure relating to trial run and commissioning of WTP at Vasoorchira (₹2.19 crore) and STP at Kureepuzha (₹1.68 crore). WTP was expected to be commissioned only in December 2025 as work relating to raw water pumping to the WTP was blocked up due to non-availability of permission from NHAI. Further, the STP could not be made operational due to non-laying of sewer lines. Release of the amounts, which was due only after successful commissioning of the projects, in advance, was irregular and the amount would remain parked with KWA till commissioning of the plant.

GoK in March 2024 sanctioned, on the recommendation of thirty fifth SHPSC, transfer of 41 projects in AMRUT 2.0 to AMRUT 1.0 and Thiruvananthapuram, Kollam and Kochi Corporations released advance of ₹20.80 crore to KWA towards 29 projects. Audit noticed that these projects were already commenced and first part bills were paid. As such there was no requirement of payment of advance to KWA towards these projects. Further, against the 20 per cent advance, stipulated in tripartite agreement, Secretary, Thiruvananthapuram Corporation transferred 40 per cent of the project cost in advance in respect of 16 projects.

The above instances indicate that funds were parked with KWA only to show utilisation of the GoI funds and to obtain release of central share.

Principal Secretary, Local Self Government Department (LSGD) during exit conference (September 2024) stated that the amount was transferred to KWA so as not to lose final tranche of funds from GoI. The reply is not tenable as parking of funds with implementing agencies is against financial principles and also defeated the very purpose of opening the SNA account.

### **3.2 Administrative and Office Expenses**

Funds for making institutional arrangements that support Mission implementation form part of administrative and office expenses. Ongoing Comprehensive Capacity Building Programme (CCBP), Independent Review and Monitoring Agencies (IRMA), etc., are also funded from this allotment. Audit scrutinised records relating to release of A&OE funds by GoI and subsequent release by State Government to SMMU. Details of fund received and expenditure incurred are given in **Table 3.3**.

---

<sup>25</sup> Includes A&OE, GIS and reform incentive funds.

<sup>26</sup> Includes interest accrued ₹6.22 crore (not accounted for by SMMU towards the project).

---

**Table 3.3: Administrative and office expenses - Funds released***(₹ in crore)*

Year	GoI Fund		Amount released by GoK to SMMU	Expenditure
	Due from GoI	Amount released		
2015-16	2.25	2.25	2.25	1.08
2016-17	10.30	5.15	5.15	1.03
2017-18	-	0	0	8.39
2018-19	15.49	15.49	15.49	9.14
2019-20	18.62	9.31	9.31	5.08
2020-21	-	0	0	4.79
2021-22	18.45	4.61	4.61	4.66
2022-23	-	0	0	2.08
2023-24	-	0	0	0.02
<b>Total</b>	<b>65.11</b>	<b>36.81</b>	<b>36.81</b>	<b>36.27</b>

*(Source: Data furnished by SMMU)*

Of the ₹65.11 crore due from GoI, for meeting A&OE expenses, only ₹36.81 crore was received. It was seen that there was delay ranging from 35 days to 19 months in releasing A&OE funds to SMMU by State Government. Mission Director replied that delay in financial clearance by the State Government was the reason for the delayed release.

Audit noticed that the amount expended included an amount of ₹76.07 lakh deposited with PWD towards road restoration charges during October – December 2021 by Kozhikode corporation for laying sewer lines in connection with construction of STPs at Kothi and Avikkal. Though the works were cancelled due to public protest, the road restoration charge remitted to PWD has not so far been claimed and remitted to project fund by the Corporation (November 2024). Corporation replied (December 2024) that road restoration charges remitted to PWD would be adjusted against the works to be executed under AMRUT 2.0. Audit also noticed that though an amount of ₹2.25 crore (at the rate of ₹25 lakh per ULB) was released to SMMU for preparation of SLIP/capacity building of mission cities, SMMU did not transfer the amount to the mission cities. SMMU could expend only ₹63,000 for the purpose.

Principal Secretary, LSGD during exit conference (September 2024) stated that funds were not transferred to ULBs for preparation of SLIP as there was no demand from ULBs. However, Government assured to look into the possibility of transferring the assistance to ULBs. Reply is not tenable as funds specifically released by GoI towards preparation of SLIPs by the mission cities should have been transferred to them, as mission cities were responsible for preparation of SLIPs. Further, GoI had stipulated for release of funds to ULBs within one month, which was also not adhered to.

### 3.3 Reform Incentive

One of the Mission objectives was to improve governance through a set of Reforms. During the Mission period, 11 Reforms were to be implemented. Incentive amount was released based on the performance of the ULB in the preceding year on achieving reforms stipulated in the guidelines. The details of fund received by the State and expenditure incurred are given in **Table 3.4**.

**Table 3.4: Reform incentive – Funds received and released by the State***(₹ in crore)*

Year	GoI Released	GoK Released	Amount released to ULBs	Expenditure
	Amount released	Amount released to SMMU		
2016-17	15.00	0	0	0
2017-18	16.68	15.00	12.00	0
2018-19	15.89	16.68	3.35	0
2019-20	12.25	28.14	32.47	38.57
2021-22	0	0	0	9.95
2022-23	0	0	0	0
2023-24	0	0	4.92	11.00
<b>Total</b>	<b>59.82</b>	<b>59.82</b>	<b>52.74</b>	<b>59.52</b>

*(Source: Data furnished by SMMU)*

According to the mission guidelines, incentive award amount could only be used by mission cities on admissible components of AMRUT, including new projects. Though incentive could not be used as State share, ULBs could utilise the incentive amount towards project funding. However, ₹7.08 crore out of ₹59.82 crore was retained by SMMU (March 2024) in contravention of the scheme guidelines. Of the ₹7.08 crore retained by SMMU, an amount of ₹4.00 crore was expended by SMMU towards inadmissible project viz., preparation of Nava Kerala Urban Policy.

During exit conference Principal Secretary, LSGD (September 2024) stated that through Nava Kerala Urban Policy Government intended to frame policies on reforms on local bodies. The reply is not acceptable as the guidelines permit for utilisation of reform incentive fund only by the mission cities and did not permit utilisation of the fund for preparation of policy by Government.

### **3.4 Loss of Central assistance for the preparation of GIS based Master Plan, LAP and TPS**

#### **3.4.1 Preparation of GIS based Master Plan**

Formulation of GIS based master plans for mission cities was a sub scheme under AMRUT. The objective was to develop common digital geo-referenced base maps and land use maps using Geographical Information System (GIS) and Master Plan Formulation for the selected AMRUT Cities. For implementation of the sub-scheme in the mission cities ₹6.40 crore was allocated by GoI. The fund was to be released in four instalments (20:40:20:20) and the State received ₹5.12 crore being the first three instalments. Chief, Town Planner, Thiruvananthapuram was responsible for preparation of the maps and GIS based master plan. Funds received from GoI for GIS based master plan is detailed in **Table 3.5**.

**Table 3.5: Funds received from GoI for GIS based master plan.***(₹ in crore)*

Year	GoI release	GoK release to SMMU	Expenditure
2017-18	1.16	1.16	0
2018-19	0	0	0.79
2019-20	2.31	2.31	2.45
2020-21	0	0	0.15
2021-22	1.65	1.65	0.79
2022-23	0	0	0.43
2023-24	0	0	0.31
<b>Total</b>	<b>5.12</b>	<b>5.12</b>	<b>4.92</b>

*(Source: Details furnished by SMMU)*

As per the reform guidelines, the fourth (final) instalment of fund could be claimed after the submission of the final notification of the sanctioning of Master Plan for nine AMRUT cities and achieving utilisation of 75 per cent of the GoI fund. However, none of the ULBs except Kollam Corporation could finalise the Master Plan (March 2024) which led to non-receipt of fourth instalment of ₹ 1.28 crore.

### 3.4.2 Local Area Plan (LAP) and Town Planning Scheme (TPS)

A pilot project on formulation of Local Area Plan (LAP) and Town Planning Scheme (TPS) was planned in 25 AMRUT cities in India and Thiruvananthapuram was the city selected under the scheme. The Local Area Plan aims for redevelopment of existing brown field areas<sup>27</sup> whereas Town Planning Scheme facilitates for planned expansion of green field areas<sup>28</sup>.

Against ₹two crore sanctioned for implementation of the project (₹one crore each for LAP and TPS) State had received ₹1.2 crore (first two installments<sup>29</sup> i.e. 60 per cent). Tamil Nadu Institute of Urban Studies (TNIUS) was identified by GoI for the preparation of LAP and TPS. The release of funds for the scheme was based on the achievement of milestones and not on utilisation of funds. As the milestone prescribed ‘framing of rules for land pooling’ could not be achieved, GoK lost ₹0.80 crore sanctioned for the scheme. Though an amount of ₹0.65 crore was utilised, the objective remains unachieved (March 2024).

## 3.5 Inadmissible payments

Guidelines permit utilization of scheme funds towards implementation of project components only. However, audit noticed instances of utilizing mission funds for construction of building for KWA, settlement of liability of previous Schemes etc., in deviation from the guidelines. Details are given in **Table 3.6**.

<sup>27</sup> Thampanoor, Palayam, Thycadu and Vazhuthacadu wards of Thiruvananthapuram Corporation

<sup>28</sup> Vizhinjam area of the Corporation

<sup>29</sup> In July 2019 and May 2022

**Table 3.6: Instances of inadmissible payments**

Sl. No.	Purpose for which amount diverted	Name of ULB	Amount (₹ in crore)	Type of fund	Remarks
1.	Five office buildings for KWA	Thiruvananthapuram and Kochi corporations and Palakkad Municipality	2.48	Project Fund	Construction of three Smart Offices and two office buildings.
2.	Settlement of court decree of KSUDP liability from AMRUT funds	Kollam Corporation	0.73	Project Fund	Municipal Corporation settled the dues payable to the contractor in connection with construction of underpass near Chinnakada (Kollam) under Kerala Sustainable Urban Development Project (KSUDP).
3.	Construction of synthetic turf in the playground at Chavakkad High School	Guruvayur Municipality	0.62	Project fund	Constructed synthetic turf, drainages, toilet block etc., in the playground of the school.
4.	Nava Kerala Urban Policy	SMMU	4.00	Reform Incentive Fund	Withdrawn (March 2024) from the SNA account and kept in a separate account of the Urban Director for preparation of Nava Kerala Urban Policy.
5.	Meeting O&M cost from the project fund	Thiruvananthapuram and Kochi Corporations	7.21	Project fund	Guidelines prohibits drawing O&M cost from project funds. However, O&M cost was included in the project fund for purchase and installation of 53 flow meters, smart meters and 75 MLD WTP at Aruvikkara in Thiruvananthapuram Corporation and STP at Elamkulam at Kochi Corporation.
	<b>Total</b>		<b>15.04</b>		

(Source: Information collected from SMMU/CMMU/KWA)

Audit observed that project fund to the tune of ₹11.04 crore and reform incentive fund to the tune of ₹four crore have been diverted towards executing inadmissible projects.

Agreeing to the Audit observation regarding construction of office buildings by KWA and incurring O&M cost from project fund, Principal Secretary, LSGD during exit conference (September 2024) assured to obtain the response of Water Resources Department. Further response has not been received (February 2025).

### **3.6 Avoidable burden due to upfront release of loan assistance to ULBs**

According to the guidelines, the mission cities should contribute 20 per cent of the project fund. As most of the mission cities do not have the financial capacity to meet the ULB share, tenth SHPSC meeting decided to release 15 per cent of ULB share of the project cost in respect of water supply and sewerage/septage management projects as loan by the State Government. The amount was to be recovered in equated instalments, over a period of 10 years from the

Development fund of the ULBs concerned with interest at the rate 7.5 *per cent*. Accordingly, GoK released ₹254.36 crore to SMMU in two instalments during July and November 2018. The loan amount was distributed to the ULBs by SMMU in five instalments during 29 October 2018 to 15 December 2021. However, the amount was transferred to SNA account operated by SMMU in March 2022.

Audit noticed that, of the ₹254.36 crore loan amount released, ₹217.83 crore (86 *per cent*) could only be expended (March 2024) due to slow pace in implementation and cancellation of 17 projects under water supply and sewerage sectors, and ₹36.56 crore remained unutilised with SMMU. As the mission cities were to repay the amount with interest, Government should have released the amount based on the progress in expenditure achieved year after year.

***Recommendation 3: Government should ensure that scheme funds are not diverted and do not remain parked with implementing agencies.***





# CHAPTER IV

## PROJECT IMPLEMENTATION



## CHAPTER IV PROJECT IMPLEMENTATION

The primary objective of the mission was to achieve universal coverage in water supply. However, none of the mission cities could achieve this objective (October 2024). Coverage of household water supply among the nine mission cities ranged from 9.39 *per cent* to 89.16 *per cent*. 100 MLD Water Treatment Plant constructed expending ₹40.62 crore at Vasoorchira in Kollam was idling due to non-completion of laying of raw water pumping main. Projects taken up by Kochi corporation to augment availability of treated water in the city remained incomplete even after spending ₹20.44 crore. Four Overhead Service Reservoirs constructed by KWA expending ₹31.51 crore in three ULBs remained idle due to non-laying of pumping mains, distribution lines, leakage in distribution line, etc.

Status of nine mission cities in the context of the sewerage system coverage was abysmal with six cities having no sewage collection and treatment systems and Kochi and Kannur Municipal corporations had a negligible coverage of three *per cent* and one *per cent* respectively. Thiruvananthapuram Corporation, which treated 34 *per cent* of the sewage generated could not expand coverage of sewer network, as KWA could not complete the work and establish connectivity with existing STP even after five years of commencement of the work. Failure of KWA/Kollam Corporation to establish network to bring sewage to the treatment plant under construction at Kureepuzha resulted in non-completion of the Plant and idling of the infrastructure created expending ₹ 16.84 crore.

Under the Urban Transport component, 47 *per cent* of footpaths test checked were constructed without clearing obstacles such as electric posts, stay wires, telecom boxes, etc. 37 *per cent* of foot paths test checked were not disabled friendly and in 53 *per cent* foot paths test checked had no tactile pavement to facilitate visually challenged persons.

Though the mission objective was to construct or maintain drains to prevent flooding, Kochi Corporation utilised scheme funds of ₹45.43 crore without preparing a definite plan to prevent sewage mixing and flooding. Scheme funds were utilised for routine maintenance activities including desilting and flooding continued to occur in the city. Thiruvananthapuram Corporation constructed a drain in Plavancode-Ulloorakonam-Andoorpoika road without establishing connectivity to primary drain leading to flooding in the area.

Under the Green Space and Parks an amount of ₹27.92 lakh expended towards construction of musical fountain in Nehru Park in Thrissur Corporation remained unfruitful as the fountain became non-functional. Construction of park on the banks of Chilavannur lake by Kochi Corporation had to be abandoned due to lack of permission from Kerala Coastal Zone Management Authority, rendering expenditure of ₹28.22 lakh incurred towards the project unfruitful.

#### 4.1 Execution of projects

The primary objective of AMRUT scheme was to cover all households with water supply and sewerage (including septage). On achieving the universal coverage, the State/ULBs were to decide on the next priority - to construct storm water drains or fund urban transport depending on whether the local priority was to reduce frequent flooding or reduce vehicle induced pollution. However, instead of aiming to achieve universal coverage, GoK included projects in respect of all the five sectors in the SAAP and executed them. Component-wise projects proposed by ULBs and effectiveness in implementation are detailed in succeeding paragraphs:

#### 4.2 Physical and Financial Progress of Projects

GoK had taken up 1185 projects with a project cost of ₹2535.07 crore for implementation. As of March 2024, 939 projects were completed, 172 projects were ongoing and 74 projects were cancelled. An amount of ₹1906.98 crore was incurred so far towards the project (March 2024). Sector-wise status of projects sanctioned and expenditure incurred are given in **Table 4.1**.

**Table 4.1: Component-wise physical and financial progress as on 31 March 2024**  
(₹ in crore)

Sl. No.	Component	No. of projects sanctioned <sup>30</sup>	Project Cost <sup>31</sup>	No. of projects Completed	Expenditure	No. of projects ongoing	Expenditure	No. of projects cancelled	Project cost	Total Expenditure	Percentage of projects completed <sup>32</sup>	Percentage of expenditure
1.	Water Supply	221	1558.54	160	800.53	57	403.24	4	18.56	1203.77	74	77
2.	Sewerage & Septage	165	381.39	101	148.46	51	99.99	13	256.94	248.45	66	65
3.	Storm Water Drainage	565	357.19	499	250.79	37	38.06	29	13.73	288.85	93	81
4.	Urban Transport	147	189.46	107	96.80	21	30.95	19	29.76	127.75	84	67
5.	Green Space and Parks	87	48.49	72	35.78	6	2.38	9	4.52	38.16	92	79
	<b>Total</b>	<b>1185</b>	<b>2535.07</b>	<b>939</b>	<b>1332.36</b>	<b>172</b>	<b>574.62</b>	<b>74</b>	<b>323.51</b>	<b>1906.98</b>	<b>85</b>	<b>75</b>

(Source: Compiled from data furnished by SMMU)

As seen from the table, even after a lapse of nine years of commencement of the project period, only 85 per cent of the projects could be completed. Sewerage

<sup>30</sup> Includes 74 cancelled projects

<sup>31</sup> Project costs of cancelled projects are excluded as the savings out of cancelled projects were utilized either to sanction new projects or to meet project cost revisions in ongoing projects in the same or other sectors.

<sup>32</sup> Excluding 74 cancelled projects

and Septage sector saw most of the cancellations, wherein projects worth 41.13 per cent (₹256.94 crore) of SAAP approved project cost for the sector was cancelled. Component wise status of achievement under AMRUT as of 31 March 2024 is given in **Table 4.2**:

**Table 4.2: Component-wise status of achievement as of March 2024**

Sl. No.	Component	Status of achievement
1.	Water Supply	5.37 per cent households were provided with new water connections under AMRUT. Against the Mission target of 100 per cent prescribed in the SAAP, overall achievement remained at 69.06 per cent.
2.	Sewerage and Septage	Only 0.13 per cent households were provided with sewerage connections under AMRUT. Against the Mission target of 100 per cent prescribed in the SAAP, overall achievement remained at 11.25 per cent.
3.	Storm Water Drainage	5.59 per cent of gap in drainage network was covered.
4.	Urban Transport	65 foot paths, 23 Foot Over Bridges and three Multi Level Car Parking facilities were constructed.
5.	Green Space and Parks	30 new parks were constructed and 36 parks were renovated.

(Source: Data furnished by SMMU/ULBs/KWA)

Though Water Supply and Sewerage sectors were the prioritised sectors under the scheme, three mission cities<sup>33</sup> could not provide any new drinking water connection through the scheme so far. In other cities percentage of water connections provided under AMRUT ranged from 0.5 per cent to 15.43 per cent. In Sewerage and Septage sector none of the mission cities except Kannur and Thiruvananthapuram<sup>34</sup> could provide new sewerage/septage connection. Detailed analysis of reasons for low performance, delayed execution, cancellation etc., are detailed in succeeding paragraphs:

### 4.3 Execution of Water Supply Projects

The AMRUT mission gave paramount importance to achievement of universal coverage in supply of 135 lpcd water to all households. Construction of Water Treatment Plants and Service Reservoirs, laying of distribution lines, rejuvenation/replacement of old and damaged pipelines, installation of flow/smart meters, etc., were the major projects taken up under the scheme. Mission cities had taken up 221 projects costing ₹1558.54 crore under the Water Supply Sector for execution, of which 160 projects were completed, 57 projects were in progress and four projects were cancelled. An amount of ₹1203.77 crore was incurred towards implementation of the projects (March 2024). Status of the projects sanctioned and executed are detailed in the **Table 4.3**.

<sup>33</sup> Kochi Corporation and Alappuzha and Guruvayur Municipalities

<sup>34</sup> New connection provided from already existed sewerage line

**Table 4.3: Projects sanctioned and executed under water supply sector***(₹ in crore)*

Sl. No.	Name of ULB	No. of projects sanctioned <sup>35</sup>	Project Cost <sup>36</sup>	No. of projects completed	Expenditure	No of projects ongoing	Expenditure	No. of projects cancelled	Project Cost	Total Expenditure	Percentage of projects completed <sup>37</sup>	Percentage of expenditure
1.	Thiruvananthapuram	57	122.85	45	85.48	12	4.70	Nil	Nil	90.18	79	73
2.	Kollam	19	169.12	14	28.54	4	46.72	1	1.04	75.26	78	45
3.	Kochi	37	181.08	16	55.52	21	50.84	Nil	Nil	106.36	43	59
4.	Thrissur	29	219.32	20	107.90	8	87.11	1	17.00	195.01	71	89
5.	Kozhikode	30	216.44	28	78.15	2	111.33	Nil	Nil	189.48	93	88
6.	Kannur	13	144.08	12	119.59	1	24.34	Nil	Nil	143.93	92	99
7.	Alappuzha	12	179.58	8	82.57	3	61.87	1	0.025	144.44	73	80
8.	Guruvayur	12	170.74	6	121.30	5	13.14	1	0.50	134.44	55	79
9.	Palakkad	12	155.33	11	121.48	1	3.19	Nil	Nil	124.67	92	80
	<b>Total</b>	<b>221</b>	<b>1558.54</b>	<b>160</b>	<b>800.53</b>	<b>57</b>	<b>403.24</b>	<b>4</b>	<b>18.565</b>	<b>1203.77</b>	<b>74</b>	<b>77</b>

*(Source: Compiled from data furnished by SMMU)*

Of the 221 projects, audit scrutinised 81 projects involving project cost of ₹1006.85 crore in the nine mission cities and revealed deficiencies as detailed in subsequent paragraphs:

### 4.3.1 Kollam Municipal Corporation

In order to enhance coverage of piped water supply in the Corporation Area, KWA formulated a comprehensive scheme named Augmentation of Water Supply Scheme for Kollam consisting of construction of weir<sup>38</sup>, intake well, Water Treatment Plant, OHSRs and laying distribution lines with funding from AMRUT and Kerala Infrastructure Investment Fund Board (KIIFB). Construction of WTP at Vasoorchira, weir at Njankadavu and two distribution lines to OHSRs were planned under AMRUT scheme.

#### 4.3.1.1 Idling of WTP due to non-completion of raw water pumping main

KWA commenced construction of 100 MLD Water Treatment Plant at Vasoorchira in January 2020 and work was completed<sup>39</sup> in December 2023 by incurring an expenditure of ₹40.62 crore. However, the WTP could not be made operational so far, as KWA could not complete the laying of raw water pumping main<sup>40</sup> to bring raw water from intake well to the WTP (March 2024). Audit noticed that the delay in completion of this work was due to the failure of KWA

<sup>35</sup> Includes cancelled projects

<sup>36</sup> Excluding project cost of cancelled projects

<sup>37</sup> Excluding cancelled projects

<sup>38</sup> A low dam built across a river to raise the level of water upstream or regulate its flow.

<sup>39</sup> Except construction of storm water drain to release washings

<sup>40</sup> To be executed through KIIFB funds at a cost of ₹145.52 crore and targeted to be completed by June 2020

in conducting detailed survey to ensure availability of hindrance free land. KWA had initially planned to lay pipelines parallel to railway track for a length of 930 m by mistaking Railway Road for Perinad Panchayath Road. When permission of Railway was sought (July 2019), railway authorities informed (January 2020) KWA that pipelines could be laid only through casing pipes of 1400 mm diameter (20 mm thickness) with provision of sluice valves at every 100 m. As this recommendation was found to be technically not feasible, KWA identified alternate alignment<sup>41</sup> through NH 183 (February 2020) and forwarded a proposal for permission of MoRTH for the new alignment (November 2020). As the proposal submitted by KWA was incomplete, as directed by MoRTH the proposal was resubmitted in July 2021. Meanwhile, the road tarring works of the stretch of NH 183 was carried out by PWD (NH) in September 2021. As the defect liability period of the road existed till September 2024, MoRTH rejected (May 2022) the request of KWA. Audit noticed that though KWA was aware as early as in February 2020 that railway insisted for such stipulation for laying pipeline in railway property and alternate alignment through NH was identified, KWA waited till November 2020 to seek the permission of MoRTH for alignment through NH 183. Further, MoRTH had accorded permission in December 2019 to cross the NH for a distance of 2480 m for another stretch of the same work<sup>42</sup> and the work was executed during November 2020. Negligence on the part of KWA in conducting survey to ascertain ownership of the land before commencement of the work and lack of timely action to seek permission of MoRTH for the alternate route identified, resulted in non-completion of the work of laying pipeline to transport raw water from intake well to WTP and idling of the WTP constructed at a cost of ₹40.62 crore (March 2024). Thus, the objective of enhancing coverage of drinking water supply remained unachieved (October 2024). It is significant to note that in this instance, instead of DPR, a DER alone was prepared by KWA.

Further, construction of weir at Njankadavu entrusted to Irrigation Department, to ensure adequate supply of water to intake well was also not executed (October 2024). Audit noticed that after the award of work (June 2020), the contractor reported change in the depth of the river specified in the estimate. The depth was measured up to nine meters in the centre portion of the river (where the weir was to be constructed), against four meters specified in the estimate. Consequent to this, design was to be changed and the contractor was unwilling to continue with the sanctioned rate. Though estimate was re-casted and the re-tendering was done multiple times, work could not be awarded (December 2023). Hence, GoK cancelled the work (March 2024) and directed KWA to take up the work under AMRUT 2.0.

Thus, poor planning and execution of the project by KWA/Irrigation Department resulted in idle investment of ₹ 46.09<sup>43</sup> crore and non-achievement of objective of the scheme.

---

<sup>41</sup> Elampalloor to Nanthirikkal

<sup>42</sup> Neerozhukku to Elampalloor

<sup>43</sup> Laying clear water pumping main from WTP to the existing OHSR at Vadakkevila (December 2021, ₹3.56 crore), Construction of intake well at Njankadavu (May 2020, ₹1.91 crore) and WTP at Vasoorichira (₹40.62 crore)

Government stated (October 2024) that delay in completion of the pipeline happened due to uncertainty in ownership of road parallel to the railway line, non-feasibility of the proposal submitted by the railways, COVID 19 pandemic restrictions and delay on the part of NH-MoRTH in according timely permission to KWA. It was also stated that the matter has been taken up again for obtaining permission from NHAI.

However, the fact remains that KWA did not ensure hindrance free land before commencement of the project. Further, KWA took eight months to approach MoRTH for seeking permission for alternate alignment and submitted proposal without necessary details such as checklist in complete form, undertakings in stamp paper, statutory clearances from KSEB, BSNL, etc. This resulted in non-obtaining permission and indefinite delay in completion of the project.

Regarding construction of weir, it was stated that the investigation, design, estimation and execution of the work was done by Irrigation department and role of KWA was limited to issuing Technical Sanction, tendering and arranging contract. The reply is not tenable as KWA had accorded Technical Sanction, KWA cannot distance itself from the responsibility of incorrect estimate, which ultimately led to cancellation of the work.

### **4.3.2 Kochi Municipal Corporation**

Kochi Corporation proposed 37 projects costing ₹181.08 crore to improve per capita distribution of drinking water in its jurisdiction. These projects included construction of seven OHSRs/GLSRs, laying pumping main/transmission pipelines, replacement of old and damaged pipelines and replacing 5,000 damaged water supply connections. So far 16 projects (₹55.52 crore) have been completed and 21 projects were ongoing (March 2024). Audit noticed that even after utilizing ₹106.36 crore from AMRUT funds, no improvement could be achieved in the per capita distribution of water as detailed in the following paragraphs:

#### **4.3.2.1 Idling Overhead Service Reservoirs (OHSRs)**

KWA included construction of two OHSRs viz., 40 LL<sup>44</sup> OHSR at Kaloor and 25 LL OHSR at Karuvelipady at a project cost of ₹35.92 crore with the objective to ensure equitable distribution of water to Kaloor and west Kochi area respectively. The 40 LL OHSR at Kaloor was intended to store water brought from the proposed WTP at Kalamassery<sup>45</sup>. As the construction of 135 MLD WTP at Kalamassery was dropped due to non-availability of land, it was proposed to bring treated water from the transmission trunk (at Kaladarshana junction) of existing WTP at Aluva. However, the work of laying pipeline could not be awarded even after tendering multiple times. Hence, due to non-availability of treated water, the 40 LL OHSR constructed in May 2022, after incurring expenditure of ₹15.32 crore, remained unutilised (October 2024). Further, 25 LL OHSR at Karuvelipady constructed in December 2022 at a cost of ₹8.79 crore could not be utilized since September 2023 due to non-functioning of inlet/outlet valves and electric motor in the pump house. Thus,

---

<sup>44</sup> Lakh litres

<sup>45</sup> Not proposed under AMRUT

two OHSRs constructed by spending ₹24.11 crore to ensure equitable distribution of water could not serve their objectives.

Regarding idling of OHSR at Kaloor, Government stated (October 2024) that the estimate of the work for laying the inlet and outlet pipeline of the OHSR was recast and the work was tendered. It was also stated that on completion of this work 40 LL OHSR could be used for distribution and the work was expected to be completed by 31 December 2024.

However, the fact remains that 40 LL OHSR constructed in May 2022 by spending ₹15.32 crore remained idle for more than two years. Further, Government reply is silent on the idling of the 25 LL OHSR at Karuvelipady.

#### ***4.3.2.2 Non-completion of projects to enhance availability of treated water in the Corporation area***

KWA, with the intention of bringing additional quantity of treated water (upto 18 MLD) to Kochi City from the WTP at Maradu, included two projects under AMRUT, one for laying pumping main (500 mm DI pipe) for a length of 5900 m from WTP at Maradu to pump house at Thammanam at a project cost of ₹22.50 crore and other for laying 500 mm DI pipeline from pump house at Thammanam to OHSR at Kadavanthra at a project cost of ₹9.54 crore. However, both the projects remained incomplete and the objective remained unachieved as detailed below:

##### ***(a) Laying pumping main from WTP at Maradu to pump house at Thammanam***

The proposed project was to replace the existing transmission line of 500 mm AC pipe with 500 mm DI pipe, utilised for transmitting treated water from 100 MLD WTP at Maradu to Thammanam GLSR, for augmentation of water supply to Thammanam pump house at a project cost of ₹22.50 crore. The project involved laying of pipe for a length of 5850 m (3700 m through NH and 2150 m through PWD/LSGI/railway road) which required permission from PWD, NHAI and Railway authorities. Audit noticed that the work was awarded (June 2018) before obtaining the permission from the above authorities. Though NHAI denied permission (February 2018) for laying pipe for a stretch of 3700 m through NH, KWA executed (February 2020) the remaining pipe laying work through the PWD road (2524 m<sup>46</sup>) incurring expenditure of ₹11.39 crore. As the pipe laying work for 3700 m could not be undertaken the work was pre-closed in May 2022. Thus, the augmentation of water supply to Thammanam pump house could not materialise even after spending ₹11.39 crore.

Government stated (October 2024) that as NHAI denied permission for laying pipes through NH for a length of 3700 m through the proposed open cut method and permitted pipe laying only through concrete duct, KWA recast alignment through municipal roads. However, there were no takers for the tender for laying pipeline through municipal roads. Hence, KWA again approached NHAI for permission for laying pipeline through NH 66. As NHAI has proposed road widening works from Edappally to Aroor, Government is expecting a positive response from NHAI.

<sup>46</sup> Initially proposed length was 1830 m. During execution length was changed to 2524 m

However, the fact remains that not obtaining mandatory permissions from authorities before commencement of work resulted in idling of the infrastructure created for the last four years and non-achievement of objective of providing additional quantity of water to Kochi city (October 2024).

**(b) Laying transmission line from Thammanam pump house to OHSR at Kadavanthra**

The objective of the project was to bring 17.30 MLD of treated water from Pump house at Thammanam to Kadavanthra OHSR by laying new 500 mm DI pipeline to augment water distribution in Kochi Corporation area at a project cost of ₹9.54 crore. The work was commenced in June 2018 and the pipe laying work except the railway line crossing at Ponnurunni was completed by expending ₹9.05 crore. The crossing of railway line was arranged separately, but could not be completed (March 2024). The work at the railway line crossing, even if completed, the objective of carrying additional 17.30 MLD water for distribution would remain un-achieved due to non-completion of Maradu-Thammanam pipe laying work as mentioned in paragraph above. Further, the OHSR at Kadavanthra to which treated water was proposed to be stored remained unutilised for the last 40 years due to non-availability of water with required pressure. Audit noticed that structural stability of the OHSR was not ensured by KWA before taking up the project.

Government stated (October 2024) that pipe laying work would be completed by October 2024. As the existing OHSR was nearly 40 years old, KWA has approached Cochin University of Science and Technology Engineering College for determining structural stability of the tank.

Government reply confirms the negligence in planning on the part of KWA, which resulted in indefinite delay in completion of the project.

**4.3.3 Thrissur Municipal Corporation**

At the beginning of AMRUT scheme, Thrissur Corporation was having 33.70 MLD of treated water, supplied to 60.48 *per cent* households with per capita supply of 93 lpcd. To achieve universal coverage, the requirement of 26.3 MLD of treated water was assessed. To overcome this deficiency, Corporation proposed 29 projects costing ₹219.32 crore consisting of (i) construction of 20 MLD water treatment plant at Peechi (ii) construction of two OHSRs at Kuttanellur and Ollur and (iii) laying of 117 km of distribution lines and providing service connections. Of the 29 projects, 20 projects were completed, eight projects were ongoing and one project was cancelled. An amount of ₹195.01 crore has been incurred for the project so far (March 2024). Observations on completed/ongoing projects are detailed in the following paragraphs:

**4.3.3.1 Non-improvement of water supply in the Corporation**

At the beginning of the AMRUT scheme, KWA was providing 33.70 MLD treated water to Thrissur Municipal Corporation from various WTPs available in the district (14.5 MLD and 35.5 MLD at Peechi and 1.5 MLD at Mulayam and 18 MLD at Arattupuzha). To augment availability of treated water, the Corporation proposed (SAAP 2016-17) construction of 20 MLD WTP at Peechi at an estimated cost of ₹13.17 crore. Construction of the 20 MLD WTP was

completed (March 2021) incurring an expenditure of ₹10.10 crore. However, the old WTP of 14.5 MLD at Peechi was decommissioned (April 2021) by KWA shortly after the commencement of new WTP. Audit noticed that even though new WTP of higher capacity was constructed, there was no improvement in total water made available to the city and total quantity of treated water made available to the Corporation remained at 33.70 MLD.

Government stated (October 2024) that before the implementation of AMRUT, the production was 70 MLD and supply to the corporation was 33.7 MLD. After implementation of AMRUT 1.0, the production was enhanced to 75.5 MLD and supply to the corporation was enhanced to 44 MLD. The reply is not tenable as the details furnished by KWA and ULB (February 2025) indicate that water supplied to the Corporation remained unchanged even after commissioning of 20 MLD WTP.

#### ***4.3.3.2 Reduction in scope of work due to change in site and idling of OHSR***

Construction of five LL OHSR and five LL Sump in Government College, Kuttanellur was approved in SAAP 2017-18 with a project cost of ₹2.03 crore (DSR 2016) with an objective to provide drinking water to residents in Kuttanellur division of Thrissur Corporation and technical sanction for the project was obtained in February 2018. Audit noticed that, based on the request from the Principal of the College (January 2018) initially identified site was changed to another site in the college campus. However, without conducting soil study to assess the foundation requirements of the new site, KWA awarded the work (December 2018). Soil study conducted (February 2019) by the contractor necessitated change in structural design as the raft foundation included in the estimate was found not suitable for the new site and requirement of pile foundation for the OHSR was assessed. As the pile foundation was not included in the scope of work, it was agreed that pile foundation would be executed by KWA, by awarding the work separately. Though tenders were invited for executing the pile foundation, there were no takers. Hence the original contract was terminated (November 2021) and the estimate was revised (February 2022) to ₹2.50 crore (DSR 2018) and construction of 5 LL Sump was excluded from the scope to limit the estimate amount within the Administrative Sanction. The work was then rearranged (April 2022) through another contractor and was completed in March 2024 incurring an expenditure of ₹2.18 crore. However, during Joint Physical Verification (February 2025) audit noticed that distribution of water was not commenced even after 11 months of construction of the OHSR. KWA replied (February 2025) that scour line extension and isolating of pipelines around Kuttanellur OHSR were to be carried out for proper functioning of the OHSR. It was also stated that permission of PWD was not obtained for some isolation works and pipe laying work and hence the work could not be tendered.

Audit observed that awarding the work without conducting site study resulted in delay in completion of the project and reduced water storage capacity as against envisaged. Further, the OHSR constructed remained idle resulting in non-achievement of objective of providing drinking water to the residents of Kuttanellur division even after spending ₹2.18 crore.

Government stated (April 2025) that variations in dimensions occurred due to change in site. However, the reply is silent on non-conducting soil study on the new site.

#### **4.3.3.3 Replacement of faulty meters and providing new connections**

Thrissur Corporation had included in the SAAP 2015-16, a project for survey and replacement of faulty water meters and pipelines and providing new water connections in old municipal area of Thrissur Corporation, where distribution of drinking water is managed by ULB, at a cost of ₹ three crore. The aim of the project was to mitigate drinking water losses in distribution systems of Thrissur Corporation area. Scope of the work included survey to identify and replace faulty meters with new ones and providing 500 new service connections at a cost of ₹62 lakh and the work was entrusted to KWA (February 2017). Though 1114 faulty meters were identified through the survey, due to hike in cost of water meters, replacement of faulty meters was restricted to 754. KWA provided 500 new connections and replaced only 454 faulty meters as rest of the consumers replaced their faulty meters themselves and an amount of ₹71.09 lakh was paid to KWA. Audit noticed that Corporation made payment to KWA without obtaining details of the consumers where new connections/replacement of faulty meters were carried out. In the absence of details of consumers, ULB was unable to identify the consumers for billing purposes and the billing was pending since the completion of the work in December 2021, resulting in non-realisation of revenue by the Corporation for more than two years (May 2024). As consumer details were not available, KWA in May 2024 requested the Corporation to form a joint inspection team to identify the consumers.

Audit observed that negligence on the part of the Corporation in obtaining details of work carried out by KWA, before making payment, resulted in non-realisation of revenue even after spending ₹71.09 lakh by the Corporation for replacing faulty meters and for providing new connections.

Government stated (April 2025) that updated information on replacement of faulty meters would be obtained from KWA and action will be taken to ensure collection of arrears.

#### **4.3.4 Guruvayur Municipality**

At the beginning of AMRUT scheme (2015-16), Guruvayur Municipality was having 7.84 MLD of treated water, supplied to 1,624 households (9.39 per cent) out of 17,297 households with per capita supply of 36 lpcd. To achieve universal coverage (22.27 MLD), the requirement of 14.43 MLD of treated water was assessed. To overcome this deficiency, Municipality proposed 12 projects costing ₹170.74 crore having various components viz., (i) construction of 15 MLD WTP at Kottapady and intake well at Illikkal at Karuvannur river (ii) laying 40 km raw water pumping main from intake well to WTP (iii) construction of 10 LL OHSR and (iv) laying distribution networks in three zones. Audit scrutiny revealed the following:

##### **4.3.4.1 Non-laying distribution lines for supply of water to households**

KWA completed the construction of 15 MLD WTP at Kottapadi (January 2021), 10 LL OHSR at Guruvayur (August 2023), raw water pumping main from WTP to OHSR (December 2023) and laying distribution networks in two

zones<sup>47</sup> expending an amount of ₹134.44 crore. However, the Municipality could not provide water to any new beneficiary through the scheme (March 2024) as the distribution lines laid were of 600 mm to 160 mm diameter and only passes through main PWD/municipal roads and the Municipality did not propose project for laying smaller distribution lines, from the main distribution line, for supplying water to households. As a result, even after the expiry of one year of completion of the work and spending ₹134.44 crore, the intended objective remains un-achieved (March 2024).

Government stated (October 2024) that though entire network was designed by KWA, proposal was cut short because of paucity of funds under AMRUT and project for providing service connections was included under AMRUT 2.0. Reply is not tenable as paucity of funds occurred due to the decision taken at the State level to curtail the scope of projects under the water supply sector and to allocate funds for lower priority sectors. Further, the reply confirms the failure of SHPSC/SLTC/ULB/KWA to plan proper implementation of the scheme, which resulted in non-achievement of objective of providing drinking water to the residents even after spending ₹134.44 crore.

#### **4.3.5 Kannur Municipal Corporation**

At the beginning of AMRUT scheme, Kannur Corporation was having 21.90 MLD of treated water, supplied to 43 *per cent* of households with per capita supply of 90 lpcd. To achieve universal coverage, requirement of 23 MLD treated water was assessed. To enhance availability of treated water, the Corporation proposed 13 projects viz., project for augmentation of capacity of WTP at Chavasseriparamba from 30 MLD to 40 MLD (₹7.80 crore), construction of two OHSRs at Pallikkunnu and Thottada (₹7.45 crore) and laying distribution lines in four zones and providing service connections to households (₹128.83 crore).

KWA completed the augmentation work by constructing 10 MLD WTP in May 2019 by incurring expenditure of ₹7.80 crore. However, the benefit of augmentation of capacity of the WTP was not realised as KWA did not include installation of new motor pumps for pumping raw water to the new WTP in the estimate, and the existing motor pumps were not having sufficient capacity to pump augmented quantity of raw water. Non-installation of motor pump resulted in non-augmentation of availability of treated water from the plant for the last four years. It was seen that KWA proposed the installation of new motor pumps for the WTP in the second phase of AMRUT 2.0. Audit observed that negligence on the part of KWA to include provision for installation of motor pumps to bring raw water to the plant, in the estimate, resulted in non-achievement of the objective even after expending ₹7.80 crore (March 2024).

Further, non-installation of the motor pumps, an essential component to augment the supply of water, even five years after the construction of WTP, is indicative of the gross negligence on the part of KWA, especially when piped water supply remained inaccessible to 50 *per cent* of households in the Corporation.

---

<sup>47</sup> Guruvayur and Pookode zones

Government while agreeing to the audit finding stated (April 2025) that installation of new pump sets were essential to meet the current requirements of the ULB and proposal for installation of new pump sets were included in AMRUT 2.0.

#### 4.3.6 Palakkad Municipality

At the beginning of AMRUT scheme, Palakkad Municipality was having 23.5 MLD of treated water, supplied to 62 *per cent* of households with per capita supply of 88 lpcd. To achieve universal coverage, requirement of 21.5 MLD of treated water was assessed. To overcome this deficiency as well as to achieve universal coverage, projects shown in **Table 4.4** were approved under three SAAPs.

**Table 4.4: Water supply projects of Palakkad municipality**

(₹ in crore)

Sl. No.	Project Name	Number of projects	Estimated cost	Expenditure as on 31 March 2024
1.	Construction of 45 MLD water treatment plant	1	22.26	17.43
2.	Construction of OHSRs	3	17.00	15.36
3.	Laying distribution pipelines	3	77.07	72.77
	<b>Total</b>	<b>7</b>	<b>116.33</b>	<b>105.56</b>

(Source: Data furnished by SMMU)

Construction work of 45 MLD WTP and three OHSRs to facilitate storage of treated water were completed by June 2022. Audit noticed that even after spending ₹105.56 crore under the scheme, municipality could provide new water connection to only six *per cent* of the households i.e. 2466 households (March 2024). Deficiencies noticed in the implementation of projects are detailed in succeeding paragraphs:

##### 4.3.6.1 Idling of OHSR at Moothanthara

Construction of 23.5 LL OHSR at Moothanthara and laying of distribution network was proposed by the Municipality to facilitate distribution of treated water to Moothanthara zone and the work was completed in May 2022 incurring expenditure of ₹30.14 crore<sup>48</sup>. However, OHSR constructed (May 2022) at Moothanthara and the distribution lines laid could not be utilized due to leakage in the distribution line to Vennakkara area. While charging the line, leakage was noticed at three metre depth from the road surface in the middle of a busy market having heavy vehicular traffic. Though contractor was directed to rectify the leakage, due to the site conditions contractor did not carry out the rectification works. However, no action was taken by the KWA against the contractor so far (March 2024). Thus, even after spending ₹30.14 crore, the objective of providing water to Moothanthara zone remains unachieved (October 2024).

Government stated (April 2025) that when the load was applied to the existing AC distribution lines, the increased pressure caused all the existing AC pipes to crack. As a result KWA has temporarily kept the OHSR idle till the replacement of old AC pipes.

<sup>48</sup> ₹24.92 crore for laying distribution network and ₹5.22 crore for construction of OHSR

#### **4.3.6.2 Under performance of 45 MLD WTP at Palakkad**

Palakkad Municipality formulated (SAAP 2016-17) a project for construction of 45 MLD WTP at Malampuzha and the plant was commissioned in May 2022 by incurring an expenditure of ₹17.43 crore. However, Audit noticed that during September 2022 to November 2023, the monthly average quantity of treated water produced from the WTP ranged from 8.4 MLD to 44.5 MLD. It was also noticed that treated water above 35 MLD was received only for 43 days. According to KWA, reason for this reduction in the quantity of treated water was due to defect in the graded filter media which resulted in frequent choking and backwash of the filter beds. Audit noticed that, during trial run, though the issue of frequent choking of filter beds was noticed, no action was taken by KWA to rectify the defect and the contractor was paid the entire contract amount including the performance guarantee. A comparison of turbidity and backwash data of the 45 MLD WTP with other two existing WTPs which drew water from the same source revealed that even for the same level of turbidity, number of backwashes required in the 45 MLD WTP was twice that of the other two WTPs. This indicated that the filter beds in the 45 MLD WTP were frequently choking and required more number of backwash which resulted in the under performance of the WTP. Audit noticed that the terms and conditions of the agreement mandated that the treatment process should be efficient and economical and the plant should be designed to treat raw water with turbidity up to 500 NTU. However, the filter beds got choked requiring backwashes even at a turbidity of three NTU. Thus, the failure of KWA to initiate timely action to rectify the defect of the plant resulted in under performance of the treatment plant.

GoK stated (October 2024) that filter beds of 45 MLD WTP were not faulty and it was the algae content in the raw water during the summer months (February to July) that caused choking of the filter beds. It was also replied that clear water production envisaged upto the year 2035 was only 39.95 MLD and production of 43.08 MLD was assessed by 2050.

The reply is not tenable as analysis of the turbidity and backwash data during May and June 2024 indicates that rate of back washes in filter beds of 45 MLD WTP was in the range 1.33-2.17 per day while backwashes required in other WTPs, which used the same raw water, was in the range 0.33-0.83. Further, the requirement of 45 MLD treated water, as of 2021, was projected in the SLIP, and the municipality had decided to construct an exclusive WTP for it and allocate treated water from the existing treatment plants to the nearby panchayats.

#### **4.3.7 Installation of Flowmeters**

Real time monitoring of water flow in the entire water supply system would ensure an efficient water supply system for the city and enable the water supplying agency to undertake regular monitoring of data like hours of pumping, pressure and flow of water in the distribution system. Further, installation of flowmeters at the entry and exit of overhead and underground reservoirs in the distribution network would help in real time monitoring of water supplied in the system as well as timely identification of leakages. Rightly identifying the need for monitoring of water supplied into the distribution

system, sixth SHPSC held on 26 August 2016 made it mandatory for ULBs to install bulk meters at the distribution points. However, Audit noticed that project for installation of bulk/flow meters at locations other than OHSRs was taken up only by Thiruvananthapuram Municipal Corporation.

Audit observed the following deficiencies in the installation/functioning of flowmeters in the mission cities.

- Thiruvananthapuram Municipal Corporation formulated a project for installing 53 flow meters under the AMRUT scheme and work was awarded (July 2019) to M/s Friends Engineering Corporation, Mumbai for installing the same at the quoted rate of ₹six crore. The contract was completed (April 2022) after installation of 43 flow meters and the contractor was paid ₹4.80 crore. Audit noticed that remaining 10 flow meters were not installed due to lack of permission to shut down water supply by Crisis Management Group chaired by Chief Engineer, KWA.
- Alappuzha Municipality - Audit verified (September 2024) installation of flow meters in four newly constructed OHSR and observed that two of the flow meters were not functioning. Flow meter at Kommadi was not working as power connection was not provided and flow meter at Thathampally was in damaged condition.
- In Kochi Corporation, Audit verified (November 2023) flow meters installed in OHSRs at Karuvelipadi and Pachalam and observed that both the flow meters installed were not working. KWA replied (January 2024) that as the flow meters were under the maintenance period, the contractor was directed to rectify the defects. However, the contractor did not rectify the defects in the flow meters so far (May 2024).
- Kannur Corporation - Audit noticed (January 2024) that all the three flow meters installed (January 2019) in the newly constructed 24 LL OHSR at Pallikkunnu in Kannur Corporation were not working. KWA replied (February 2024) that two flow meters were damaged in lightning and third flow meter was damaged during transmission main replacement work. However, KWA has not rectified the defects so far (October 2024).

Audit observed that non-installation of flow meters and non-ensuring proper functioning of the flow meters installed was indicative of the negligence on the part of KWA in ensuring efficient supply of water to the mission cities.

Government stated (April 2025) that KWA has been directed to address the issue urgently.

#### **4.3.8 Installation of Smart Meters at Thiruvananthapuram**

Kerala Water Authority proposed a project for installation of smart meters for bulk consumers having consumption over 500 KL/month in Thiruvananthapuram Corporation, at a cost of ₹1.27 crore. The objective of the project was to increase revenue by providing accurate bills on time, as the smart

meters would have automatic reading facility with GSM/GPRS interface with billing software of the KWA.

The work for installation of smart meters was awarded (July 2018) to a Contractor, M/s Base Electronics and Systems, Chennai at their quoted rate of ₹91.24 lakh. As per the agreement, the contractor was required to install 394 smart meters and develop an Application Programming Interface (API) to link the smart meter with the e-Abacus software (billing software) of KWA to enable real time recording of the water usage in the KWA billing system. Though, the contractor installed 381 smart meters (October 2021), he did not provide the API to KWA. As such, the objective of installing smart meters remained unachieved and ₹31.69 lakh paid to the contractor remained unfruitful.

Government stated (October 2024) that as the contractor failed to develop the necessary software, installed meters functioned as mechanical meters. Due to continued non-responsiveness from the contractor, the contract was terminated in September 2024 with plans to complete the remaining work at the risk and cost of the contractor. However, the fact remains that objective of real time monitoring of water usage remained unachieved even after lapse of three years of installation of smart meters and incurring expenditure of ₹31.69 lakh.

#### **4.3.9 Unfruitful expenditure on upgradation of existing SCADA systems**

According to Central Public Health and Environmental Engineering Organisation (CPHEEO) O&M Manual, the inspection, monitoring and control of operation and maintenance of water utility can be automated through Supervisory Control and Data Acquisition (SCADA<sup>49</sup>) system. It consists of four components viz; (a) Field instruments, sensors and actuators (b) Remote stations (c) Communication network and (d) Central monitoring station.

In Kozhikode Municipal Corporation, 54 MLD WTP at Mavoor had a SCADA system installed during December 2017 through JICA project, which could acquire only data, and valves and pumps were to be controlled manually. KWA proposed (SAAP 2016-17) a project for strengthening of infrastructure facilities in the 54 MLD WTP for ₹2.70 crore, which included upgradation of Programmable Logic Controller (PLC) SCADA for ₹29.64 lakh to facilitate operation of control valves and pumps automatically. The work included erection of electric actuators to the existing 450 mm delivery valves to the clear water pumping station along with PLC SCADA, fixing electro-magnetic flow meters with liquid emitting diode (LED)/liquid crystal display (LCD) unit, and coupling of flow meter with data acquisition software having provision for wireless transfer through GSM.

The work was awarded (December 2018) to Sri. David Mangan for ₹2.06 crore with period of completion of six months. Audit noticed that though electric actuators and electromagnetic flow meters required for the functioning of SCADA was installed, the contractor could not install the PLC-SCADA as the system already installed in WTP using 2G SIMs was not compatible with the newly proposed system due to connectivity issues. KWA, therefore, exempted (July 2021) the contractor from the pending work of PLC SCADA. The

---

<sup>49</sup> SCADA is a computer control system used to monitor and control plant processes.

contractor was paid ₹1.92 crore (July 2021), which included an amount of ₹17.81 lakh incurred towards installation of electric actuators and electromagnetic flow meters required for functioning of SCADA. Audit noticed that SCADA system that existed in the WTP had become non-functional since September 2020. Audit observed that KWA executed the project without ascertaining the compatibility of the old system with the proposed new system. As the SCADA system was not installed the amount of ₹17.81 lakh incurred for the installation of electric actuators and electromagnetic flow meters remained unfruitful.

Government stated (April 2025) that a new SCADA project valued at ₹1.07 crore is being implemented.

The reply substantiates the audit observation that KWA had executed the upgradation without ascertaining feasibility.

#### 4.4 Status of achievement of Service Level Benchmarks

The focus of AMRUT was to achieve service level benchmarks such as universal coverage in water supply and sewerage in five years (2015-16 to 2019-20). However, even after spending ₹1203.77 crore in water supply sector, none of the mission cities could either achieve the objective of universal coverage or bring in considerable improvement in the service levels that existed at the beginning of the mission. Status of achievement of service level benchmarks in respect of water supply sector by the mission cities is given in **Table 4.5**.

**Table 4.5: Achievements of Service Level Benchmarks by mission cities under water supply**

Service Level Benchmarks		Mission Cities								
		Thiruvananthapuram	Kollam	Alappuzha	Kochi	Thrissur	Guruvayur	Palakkad	Kozhikode	Kannur
Household Coverage (In percentage) Target:100 per cent	Pre- AMRUT	77.7	40.3	61	89.2	60.5	9.4	61.7	45	42.3
	Post AMRUT	78.2	55.5	61	89.2	65.8	9.4	67.3	60.4	49.3
	Achievement	0.5	15.2	Nil	Nil	5.3	Nil	5.6	15.4	7
Quantum of water supplied (In lpcd <sup>50</sup> ) Target:135 lpcd	Pre- AMRUT	100	65	50	86	93	36	88	100	90
	Post AMRUT	113.4	61.0	76.5	Data not available	Data not available <sup>51</sup>	60.6	115.6	87.3	70.6
	Achievement	13.4	Nil	26.5			24.6	27.6	Nil	Nil
Extent of Non-Revenue Water (NRW) (In per cent) Target:20 per cent	Pre- AMRUT	35	30	40	46.7	30	43	30	30	32
	Post AMRUT	Data not available				28.9 <sup>52</sup> 51.1 <sup>53</sup>	70	40.8	30.6	51.9
	Achievement					-- <sup>54</sup>	Nil	Nil	Nil	Nil

(Source: Data furnished by ULBs and KWA)

<sup>50</sup> Litre per capita per day

<sup>51</sup> Pre-AMRUT data pertains to entire Municipal Corporation. However, post AMRUT data pertains to the area where KWA was providing water supply. Hence not comparable.

<sup>52</sup> In municipal area where KWA was providing water supply

<sup>53</sup> In municipal area where ULB was providing water supply

<sup>54</sup> Could not be assessed as post AMRUT data could not be compared with pre-AMRUT data

#### 4.4.1 Coverage of water supply connections

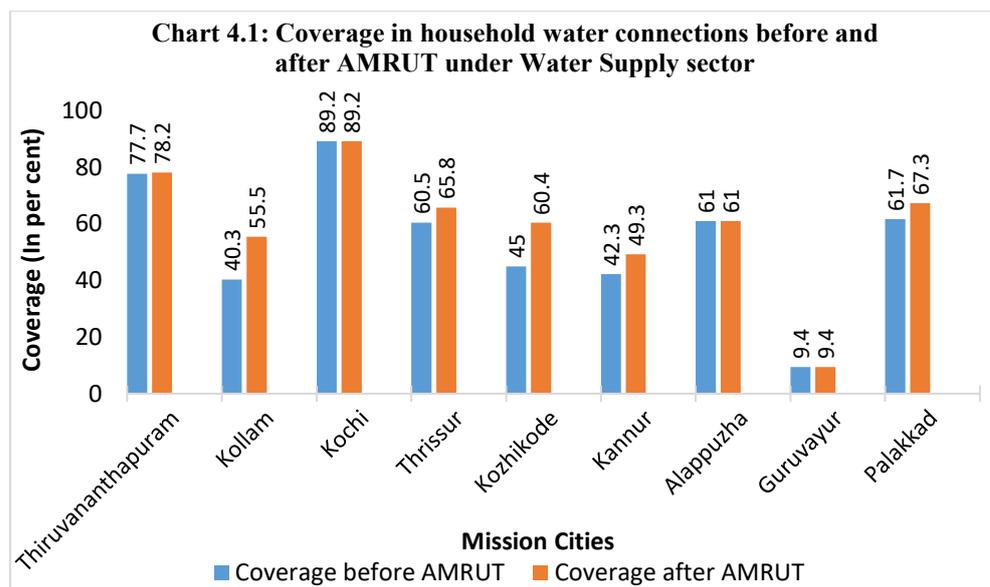
One of the primary aims of the scheme was to achieve universal coverage in supply of drinking water to all households in the nine mission cities. Status of household connections for providing drinking water and the increase in number of household connections since inception of the scheme is given in the **Table 4.6**.

**Table 4.6: Status of households with tap connection**

Sl. No.	Name of ULB	Total number of households as per SLIP	Households with water tap connection	Percentage of house-holds with water connection (Pre-AMRUT)	Length of distribution line to be laid to bridge the gap (Km)	Length of distri-bution line laid (Km)	No. of Water connections provided in AMRUT	Percentage of Households with water connections- (Post AMRUT)	Percentage of increase in household connections
1.	Thiruvananthapuram	2,46,803	1,91,845	77.73	310	37.79	1,206	78.22	0.49
2.	Kollam	98,367	39,662	40.32	104	17.6	14,973	55.54	15.22
3.	Kochi	1,51,412	1,35,000	89.16	0	0	0	89.16	Nil
4.	Thrissur	78,336	47,378	60.48	117	105.3	4,206	65.85	5.37
5.	Kozhikode	1,23,776	55,690	44.99	351	112.74	19,100	60.42	15.43
6.	Kannur	61,883	26,186	42.32	519	68.3	4,344	49.34	7.02
7.	Alappuzha	39,894	24,318	60.96	0	0	0	60.96	Nil
8.	Guruvayur	17,297	1,624	9.39	172	110.14	0	9.39	Nil
9.	Palakkad	44,000	27,152	61.71	110	141	2466	67.31	5.60
	<b>Total</b>	<b>8,61,768</b>	<b>5,48,855</b>	<b>63.69</b>	<b>1683</b>	<b>592.87</b>	<b>46,295</b>	<b>69.06</b>	<b>5.37</b>

(Source: Data furnished by ULBs and KWA)

Coverage of household water supply among the nine mission cities ranged from 9.39 per cent to 89.16 per cent at the commencement of the scheme. Audit noticed that the number of household connections increased only by 0.49 per cent to 15.43 per cent in six ULBs leaving a significant overall gap of 30.94 per cent. Kochi Corporation and Alappuzha and Guruvayur municipalities could not improve the coverage in supply of water. Audit noticed that importance given to rejuvenation of old distribution lines rather than expansion of distribution networks to uncovered areas resulted in non-achievement of significant coverage. Status of coverage of water supply before and after AMRUT is depicted in **Chart 4.1**



(Source: Data furnished by ULBs and KWA)

#### 4.4.2 Per Capita Supply of Water

As per the SLB indicator, 135 litre per capita per day (lpcd) drinking water should be provided to households. The details of achievement with respect to per capita supply of water is given in **Table 4.7**.

**Table 4.7: Achievement in per capita supply of water**

Sl. No.	Name of ULB	LPCD before AMRUT	Gap identified in treated water quantity	Capacity of WTPs taken up	Capacity of WTPs executed	LPCD after AMRUT (claimed by ULBs)	LPCD after AMRUT as assessed by audit <sup>55</sup>
1.	Thiruvananthapuram	100	105	75	75	277	113.44
2.	Kollam	65	44.5	100	Nil <sup>56</sup>	50	61.03
3.	Alappuzha	50	15.9	Nil	Nil	120	76.45
4.	Kochi	86	204	Nil	Nil	NA	-- <sup>57</sup>
5.	Thrissur	93	26.3	20	20	70	58.42
6.	Kozhikode	100	12.0	Nil	Nil	NA	87.27
7.	Kannur	90	23	10	10	NA	70.57
8.	Guruvayur	36	14.43	15	15	70	60.63
9.	Palakkad	88	21.5	45	45	70	115.56

(Source: Data furnished by ULBs and KWA)

Out of nine ULBs, three<sup>58</sup> ULBs claimed to have improved the per capita water supply after the scheme. However, audit found inconsistencies in the claims by different ULBs as detailed below:

- There was no system/mechanism to measure quantity of water supplied to the mission cities as the treatment plants in a district cater to the needs of people in nearby panchayaths and other municipalities in addition to

<sup>55</sup> Based on e-abacus data of January/February 2024

<sup>56</sup> Though construction of 100 MLD WTP was completed, due to non-laying of raw water pumping main, WTP remains non-operational

<sup>57</sup> e-abacus data not furnished

<sup>58</sup> Thiruvananthapuram, Alappuzha and Guruvayur

the mission cities. KWA had not installed bulk meters to measure the quantity of water supplied to the mission cities.

- The universal provision of individual household tap connection being a necessary precondition to achieve 135 lpcd, none of the ULBs in the State achieved the SLB target as they could not ensure universal coverage in water supply connections.

Thus, the mission cities have not so far achieved the SLB target of universal coverage in household water connections and per capita supply of water.

#### 4.4.3 Extent of Non-Revenue Water (NRW)

The term Non-revenue water denotes the quantity of water produced/supplied which does not earn any revenue. This is computed as the difference between the total water produced (ex-treatment plant) and the total water sold expressed as a percentage of the total water produced. Reducing NRW to 20 *per cent* was one of the Service Level Benchmarks to be achieved under the scheme. NRW has a significant impact on water availability, power consumption and cost recovery in a city. Reduction of NRW to acceptable standards is also vital for the financial sustainability of water supply services. The key to formulating an effective NRW reduction strategy is to develop a better understanding of the causes for NRW and its components. Components of NRW are given in **Chart 4.2** below:

**Chart 4.2: Components of NRW**

<b>Non-Revenue Water</b>	Unbilled authorized consumption	Unbilled metered consumption
		Unbilled un-metered consumption
	Apparent losses	Unauthorised consumption
		Metering inaccuracy
	Real losses	Leakages during transmission and distribution up to point of customer metering
		Leakages and overflows at Utility's storage tank

(Source: NRW Manual issued by MoUD)

According to NRW manual issued by MoUD, NRW should be established through a Water Audit. Further, NRW reduction plan should involve network mapping, leakage mapping, establishment of metered areas, leakage detection and SCADA. Audit noticed that KWA has not so far conducted water audit to analyse the extent of NRW in the mission cities. As such the extent of NRW declared in the SLIP has no authenticity. Audit assessed<sup>59</sup> the extent of NRW in five mission cities and found that NRW was much higher than that claimed by these ULBs.

Extent of NRW before and after AMRUT in the five AMRUT cities is given in **Table 4.8**.

<sup>59</sup> Based on total quantity of water claimed to have supplied by KWA and e-Abacus data on consumption

**Table 4.8: Extent of NRW before and after AMRUT***(In per cent)*

Sl. No.	Name of the ULB	Extent of NRW before AMRUT as per SLIP	Extent of NRW after AMRUT assessed by Audit
1.	Thrissur	30	28.85 <sup>60</sup>
2.	Kozhikode	30	30.63
3.	Kannur	32	51.93
4.	Guruvayur	43	70.00
5.	Palakkad	30	40.76 <sup>61</sup>

*(Source: Data furnished by ULBs and KWA)*

Audit estimated that the current level of NRW in five mission cities has resulted in a financial loss of ₹3.33 lakh<sup>62</sup> per day (at the rate of ₹14.41 per kilo litre) to KWA.

Government stated (October 2024) that Audit derived the NRW figures from the total production capacity of water treatment plant serving in the city. As the water treatment facility supplies water to neighbouring panchayats also, the total production was not billed entirely to urban consumers. Hence, NRW calculation showed inflated figures. It was also stated that effective measures such as installation of flow meters for accurate measurement and billing and active leak detection were being implemented in a phased manner to enhance water management system.

The reply is not acceptable as NRW figures were not calculated based on production capacity of the WTP, rather the calculation was based on the total quantity of water claimed to have been supplied to ULB by KWA and on the data collected from e-abacus billing system of KWA. Further, the calculation of NRW was confirmed by KWA.

#### **4.5 Execution of Sewerage facilities and septage management projects**

Sewage treatment (domestic waste water treatment or municipal wastewater treatment) is a process used to remove contaminants from wastewater and convert it into an effluent that can be returned to the water cycle. According to CPHEEO Manual on Sewerage and Sewage Treatment, about 80 *per cent* of water consumed is turned into wastewater. Reuse of treated sewage water decreases the demand from aquatic sources like rivers, ponds, lakes as well as groundwater sources and less consumption of raw water helps in conserving natural water resources.

The AMRUT scheme was intended to provide basic services by creating infrastructure that had a direct impact on the real needs of people by providing sewerage connections to all households under sewerage and septage management component. This included, decentralised, networked underground sewerage system, rehabilitation of old sewerage system and treatment plants, recycling and reuse of treated water, faecal sludge management, mechanical and biological cleaning of sewers and septic tanks and recovery of operational cost

<sup>60</sup> Old municipal area not considered

<sup>61</sup> As KWA did not furnish the quantity of water distributed through 1331 public taps, same was not considered.

<sup>62</sup> NRW of 23126 kilo litre per day x ₹14.41 per kilo litre (lowest rate charged by KWA)

in full. Status of projects proposed and executed by the mission cities are detailed in the **Table 4.9**.

**Table 4.9: ULB-wise details of sewerage/septage management projects implemented**

*(₹ in crore)*

Sl. No.	ULB	No. of projects sanctioned <sup>63</sup>	Project cost <sup>64</sup>	No. of projects completed	Expenditure	No. of projects ongoing	Expenditure	No. of projects cancelled	Project cost	Total Expenditure	Percentage of expenditure	Percentage of completion
1.	Thiruvananthapuram	135	226.0	99	107.44	35	53.05	1	4.80	160.49	71	74
2.	Kollam	5	31.91	Nil	Nil	2	16.84	3	12.66	16.84	53	Nil
3.	Kochi	4	35.18	1	14.66	1	8.96	2	29.06	23.62	67	50
4.	Thrissur	4	8.36	Nil <sup>65</sup>	Nil	3	2.74	1	53.40	2.74	33	Nil
5.	Kozhikode	4	21.53	Nil	Nil	2	15.41	2	140.00	15.41	72	Nil
6.	Kannur	3	49.06	1	26.36	2	0.80	Nil	Nil	27.16	55	33
7.	Alappuzha	5	4.99	Nil	Nil	4	2.19	1	0.44	2.19	44	Nil
8.	Guruvayur	2	0.50	Nil	Nil	1	0.00	1	4.50	0.00	Nil	Nil
9.	Palakkad	3	3.86	Nil	Nil	1	0.00	2	12.08	0.00	Nil	Nil
	<b>Total</b>	<b>165</b>	<b>381.39</b>	<b>101</b>	<b>148.46</b>	<b>51</b>	<b>99.99</b>	<b>13</b>	<b>256.94</b>	<b>248.45</b>	<b>65</b>	<b>66</b>

(Source: Data furnished by SMMU)

Against 165 projects sanctioned, 101 projects with project cost of ₹182.48 crore were completed<sup>66</sup> and 51 projects with project cost of ₹198.91 crore were ongoing as of March 2024. An amount of ₹248.45 crore was incurred towards implementation of projects (March 2024). Against the SAAP approved project cost of ₹624.75 crore under this sector, 13 projects with project cost of ₹256.94 crore (41.13 per cent) were cancelled. Audit noticed that percentage of projects completed under sewerage/septage sector was only 66 per cent, while the percentage of completion in sectors such as storm water drainage and urban transport were 93 and 84 per cent respectively. This indicates that the thrust was given by ULBs for the implementation of projects under Storm water drainage and Urban Transport rather than Sewerage and Septage sector though sewerage/septage sector was prioritised next to drinking water supply under AMRUT.

Audit scrutinised 58 projects<sup>67</sup> and noticed various deficiencies such as, taking up projects without ensuring the suitability of land, non-ensuring of hindrance free land, delay in completion, time and cost overrun etc., as detailed in the succeeding paragraphs.

#### 4.5.1 Thiruvananthapuram Municipal Corporation

Thiruvananthapuram Municipal Corporation has a sewage treatment plant with 107 MLD capacity at Muttathara (Commissioned in 2013) and 37 per cent of households were covered by piped sewerage system, leaving a gap of network coverage to 63 per cent of households (1,55,486). Due to non-availability of

<sup>63</sup> Including cancelled projects

<sup>64</sup> Excluding project cost of cancelled projects

<sup>65</sup> One project in Thrissur completed in February 2024 but final bill yet to be settled.

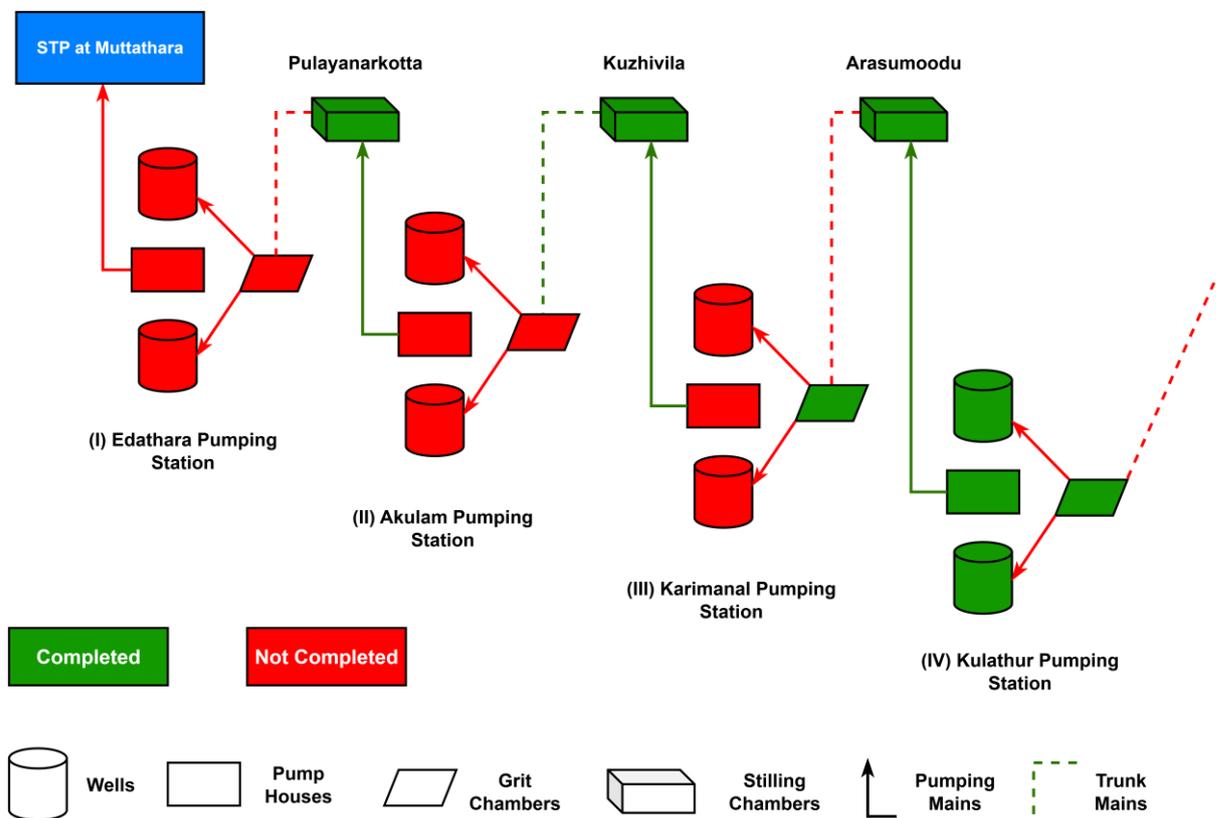
<sup>66</sup> 99 projects in Thiruvananthapuram

<sup>67</sup> Completed - 10, cancelled - 13 and ongoing projects - 35

sewer network in more than fifty *per cent* of the wards in the municipal corporation the inflow to the plant was only 44 MLD.

In order to widen sewer networks to four blocks (L, K J and I) of the Corporation and rejuvenation of the existing networks, KWA had taken up 127 projects with project cost of ₹ 201.23 crore of which 32 projects were related to establishment of new sewer network and pump houses and 95 projects for rejuvenation of existing old and damaged lines. Eighty eight *per cent* of projects for rejuvenation of existing sewer lines were completed and in respect of establishment of new sewer network, only 41 *per cent* of works could be completed (March 2024). Establishment of new sewer network included construction of four pump houses, eight wells, four grit chambers and laying of 13.07 km trunk main and pumping main of length 13.44 km. Diagram depicting the sewerage networks taken up in Thiruvananthapuram municipal corporation is shown in **Figure 4.1**.

**Figure 4.1: Sewerage networks taken up in Thiruvananthapuram municipal corporation**



(Source: Based on the data furnished by KWA/ULB)

Audit noticed that even after lapse of five years since commencement, the work remained incomplete and against envisaged length of 26.51 km sewer lines, length of 20.03 km could only be completed so far (March 2024) due to the reasons detailed in **Table 4.10**.

**Table 4.10: Status of implementation of new sewerage network in Thiruvananthapuram and bottlenecks identified**

Sl. No	Details of work	Remarks
1.	Edathara pumping station to Muttathara STP	<ul style="list-style-type: none"> <li>The laying of Pumping main in Karali Lane (1.608 km) connecting the final stretch to Muttathara STP could not be awarded (March 2024) due to public protest</li> <li>Pumping main from the final converging point i.e. Edathara Pumphouse was not connected to Muttathara STP due to non-execution of NH crossing work resulting in a gap of 2.114 km. Audit noticed that contract with M/s Mary Matha was terminated (April 2022) based on the request of the contractor without invoking risk and cost clause stating that NH crossing permission was obtained only in April 2021 and his contract period came to an end in March 2021. However, audit noticed that NH crossing permission, subject to remittance of licence fee was communicated to KWA as early as in October 2020. Audit observed that by allowing the contractor to leave without executing the work, KWA did not act in the best of interest of the scheme. Though the work was retendered after splitting into six works, none of the works except supply of pipes could be completed (March 2024).</li> </ul>
2.	Akkulam to Edathara pumping station	<ul style="list-style-type: none"> <li>Non-acquisition of private land and non-obtaining permission from Irrigation department for crossing Amayizhanchan thodu, trunk main from Pulayanarkotta stilling chamber remains unconnected to Edathara pumping station.</li> </ul>
3.	Kulathoor to Karimanal pumping station	<ul style="list-style-type: none"> <li>Trunk main from Arasumoodu stilling chamber was not connected to the Grit chamber at Karimanal due to non-obtaining of permission from Irrigation department for laying pipe across the Thettiyyar thodu. As such the Kulathoor pumping station remained unconnected to Karimanal pumping station.</li> </ul>
4.	Construction of Wells and Grit chambers	<ul style="list-style-type: none"> <li>Pumping station at Edathara remained incomplete as the construction of grit chamber and well could not be completed due to the presence of hard and slushy soil at the site, which indicated deficiencies in the soil test conducted.</li> <li>Construction of well at Karimanal pumping station remained incomplete with well plugging and finishing works pending.</li> <li>Akkulam pumping station (95 <i>per cent</i> complete) - Finishing works, electrification, etc remained incomplete. Grit Chamber at Akkulam remained incomplete with installation of mechanical screen pending.</li> </ul>

Sl. No	Details of work	Remarks
5.	Laying of sewer transmission main to Kulathoor	<ul style="list-style-type: none"> <li>The work of laying trunk main intended to convey sewage from Kazhakoottam area to Kulathoor pumping station could not be executed due to non-receipt of NHAI permission and hence transferred to AMRUT 2.0.</li> </ul>

(Source: Based on information collected from KWA/ULB)

Connectivity of pumping/trunk mains at different stretches and laying trunk mains were not possible due to the above-mentioned reasons and as such the intended objective remained un-achieved (March 2024).

Government stated (October 2024) that the delay in completing the project was due to factors such as technical challenges, contractor issues and local resistance. It was also stated that a significant delay occurred in laying pumping main from Edathara to Muttathara due to public protest in Karali area as residents demanded sewerage facilities in that area before allowing line installation. A separate project report for providing sewer facilities to the Karali area has been prepared and the work would be expedited and completed. However, the fact remains that the STP at Muttathara remained underutilised with 59 per cent of its capacity, even after a lapse of 10 years of construction.

#### 4.5.1.1 Construction of five MLD Sewage Treatment Plant at Medical College, Thiruvananthapuram – Unfruitful expenditure of ₹ 14.65 crore

Construction of five MLD Sewage Treatment Plant (STP) inside Medical College campus at Thiruvananthapuram at a project cost of ₹19.16 crore was approved (SAAP 2016-17 and 2017-18) with the objective to establish a separate STP for Thiruvananthapuram Medical college campus (four hospitals and quarters) and Chest Disease Hospital, Pulayanarkotta. The sewage generated from these premises (3.2 MLD<sup>68</sup>) was being collected in two collection wells within the Medical College campus and then pumped into the main sewer line and discharged to the sewage treatment plant at Muttathara. As damaged collection wells and breakdown of pumps resulted in overflowing of the sewage to the nearby canal thereby contaminating the environment, it was proposed to construct a separate STP for the campus and seventh SHPSC meeting held in December 2016 approved the construction of the plant. The work was commenced in March 2019 and was completed in January 2022 incurring an expenditure of ₹14.65 crore.

Audit noticed that the STP was not functioning properly (February 2024) as sufficient quantity of sewage was not reaching plant, and the outflow was let off to the nearby drain. Kerala State Pollution Control Board (KSPCB), after conducting analysis of the samples at inlet, outlet and unauthorised discharge point to nearby drain, informed (December 2023) that there was presence of total coliform and faecal coliform in excess of the authorised quantity, which was contaminating the nearby drain. Executive Engineer, KWA had reported (November 2023) that as the sewage reaching the plant was below the required capacity, retention time of sewage was increased and the sewage became septic

<sup>68</sup> Estimated by KWA based on the quantity of water supplied to the campus (80 per cent of four MLD)

resulting in malfunctioning of the plant. Further, non-generation of sludge in the plant was also an indication of the malfunctioning of the plant. During Joint Physical Verification Audit noticed that one of the Moving Bed Biofilm Reactor (MBBRs) with a capacity of 2.5 MLD capacity was idling as less than 1.5 MLD of sewage was reaching the STP. Audit noticed that super speciality block of Medical College Hospital and Chest Disease Hospital, Pulayanarkotta was not connected to the STP as gravity flow was not possible from these premises. Audit observed that construction of STP at Medical College without ensuring the availability of minimum quantity of sewage to the plant resulted in failure of the plant and rendered the expenditure of ₹14.65 crore incurred towards construction unfruitful.

Government stated (October 2024) that rectification measures were carried out in the plant and effluent quality complied with the discharge standards. Reply is not tenable as the effluent quality analysis conducted by KSPCB in November 2024 indicates that discharge parameters do not conform to the standards and there was presence of coliform and faecal coliform in excess quantities in the water discharged. Further, the Hospital has not renewed the consent to operate (January 2025).

#### 4.5.2 Kollam Municipal Corporation

Kollam Corporation had no sewerage collection and treatment systems in the municipal area. As per the assessment made in the SLIP, Kollam Municipal Corporation required 508 km sewer network to connect 98,367 households in the entire municipal corporation area. Hence, ULB/KWA proposed projects for establishment of a Sewage Treatment Plant at Kureepuzha, three decentralized STPs<sup>69</sup> and laying balance sewer networks and pumping stations laid under KSUDP.

The proposed STP at Kureepuzha was having a capacity of 12 MLD and could be operated with a minimum sewage quantity of six MLD. The work was awarded to a contractor in April 2020 for an amount of ₹25.97 crore. However, the work was commenced only in October 2021 as there was dispute in the ownership of the land. As of January 2024, 92 *per cent* of the work of the STP was completed incurring expenditure of ₹16.84 crore. Pending works included completion of administrative building, installation of three electromechanical units and electrical work. However, the work remained stalled at 92 *per cent* during the last one year as sewer network to bring sewage from the households to the STP was not constructed (January 2025) and installation of machinery would leave it idle with risk of damage to the parts. Audit noticed that though line laying works in Zone III was in progress, it was six kilometres away and had no connectivity to the STP. Further, the project for extension of sewer network laid under KSUDP for establishing connectivity to the STP could not be awarded (October 2024). As such, failure of the Corporation to establish network to bring sewage to the plant resulted in idling of the infrastructure created and non-achievement of objective even after expending ₹16.84 crore.

Government stated (October 2024) that implementation of sewerage scheme for Kollam Municipal Corporation was taken up under KSUDP scheme. This

<sup>69</sup> Vasoorchira, Andamukkam, Karikuzhi Ela

included projects for laying sewer networks in Zone I and construction of STP at Kureepuzha. As STP could not be constructed due to public protest, project for laying sewer lines was foreclosed in August 2020. Though the project was again taken up under AMRUT, there were no takers for the project for laying sewer networks. Difficult nature of work like high depth excavation, laying pipes along narrow roads with heavy vehicular traffic, loose nature of soil, high water table etc., were identified as reasons for non-participation. As AMRUT came to an end, SHPSC decided (August 2024) to shift the project to AMRUT 2.0. However, Government's reply is silent about any effective action taken to address the local challenges and arrange works for establishment of sewer network.

#### **4.5.3 Kochi Municipal Corporation**

At the beginning of the scheme Kochi Municipal Corporation had only three *per cent* coverage of sewerage network within its jurisdiction with the 4.5 MLD STP at Elamkulam commissioned in 1956. As part of the AMRUT scheme, three projects for implementation of decentralized sewerage treatment system with 50 km network (Division 15, 16 and 17) and a project for rejuvenation of existing STP at Elamkulam was approved in SAAP (2015-16 and 2016-17) at a total project cost of ₹64.24 crore. However, due to public protest two projects for construction of decentralised STP were cancelled<sup>70</sup>. The work for construction of decentralised sewerage treatment system in Division 16 with project cost of ₹18.66 crore, though awarded in December 2020, only 45 *per cent* of the work completed (November 2024). The proposal for rejuvenation of 4.5 MLD sewage treatment plant at Elamkulam at a project cost of ₹16.52 crore was turned down by sixth SLTC (February 2017) and suggested to construct a new STP having capacity of five MLD without adding any new network. Though construction of the treatment plant was completed in May 2022, incurring expenditure of ₹12.06 crore, plant could be commissioned only in October 2024 due to defects in the grit removal mechanism, blockage in MBBR, non-implementation of sludge treatment system, etc. However, due to non-expansion of sewer network in Kochi Municipal Corporation, coverage remains the same even after completion of the project period and incurring expenditure of ₹23.62 crore.

Government stated (April 2025) that a functional network was not established under AMRUT 1.0. It was proposed to establish network under AMRUT 2.0 and Rebuild Kerala initiative.

#### **4.5.4 Thrissur Municipal Corporation**

Thrissur Municipal Corporation had no existing capacity to treat sewage or septage and the ULB had taken up three projects for construction of STP viz, (i) Construction of 2.5 MLD decentralised sewerage scheme for Thrissur municipal corporation (ii) Construction of 360 KLD Sewerage Treatment Plant at General Hospital and (iii) Construction of 100 KLD Septage Treatment Plant at Ramavarnapuram.

Of the three projects, construction of 2.5 MLD plant at Vanchikulam could not be initiated as the land selected was wetland and permission for conversion of

---

<sup>70</sup> Implementation of decentralized sewerage treatment system for Division 15 and 17

wetland was not granted by Government. For the other two projects viz., Construction of 360 KLD Sewage Treatment Plant at General Hospital and Construction of 100 KLD Septage Treatment Plant at Ramavarnapuram, M/s Green Eco Water Systems, Hyderabad was selected (December 2019) for implementing the projects. As the contractor did not commence the work in respect of 360 KLD STP and did not execute agreement in respect of 100 KLD STP, the works were terminated at the risk and cost of the contractor and the firm was blacklisted (January 2022) by the Corporation. Audit noticed delay of one to two years in terminating the contracts by the Corporation and this resulted in delay in re-tendering the works. Though construction of STP at General Hospital was completed (February 2024), work relating to construction of STP at Ramavarnapuram could not be commenced due to public protest (December 2024). As such, the objective of providing sewerage/septage treatment facility to the residents of the Corporation could not be achieved even after completion of the project period (December 2024).

Government stated (April 2025) that availability of alternate land for the decentralised sewerage scheme was being examined.

#### **4.5.5 Kannur Municipal Corporation**

Kannur Municipal Corporation had taken up three projects viz., one for providing decentralised sewerage network with three MLD STP at Padannappalam to cover 14 wards of the Corporation (old Kannur municipal area), one MLD Septage treatment plant at Chelora and providing house connections in old Kannur area at a total cost of ₹49.06 crore. As the land for the three MLD STP was not available in the corporation area, DPR was prepared (2018) for one MLD STP to cover two wards (1500 connections) of Kanathur and Thalikkavu and 100 KLD septage plant at Chelora. Construction of one MLD STP at Padannappalam was completed in December 2023 incurring ₹26.36 crore. However, project for establishing household connections was awarded only in June 2024 and 870 domestic and 36 commercial connections could be provided (December 2024). Though work for construction of 100 KLD septage plant at Chelora was awarded in November 2019, only 60 *per cent* of the civil work was completed (December 2024). As such, coverage of sewer network remained at 1.4 *per cent* at the end of the project period (December 2024).

#### **4.5.6 Alappuzha municipality**

Alappuzha municipality had no sewage treatment plant in the city and had no systematic and organized method to collect and treat waste from septic tanks. The city was facing many challenges in the initiatives to expand sewerage network, including narrow street width, flat terrain, and high-water table. Sewage generation from 39,894 households was estimated to be 22 MLD. As decentralized sewerage/septage treatment system was considered viable solution for the city, four STP projects were approved in SAAP viz., construction of 50 KLD STP at Thottumudi Colony (2017-18), construction of 15 KLD STP at Sadabdi Mandiram (2016-17), construction of 240 KLD STP at General Hospital (2015-16) and purchase of two mobile septage treatment units (2017-18) at a total cost of ₹6.79 crore. Municipality completed the construction of 240 KLD STP at General Hospital in February 2024, incurring expenditure of

₹2.19 crore<sup>71</sup> and purchased one mobile septage treatment unit during November 2024. However, the project for construction of STP at Sadabdi Mandiram was cancelled (March 2023) as a project for construction of an STP covering Shadabdi Mandiaram area was proposed in AMRUT 2.0. Further, construction of STP at Thottumudi Colony was cancelled (March 2024) from AMRUT and proposed in AMRUT 2.0, as the works were unlikely to be commenced by 31 March 2024. As such, sewage treatment facility for the residents of the municipality was limited to one mobile septage treatment unit at the end of the project period (December 2024).

#### 4.5.7 Non-installation of Online Continuous Monitoring System (OCMS) in STPs

Government of India directions (July 2020) stipulate real time monitoring of parameters of treated water by installing Online Continuous Monitoring System (OCMS) in the STP. However, Audit noticed that none of the estimates prepared by the mission cities for construction of Sewerage/Septage treatment plants included provision for installation of OCMS and in none of the STPs OCMS was installed.

Government stated (April 2025) that OCMS was not included in the original scope of work and will be established using available resources/savings.

#### 4.6 Status of Universal Coverage of Sewerage and Septage Systems

The AMRUT mission aimed to achieve universal coverage of water supply followed by universal coverage of sewerage and septage treatment. Mission cities had identified a gap of 4764 km of sewerage pipeline network and a gap of 300 MLD in treatment capacity. At the commencement of AMRUT Scheme, only Thiruvananthapuram and Kochi corporations had facility for treatment of sewage. Against the total quantity of 382.90 MLD<sup>72</sup> sewage generated in these cities only 49 MLD (13 *per cent*) was getting treated. During AMRUT period only Kannur Municipal Corporation constructed STP (one MLD) for treatment of sewage generated in households while Thiruvananthapuram (5 MLD), Alappuzha (240 KLD), Thrissur (360 KLD) and Kozhikode (2 MLD) constructed STPs in hospitals. Thus, against the gap of 300 MLD treatment capacity assessed, mission cities could register only 13.7 MLD increase up to March 2024. Further, mission cities could enhance their sewage treatment capacity by only six *per cent*.

##### 4.6.1 Coverage of sewer network in mission cities

Audit noticed that coverage of sewer network could not be improved in any of the mission cities except in Kannur as given in **Appendix 4.1**. However, Kannur Municipal Corporation could only establish sewerage network in 1.4 *per cent* of households (December 2024). Thiruvananthapuram Municipal Corporation, which was treating 34 *per cent* of the sewage generated at the commencement of the AMRUT scheme could not expand its coverage of sewer network as KWA could not complete the work and establish connectivity with existing STP even after five years of commencement of the work. Failure of KWA/Kollam Municipal Corporation to establish network to bring sewage to the STP

---

<sup>71</sup> Expenditure incurred upto March 2024

<sup>72</sup> 80 *per cent* of quantity of water supplied by KWA

constructed at Kureepuzha resulted in idling of the STP constructed expending ₹ 16.84 crore. Thus, at the closure of AMRUT scheme, the status of nine mission cities in Kerala regarding the sewerage system coverage was abysmal with six cities having no sewage collection and treatment systems for households and Kochi and Kannur Municipal corporations had a negligible coverage of three *per cent* and one *per cent* respectively. Thiruvananthapuram was the only city in the State which treated at least 34 *per cent* of the sewage generated. Further, only 0.13 *per cent* households were provided with sewerage connections under AMRUT. Against target of 100 *per cent*, overall achievement remained at 11.25 *per cent* (December 2024).

Recycling of water for beneficial purposes and reuse of wastewater was one of the components of sewerage sector and the benchmark was that at least 20 *per cent* of the wastewater generated in ULBs should be recycled and used for non-potable uses as per the norms prescribed. However, none of the mission cities have established a system for recycling/reuse of treated water except usage of a portion of treated water for gardening.

***Recommendation 4: Government should ensure that distribution networks are also planned and executed along with the construction of Water and Sewage Treatment Plants, so as to avoid idling of such plants.***

#### **4.7 Operation and Maintenance of treatment plants under Water Supply and Sewerage Sector**

The AMRUT guidelines stipulated that projects proposed in SAAP should include Operation and Maintenance (O&M) for at least five years to be funded by way of levy of user charges or other revenue streams. However, for the purpose of calculation of the project cost, the O&M cost should be excluded and the State/ULBs should fund the O&M through an appropriate cost recovery mechanism to make them self-reliant and cost-effective. The guidelines also stipulated that the tender should include O&M for five years based on user charges. However, Audit noticed that O&M agreement was not executed in respect of five water supply/sewerage projects even after completion of the projects. Details are given in **Table 4.11**.

**Table. 4.11: Details of O&M in water supply and Sewage treatment plants**

Sl. No.	ULB	Total number of projects which require O&M	Number of projects in which O&M was included in the tender	Number of projects in which O&M clause included in the agreement	Number of projects completed	No. of projects in DLP
1.	Thiruvananthapuram	2	2	2	2	0
2.	Kollam	2	2	2	1	0
3.	Alappuzha	1	1	1	1	1
4.	Kochi	1	1	1	1	1
5.	Thrissur	2	Nil	Nil	2	1
6.	Guruvayur	1	Nil	Nil	1	0

Sl. No.	ULB	Total number of projects which require O&M	Number of projects in which O&M was included in the tender	Number of projects in which O&M clause included in the agreement	Number of projects completed	No. of projects in DLP
7.	Palakkad	1	Nil	Nil	1	0
8.	Kozhikode	1	Nil	Nil	Nil	0
9.	Kannur	3	Nil	Nil	2	1
	<b>Total</b>	<b>14</b>	<b>6</b>	<b>6</b>	<b>11</b>	<b>4</b>

(Source: Data furnished by KWA/ULB)

Even though SAAP insisted that O & M period should be calculated as five years outside the Defect Liability Period (DLP), in two projects ULBs/KWA included O&M for five years including one-year DLP, which not only effectively shortened the O&M period by one year but also gave undue advantage to the contractor. Though the mission guidelines prohibited utilisation of project fund for meeting O&M cost and State/ULBs were to fund the O&M through an appropriate cost recovery mechanism, Thiruvananthapuram and Kochi Corporations met O&M charges of ₹7.21 crore from project fund.

Regarding non-inclusion of O&M in the tender/agreement, ULBs replied that all projects had DLPs. After the DLP, ULB/KWA took over the O&M responsibilities and managed internally and hence O&M was not included in the contract. The reply is not tenable as the guidelines stipulates for inclusion of O&M for five years based on user charges in the tender itself so as to ensure proper maintenance by ULBs.

#### 4.7.1 Undue benefit to the contractor

In order to augment drinking water supply to Thiruvananthapuram city, a project for construction of 75 MLD water treatment plant at Aruvikkara was approved (SAAP 2016-17) with a project cost of ₹70 crore and Technical Sanction for the project was accorded (December 2017) for ₹ 68 crore. The work was tendered (lump sum contract) for ₹62.89 crore, which included O&M for five years. The work was awarded (June 2018) for ₹56.29 crore (10.5 per cent below the tendered PAC) and the construction was completed (February 2021) incurring an expenditure of ₹57.01 crore. Audit noticed that of the tendered PAC of ₹62.89 crore, an amount of ₹6.17 crore was earmarked for operation and maintenance of the plant for a period of five years, after trial run and commissioning. As the accepted PAC was 10.5 per cent below the tendered PAC, the admissible amount to the contractor towards O&M cost for maintaining the WTP for five years was ₹5.52 crore. However, after awarding the work, KWA prepared payment schedule by sharing (pro-rata share) the cost of O&M among all the items of works to be executed. Inclusion of O&M along with items of work resulted in payment of O&M of ₹4.95 crore (one per cent i.e. ₹0.57 crore was retained from the bills towards maintenance) along with all part payments. Audit observed that payment of the O&M charges, to be paid in five years after successful commissioning of the project, along with part bills resulted in undue advantage to the contractor.

**Recommendation 5: Government should ensure that KWA/ULBs undertake adequate measures for operation and maintenance of the assets created to yield benefits on a long-term sustainable basis.**

## 4.8 Execution of Projects under Urban Transport

Reducing pollution by switching to public transport or constructing facilities for non-motorised transport was one of the objectives of AMRUT. ULBs implemented various projects like construction of walkways, foot overbridges (FoB), bicycle tracks, multi-level car parking (MLCP), etc., under urban transport component. Fund allocation and facilities created are shown in **Appendix 4.2**. Out of 147 projects taken up, 107 projects were completed and 21 projects were ongoing and 19 projects were cancelled (March 2024). Against ₹189.46 crore allocated towards the projects, ₹127.75 crore was expended. Construction of 65 footpaths, 23 foot overbridges/subway and three MLCPs were the major activities carried out under the component. Reduced expenditure was on account of non-execution of MLCP projects in two<sup>73</sup> mission cities, abandoning walkway and cycle track in Kochi and foot paths in different mission cities due to lack of permission.

Adherence to the guidelines of Indian Road Congress in the construction of footpaths and walkways were verified by Audit and observations in this regard are summarised below:

### 4.8.1 Construction and maintenance of foot paths

Pedestrian footpaths are defined as any area primarily used by ‘all’ pedestrians. They can be adjacent to roadways, or away from the road. Footpaths should be regarded as a transportation system which is connected and continuous, just like roadways and railways. To be effective, the sidewalks should be provided on both sides of the road and above the level of the carriageway separated by kerbs. However, Audit noticed instances where foot paths were constructed without clearing obstacles such as electric post, telephone post, transformers, constructing walkway at the same level of carriage way, not constructing disabled friendly footpaths etc., as detailed in succeeding paragraphs:

#### 4.8.1.1 Construction of foot paths without clearing the obstacles

The Indian Road Congress (IRC) guidelines for Pedestrian Facilities, 2012 stipulates that the walking zone should be clear from all obstructions – both horizontally and vertically (width-1.8 m x height-2.2 m) and no utility ducts, utility poles, electric, water or telecom boxes, trees, signage or any kind of obstruction should be placed within the walking zone. However, while constructing the footpath, mission cities ignored this requirement and footpaths were constructed without removing these obstacles or without ensuring additional spaces in these areas to facilitate the pedestrians. During Joint Physical Verification (JPV) of 19 foot paths in seven ULBs<sup>74</sup>, it was noticed that electric posts, stay wires, telecom boxes, trees, traffic signages, etc., posed serious threat to the pedestrians in nine footpaths (47 per cent) in five ULBs<sup>75</sup>, as shown in **Figure 4.2**.

<sup>73</sup> Thiruvananthapuram and Kollam

<sup>74</sup> Thiruvananthapuram, Kollam, Kochi and Thrissur corporations and Alappuzha, Guruvayur, Palakkad municipalities

<sup>75</sup> Thiruvananthapuram, Kollam and Kochi corporations and Alappuzha and Palakkad municipalities



*Figure 4.2: Sign board, flag post and tree in AR Camp-Memu Shed footpath at Kollam Corporation*

Audit also noticed instances of construction of foot path without kerbs and guard rail by two ULBs<sup>76</sup> (five footpaths). Details are given in **Appendix 4.3**. Instances of encroachment of footpath by shop keepers and construction of waste management facilities in the foot paths by ULBs themselves were also noticed during JPV, as shown in **Figure 4.3**, **Figure 4.4** and **Figure 4.5**.



*Figure 4.3: Foot path in the same height and vehicle parked throughout the foot path at Market Road in Kollam Corporation*



*Figure 4.4: Melamuri Kalmandapam footpath, Palakkad encroached by shop owners*



*Figure 4.5: Aerobic compost unit in footpath constructed at Thathampally ward in Alappuzha*

<sup>76</sup> Kochi Corporation and Alappuzha Municipality

Non-construction of kerb and guard rail has resulted in utilisation of foot path for parking vehicles by public, defeating the purpose for which it was constructed.

Government stated (April 2025) that ULBs were directed to clear the obstacles.

#### **4.8.1.2 Non-construction of disabled friendly footpaths**

According to IRC guidelines footpaths should be at least 1800 mm wide to accommodate wheelchair users and persons with vision impairments assisted by a sighted person or guide dog. If existing paths are less than 1800 mm wide, provision of passing places, 1800 mm wide and 2500 mm long, should be made at a reasonable frequency, depending on intensity of use. During JPV, Audit noticed that in seven cases (37 per cent of the test checked cases) in four ULBs<sup>77</sup> the minimum width of 1800 mm was not ensured. Further, tactile pavement to facilitate visually impaired personnel was absent in 10 foot paths (53 per cent) in four ULBs<sup>78</sup>.

Principal Secretary, Local Self Government Department (LSGD) during exit conference (September 2024) stated that GoK at present insists on the construction of disabled friendly footpaths.

#### **4.8.1.3 Unfruitful expenditure in abandoning construction**

Kochi Corporation entrusted (January 2018) M/s Kochi Metro Rail Limited (KMRL), the work of construction of Sarovaram walkway along with cycle track across Chilavannur lake (adjacent to Elamkulam Metro Station in Sahodaran Ayyappan Road to Subash Chandra Bose Road) at a project cost of ₹9.31 crore under Urban Transport component. As the construction was in the vicinity of Chilavannur lake, permission of Kerala Coastal Zone Management Authority (KCZMA) was mandatory. However, before obtaining the clearance from KCZMA, KMRL commenced the construction (January 2019) and the project was halted due to public protest. As KCZMA denied (January 2020) permission for the construction, the project was abandoned after incurring an expenditure of ₹0.95 crore. SHPSC in July 2022 cancelled the project from the AMRUT scheme and directed Kochi Municipal Corporation to bear the expenditure. As no further progress was achieved in this matter, the amount met from AMRUT remained unfruitful.

Government stated (April 2025) that KMRL has been directed to refund the amount.

### **4.8.2 Foot overbridges**

One of the primary purposes of pedestrian foot overbridges is to facilitate and encourage walking whilst ensuring safety for all road users. These bridges should be designed by considering the pedestrian flows and movements and encourage people to consider walking as an accepted mode of transport. As per the SLIPs, locations requiring foot overbridges for pedestrians to cross the roads were identified by only two mission cities<sup>79</sup>. Five<sup>80</sup> out of nine mission cities

<sup>77</sup> Thiruvananthapuram, Kollam, and Kochi Corporations and Alappuzha municipality

<sup>78</sup> Thiruvananthapuram, Kollam, and Kochi Corporations and Alappuzha municipality

<sup>79</sup> Kozhikode Corporation and Palakkad Municipality

<sup>80</sup> Kollam, Thrissur, Kozhikode Corporations and Alappuzha and Palakkad municipalities

utilised mission funds for constructing 23 foot overbridges/subways during the mission period, which were scrutinised by Audit. Audit observations in this regard are summarised in subsequent paragraphs:

#### 4.8.2.1 Non-adherence to IRC guidelines

According to the IRC guidelines for pedestrian facilities, ramp/lift is mandatory in foot overbridges to facilitate the use of FOBs by persons with disabilities. However, 89 per cent (eight out of nine) FOBs<sup>81</sup> constructed by four<sup>82</sup> ULBs did not have this facility. Audit conducted a JPV along with ULB officials to ascertain the number of persons using the FOBs to cross the roads and the details are given in the **Table 4.12**.

**Table 4.12: Results of survey regarding use of foot overbridge**

Sl. No.	Name and location of the foot overbridge	Date of verification	Number of persons crossed the road in one hour	Number of persons used foot overbridge to cross the roads in one hour	Percentage of pedestrians using FoB
1.	North Stand, Thrissur	22 June 2024	73	27	37
2.	Victoria College junction, Palakkad	11 July 2023	432	22	5
3.	St. Joseph High School junction, Kollam	20 July 2023	393	123	31
4.	High School junction, Kollam	21 July 2023	413	77	19
5	New Bus stand, Kozhikode	28 December 2023	1257	1257	100

(Source: Joint Physical Verification conducted by Audit along with ULB officials)

Except in FOB constructed by Kozhikode Corporation, majority of pedestrians did not opt for the foot overbridges in other locations. Audit noticed that main reason for usage of FOB in Kozhikode bus stand was availability of lift/escalators and placing barricades to prevent the pedestrian crossing through road as compared to other FoBs where these facilities were not provided.

<sup>81</sup> 13 Foot overbridges at Alappuzha were not considered as they were used for crossing the canal.

<sup>82</sup> Kollam, Thrissur, Kozhikode Corporations and Palakkad municipality

***Best practice noticed***

Kozhikode municipal corporation constructed a FOB at New Bus Stand, Kozhikode and all the facilities including lift and escalator were provided. Audit observed (December 2023) that the number of persons using the FOB in one hour to cross the road was 1257 people (273 by Lift, 144 by Stairs and 840 by Escalator). Nobody could cross the road without using the FOB as there were barricades to prevent the pedestrian crossing through the road. The FOB was particularly successful because of the right location and provision of lift and escalator.

*Figure 4.6: Foot overbridge at New Bus Stand, Kozhikode constructed by Kozhikode municipal corporation*

***4.8.2.2 Irregular construction of foot overbridges obstructing footpaths***

As part of the scheme three foot overbridges were constructed in Kollam (i) St. Joseph junction, (ii) Chemmamukku and (iii) High school junction. During JPV, Audit noticed that all the three-foot overbridges were constructed blocking the existing footpath on both sides of the road forcing the pedestrians to use the carriageway. Images of foot overbridges are shown as **Figure 4.7** and **Figure 4.8**.



*Figure 4.7: Foot overbridge constructed on footpath at Chemmamukku in Kollam*



*Figure 4.8: Foot overbridge constructed on footpath at High school junction, Kollam*

Kollam Corporation replied that locations of FOBs were selected considering the presence of educational and other public and private institutions and because of limitation of space, maximum available space was used for construction. Reply is not tenable as construction of FOBs obstructing foot paths not only

violated IRC guidelines but also forced the pedestrians using foot paths to use carriageway exposing them to the risk of road accidents.

#### 4.9 Execution of Stormwater drains

Construction and maintenance of storm water drains was expected to reduce and ultimately eliminate flooding in cities, thereby making cities resilient. ULBs were to identify flood prone areas and propose projects to run off rainwater to avoid flooding. The incidence of mixing grey water with rainwater was also to be eliminated as part of the scheme. Nine mission cities had taken up 565 projects with estimated cost of ₹357.19 crore and executed 499 projects by incurring an expenditure of ₹288.85 crore as detailed in **Table 4.13**.

**Table 4.13: Projects sanctioned and executed under stormwater drains**

(₹ in crore)

ULB	No. of projects sanctioned <sup>83</sup>	Project Cost	No. of projects completed	No. of projects on going	No. of projects cancelled	Total Expenditure	Percentage of projects completed	Percentage of expenditure
Thiruvananthapuram	124	51.99	106	11	7	37.85	91	73
Kollam	21	28.59	20	0	1	20.86	100	73
Kochi	49	53.86	48	1	0	45.43	98	84
Thrissur	76	29.93	67	0	9	28.94	100	97
Kozhikode	16	49.93	9	7	0	31.32	56	63
Kannur	12	39.35	11	1	0	36.41	92	93
Alappuzha	168	54.14	146	14	8	44.63	91	82
Guruvayur	12	13.85	11	1	0	13.18	92	95
Palakkad	87	35.55	81	2	4	30.23	98	85
<b>Total</b>	<b>565</b>	<b>357.19</b>	<b>499</b>	<b>37</b>	<b>29</b>	<b>288.85</b>	<b>93</b>	<b>81</b>

(Source: Data furnished by SMMU)

Audit selected 128 projects<sup>84</sup> for detailed scrutiny and audit observations are detailed in the following paragraphs:

##### 4.9.1 Lack of connectivity leading to flooding

Thiruvananthapuram Municipal Corporation constructed (February 2020) 0.40 km stormwater drain incurring expenditure of ₹55.19 lakh at Plavarcodes-Ulloorakonam-Andoorpoika road in Chanthavila ward. As per the original proposal the drain was to be connected to a primary drain (Thettyar thodu) to run off the rainwater in that area. However, due to the presence of private land the alignment was changed and the drain was connected to an existing secondary drain which did not have connectivity to the primary drain. Changed drain connectivity during execution and absence of connectivity to Thettyar thodu led to flooding in that area. As such, the construction of the drain failed to achieve its objective.

The Corporation replied (January 2024) that while preparing DER of the project, the ward councillor had confirmed the availability of land for connecting the new drain to Thettyar thodu. However, the land owner refused

<sup>83</sup> Including cancelled projects

<sup>84</sup> 64 completed, 35 ongoing and 29 cancelled projects

to give consent to pass the drain through his land during execution. Reply indicates that availability of hindrance free land was not ensured before formulation and execution of the project.

#### **4.9.2 Utilization of scheme funds for desilting and other routine activities in Kochi Corporation**

According to the scheme guidelines, implementation of projects for construction and maintenance of storm water drains should be with the objective to reduce and ultimately eliminate flooding in cities, thereby making cities resilient. As the focus of the mission was creation of urban infrastructure that has a direct link to provision of better services to people, mission guidelines prohibited utilisation of scheme funds towards regular Operation and Maintenance activities. Under the Stormwater drain component, Kochi Corporation undertook 49 works with project cost of ₹53.86 crore, of which 48 works were completed incurring expenditure of ₹34.15 crore. Audit test checked nine works with project cost of ₹28.18 crore<sup>85</sup> and observed the following:

- Though, Mission Director, AMRUT had explicitly objected to the use of AMRUT funds for routine activities, Kochi Corporation utilised AMRUT funds for routine maintenance activities. Audit noticed that except two works<sup>86</sup> with project cost of ₹1.44 crore other projects primarily focused on routine activities viz., desilting/removal of water weeds, sidewall strengthening, fencing, etc. Of ₹21.47 crore spent on nine projects, ₹20.22 crore was spent on maintenance activities, which include an amount of ₹4.67 crore spent exclusively for desilting. Mission funds were spent for regular maintenance activities, despite spending own funds amounting to ₹32.75 crore and ₹27.93 crore respectively during 2019-20 and 2020-21 for the repair and maintenance of drains.
- Though five of the nine works with project cost of ₹ 24.26 crore were taken up to prevent choking/sewage mixing and flooding, Audit during JPV (October 2023) noticed that despite spending ₹18.06 crore, flooding and sewage mixing continued to exist in these drains.

---

<sup>85</sup> Eight works have been completed incurring expenditure of ₹10.19 crore and one work still ongoing

<sup>86</sup> Construction of drain along St.Vincent road and construction of drain along Kaloor Kathrukadavu road



*Figure 4.9: Sewerage pipes opened to Adimuri Thodu*



*Figure 4.10: Water pipe and other utilities in Adimuri Thodu*

- Though the project 'Construction of RCC drain, laying covering slab to drains of Stadium Link Road' with a project cost of ₹1.98 crore was taken up to prevent flooding/water logging in the Stadium link road, the project failed to achieve its objective due to failure of the Corporation in evicting encroachments/acquiring private land to ensure connectivity of the existing secondary drain to primary drain.
- Flood mitigation report published (2021) by the Kerala Irrigation Department also revealed that underlying issues contributing to flooding in Corporation area remained unresolved. Audit noticed that the issue of persistent discharge of untreated sewage into the canals, identified in both the 2016 SCMS Water Institute report and the 2021 Irrigation Department report, was not effectively addressed, highlighting the failure to tackle the root causes of flooding.
- Though Corporation had identified a gap of 110 km in coverage of drain network at the beginning of the scheme, only 1.38 km drain length was constructed, despite spending ₹45.43 crore under this sector.
- Kochi Corporation undertook these projects without conducting a comprehensive scientific study to identify reasons for flooding and gaps in drainage infrastructure. Despite the requirement to prepare SLIPs based on accurate and data-driven assessments, the Corporation did not possess a drainage master plan or a drainage map of its primary and secondary drainage networks. In the absence of drainage master plan, the DPRs were prepared for addressing maintenance requirements including desilting, which was a regular activity undertaken by Kochi Corporation.



**Figure 4.11: Lack of vertical clearance in Rameswaram canal**



**Figure 4.12: Canal filled with water weeds in TP canal**

Thus, Kochi Municipal Corporation's approach to mitigate urban flooding under the AMRUT scheme was flawed due to the absence of a scientific study and proper planning. The preparation of SLIPs without a drainage map led to the implementation of routine, non-permissible works that failed to provide a permanent solution to the city's flooding problems. This irregular use of AMRUT funds for routine activities, in addition to spending from own funds for such purposes, not only violated the scheme guidelines but also failed to address the root causes of flooding, despite spending ₹45.43 crore mission funds.

Government stated (April 2025) that Kochi Corporation primarily focused on canal rejuvenation works and extension of existing drains. It was also stated that the Corporation has not yet commenced the preparation of a drainage master plan. The reply substantiates the Audit finding.

***Recommendation 6: Government should conduct a comprehensive study to analyse reasons for frequent flooding in Kochi Corporation and initiate appropriate rectification measures.***

#### **4.9.3 Failure in arranging land leading to non-achievement of objectives**

Kozhikode Municipal Corporation proposed (SAAP 2017-18) construction of 'YMRC-Millath Colony drain' with project cost of ₹10.67 crore which include reconstruction of existing secondary drain (YMRC-Millath Colony drain) that connects to a primary drain (NKKR Canal) and side wall construction of the primary drain. The primary objective of construction of 'YMRC-Millath Colony drain' (1000 m) was to increase the width of the drain from 40 cm to 1.5m to mitigate flooding on both sides of the drain. DPR prepared for the project mentioned that the existing secondary drain passed through a private land and the land should be acquired to execute the work. However, without acquiring the private land, Corporation awarded the work in September 2018 and the drain was constructed up to the private land. As a result, end portion (200 m) of existing drain which connects the secondary drain to the primary drain could not be reconstructed. During site verification, Audit found that the width of the drain reduced from 1.5 m to 40 cm on reaching the private land as shown in **Figure 4.13** and was obstructing the free flow of storm water and

resulted in flooding in the surrounding area. As such the objective of mitigating flooding remains un-achieved.



Figure 4.13: New drain constructed and the end portion of drain passing through private land

#### 4.9.4 Status of achievement of Service Level Benchmarks

According to the Service Level Benchmarks issued by MoHUA, the coverage of stormwater drain network shall be 100 per cent (length equal to that of road network), incidence of sewage mixing with stormwater shall be zero and incidence of water logging shall be zero. Audit noticed that though the mission cities had identified flooding and choking/sewage mixing points, except Palakkad municipality other ULBs did not address the gap effectively. As such choking/sewage mixing continued to exist even after spending substantial amount from the scheme. Details are given in Table 4.14.

Table 4.14: Status of coverage of stormwater drain network and choking/sewage mixing points

Sl. No	Name of ULB	Coverage of storm water drain network				Water logging points due to sewage mixing/choking		
		Gap identified in SLIP (pre AMRUT) (km)	Length of new drain constructed (km)	Gap remaining unaddressed (Post AMRUT) (km)	Percentage of Gap covered under AMRUT	Number of points identified in SLIP	Number of points addressed	Number of points remained unaddressed
1.	Thiruvananthapuram	88.30	31.55	56.75	35.73	12	9	3
2.	Kollam	386	15.43	370.57	3.99	16	3	13
3.	Kochi	110	1.38	108.62	1.25	31	12	19
4.	Thrissur	9	6.42	2.58	71.33	21	15	6
5.	Kozhikode	100	4.98	95.02	4.98	8	4	4
6.	Kannur	503	0	503	0	11	2	9
7.	Alappuzha	22	4.95	17.05	22.50	18	17	1
8.	Guruvayur	100	9.69	90.31	9.69	14	12	2
9.	Palakkad	163	8.5	154.5	5.21	17	17	0
	<b>Total</b>	<b>1481.30</b>	<b>82.9</b>	<b>1398.40</b>	<b>5.59</b>	<b>148</b>	<b>91</b>	<b>57</b>

(Source: Data furnished by SMMU)

Regarding coverage of stormwater drain network, only Thiruvananthapuram Corporation could considerably improve the status with 35.7 per cent increase in drain length. However, 94 per cent of the gap in total drain network coverage

identified by these mission cities remained unaddressed even after eight years of commencement of the scheme (March 2024).

#### 4.10 Execution of projects under Green space and parks

Population growth and high densities in urban areas have an adverse impact on natural and environmental resources. As part of ensuring greening in urban areas, MoUD fixed a benchmark of 10-12 sqm per person for achievement by each Urban Local Body of the Country. The AMRUT scheme has green space and parks as one of the components to enhance the amenity value of cities by creating and upgrading green space, parks and recreation centres, especially for children, senior citizen and differently abled.

As per the scheme guidelines each mission city could spend a maximum amount of 2.5 per cent of the SAAP approved amount for establishment of green space and parks under this component. ULB-wise details of parks constructed/renovated are given in the **Table 4.15**.

**Table 4.15: ULB-wise details of projects under green space and parks**

(₹ in crore)								
Sl. No.	ULB	No. of projects sanctioned <sup>87</sup>	Project cost	No. of projects completed	No. of projects on going	No. of projects cancelled	Total expenditure	Percentage of projects completed <sup>88</sup>
1.	Thiruvananthapuram	5	6.52	4	1	0	5.30	80
2.	Kollam	11	3.41	7	0	4	3.10	100
3.	Kochi	6	5.8	5	0	1	3.93	100
4.	Thrissur	11	4.81	10	1	0	4.49	91
5.	Kozhikode	8	4.92	8	0	0	3.82	100
6.	Kannur	8	4.8	7	0	1	4.45	100
7.	Alappuzha	10	4.38	8	0	2	3.41	100
8.	Guruvayur	6	6.47	5	1	0	3.82	83
9.	Palakkad	22	7.38	18	3	1	5.84	86
	<b>Total</b>	<b>87</b>	<b>48.49</b>	<b>72</b>	<b>6</b>	<b>9</b>	<b>38.16</b>	<b>92</b>

(Source: Data furnished by SMMU)

Mission cities had allocated ₹48.49 crore and utilised ₹38.16 crore (79 per cent) towards construction<sup>89</sup> of 30 new parks and renovation<sup>90</sup> of 36 existing parks. Audit test checked 27 parks of which 13 were newly constructed. The audit observations are detailed in the subsequent paragraphs:

<sup>87</sup> Including cancelled projects

<sup>88</sup> Excluding cancelled projects

<sup>89</sup> Kozhikode Corporation did not construct any new park

<sup>90</sup> Alappuzha Municipality did not renovate any park

#### 4.10.1 Parks not opened to public after construction/renovation

Out of the 27 parks test checked, nine parks in five ULBs<sup>91</sup> were not opened to public, after completion of the construction/renovation by spending ₹4.93 crore. During JPV, Audit noticed that five parks in three ULBs<sup>92</sup>, which were not open to public, were in dilapidated condition and surroundings were covered with overgrown weeds. No specific reasons were furnished by the mission cities for keeping the parks closed. Details are given in **Appendix 4.4**. Though guidelines stipulated for construction of child friendly facilities, 14 parks in five ULBs<sup>93</sup> either did not install playing equipment for children or did not maintain the equipment installed. Images of two parks are shown in **Figure 4.14** and **Figure 4.15**.



*Figure 4.14: St. John's park, Kochi*



*Figure 4.15: Nila Nagar park, Palakkad*

Though the guidelines insisted on establishing a system for maintenance with local residents' participation, mission cities did not make any efforts in this regard or make own arrangements towards upkeep and maintenance of the parks except for two parks in Kochi Corporation and one in Alappuzha Municipality. Principal Secretary, LSGD during exit conference (September 2024) directed SMMU to follow up with respective ULBs and to take immediate action to open the parks to the public. Regarding non-maintenance of parks by the mission cities, Principal Secretary assured to issue directions to follow the good practice done by other mission cities.

---

<sup>91</sup> Kollam, Kochi and Kozhikode Corporations and Alappuzha and Palakkad Municipalities

<sup>92</sup> Kozhikode Corporation and Alappuzha and Palakkad Municipalities

<sup>93</sup> Kollam, Kochi and Kozhikode Corporations and Alappuzha and Palakkad Municipalities

---

***Best practices - two parks in Kochi and one park in Alappuzha***

**In Kochi, residents' association took responsibility for upkeep of the parks at Mythri Nagar and at Kudumbi Colony and Alappuzha municipality made arrangements for upkeep of the park at Valiyachudukadu.**



**Figure 4.16: Mythri Nagar Park in Kochi maintained by Mythri Nagar residents**



**Figure 4.17: Kudumbi Colony Park maintained by Jawahar Nagar residents**

#### **4.10.2 Unfruitful expenditure on installation of musical fountain in Nehru Park**

Thrissur Municipal Corporation had proposed in SAAP 2017-18 a project for rejuvenation of Nehru Park at a cost of ₹0.80 crore. This included installation of a musical fountain at an estimate of ₹40.44 lakh. The work of installation of musical fountain was awarded (July 2019) to M/s Aquatic Engineering for ₹32.23 lakh. The work was completed in November 2020 and an amount of ₹27.92 lakh was paid to the contractor. However, the musical fountain became non-functional after one month. Even though several requests were made by the Corporation, the contractor did not rectify the complaint. Corporation Council decided (June 2022) to terminate the contract at risk and cost of the contractor and forfeit the SD of ₹1,61,200 and an amount of ₹10.11 lakh due to the contractor towards the final bill was forfeited and credited to the account of the Corporation (March 2023). Audit noticed that, though the contract was terminated, the Corporation had not entrusted any agency with rectification of the defects in the musical fountain (December 2024). As such, the expenditure of ₹27.92 lakh incurred towards construction of the fountain remained unfruitful.

#### **4.10.3 Unfruitful expenditure in construction of park**

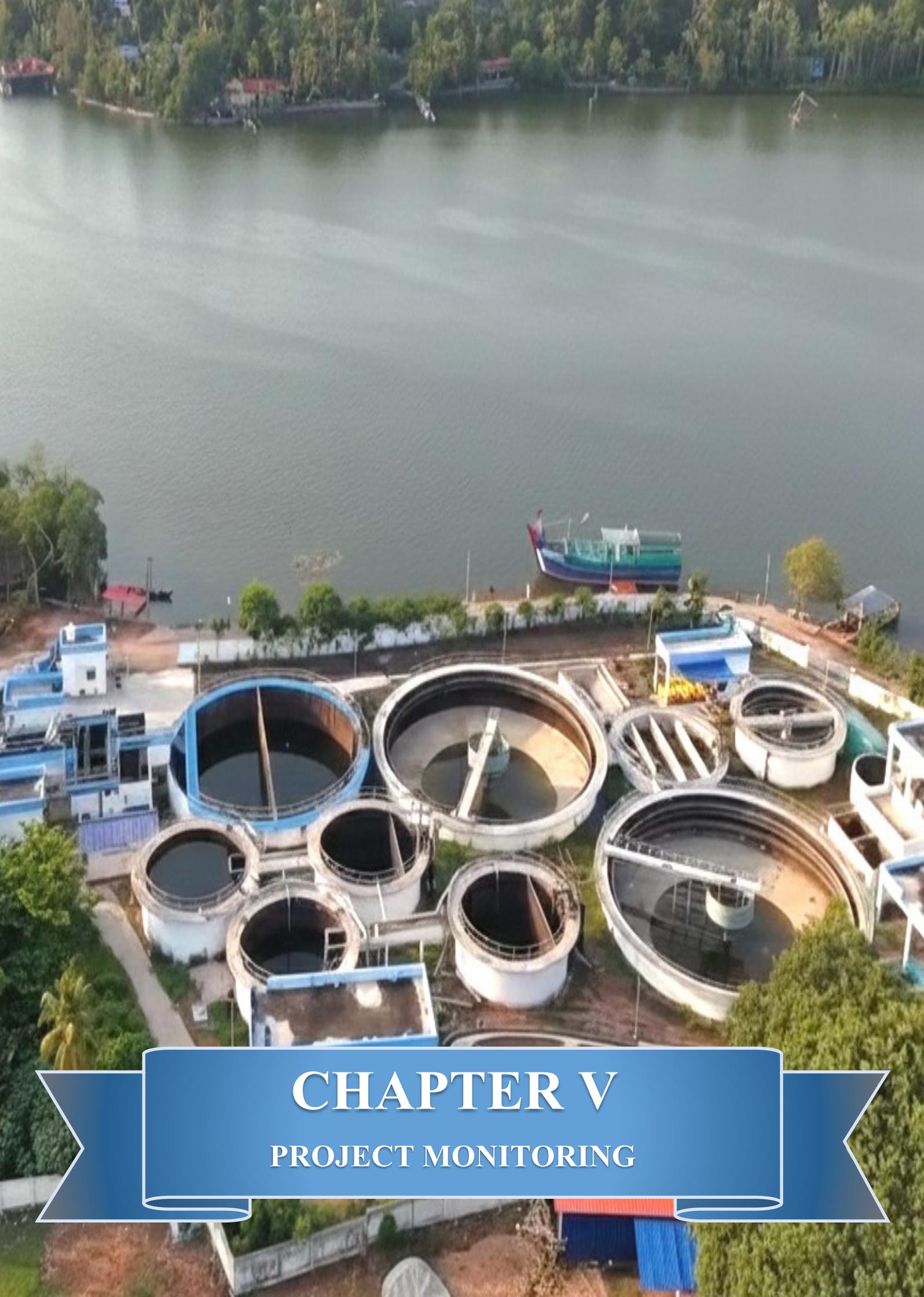
Kochi Corporation entrusted (January 2018) construction of a new park at Vyttila on the banks of Chilavannur lake, which was approved in the SAAP 2017-18, to M/s Kochi Metro Rail Limited (KMRL) at a project cost of ₹1.27 crore. As the construction of the park was on the banks of Chilavannur lake, permission of Kerala Coastal Zone Management Authority was mandatory. However, before obtaining the clearance from KCZMA, KMRL commenced the construction (November 2018) and the project was halted due to public

protest and non-obtaining permission from KCZMA. Hence, the project was abandoned (March 2021) after incurring an expenditure of ₹28.22 lakh. Audit observed that execution of the project without getting mandatory clearance from Kerala Coastal Zone Management Authority resulted in unfruitful expenditure of ₹28.22 lakh.

Corporation replied (January 2025) that they will carry out the park project, and the expended amount from AMRUT will be adjusted in ULB share. However, the reply is silent about obtaining clearance from KCZMA.

***Recommendation 7: Government should design a definite plan to complete all incomplete projects and ensure that benefits of the completed projects are provided to the public without delay.***

***Recommendation 8: Government should design a definite plan and strive towards achievement of Service Level Benchmarks especially in Water Supply and Sewerage Sectors.***



# CHAPTER V

## PROJECT MONITORING



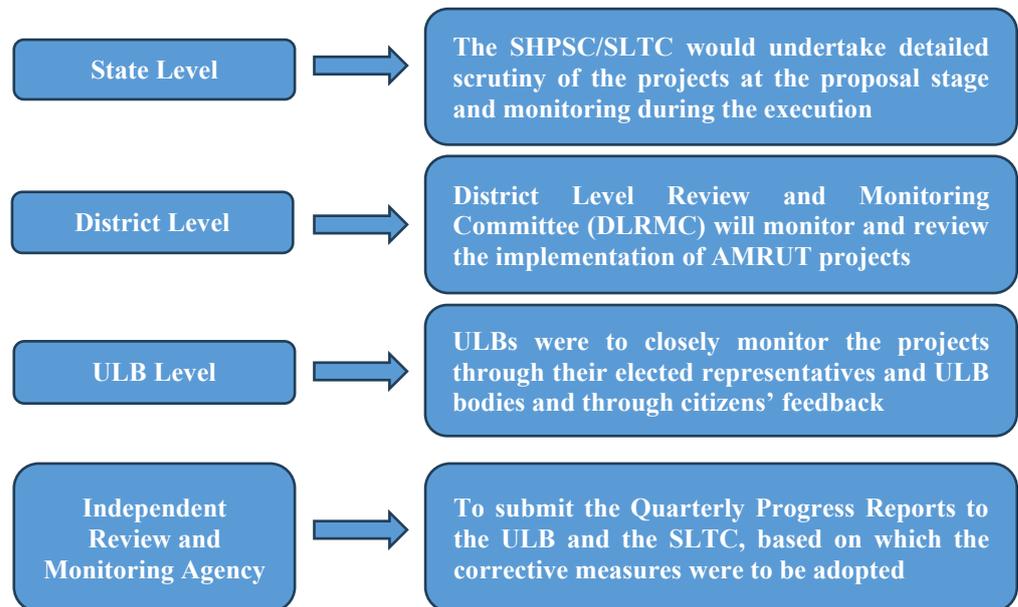
## CHAPTER V PROJECT MONITORING

Laxity in convening the SHPSC meetings resulted in poor monitoring and delayed execution of projects. Lack of coordination between various departments of the State Government resulted in delay in obtaining NOCs/permissions from departments, abandoning of projects after preparations of DPRs, etc. Even though 13 Quarterly Progress Reports (QPRs) were submitted by Independent Review and Monitoring Agency during 2019-23, only three QPRs were discussed by the SHPSC and no reports were discussed by SLTC. SLTC did not convene meetings for 29 months during the period from September 2018 to January 2021 and the technical parameters of the 38 projects approved during the period were not subjected to mandatory appraisal by the SLTC.

### 5.1 Monitoring of Projects

Paragraph 14 of AMRUT guidelines stipulate that the Mission was to be monitored in real time at the State and the ULB level. Moreover, information and data should be shared with citizens in the public domain and third-party monitoring and review encouraged. Monitoring envisaged in the Mission guidelines are detailed in the **Chart 5.1**.

**Chart 5.1: Monitoring activities at various levels**



*(Source: The Mission Guidelines)*

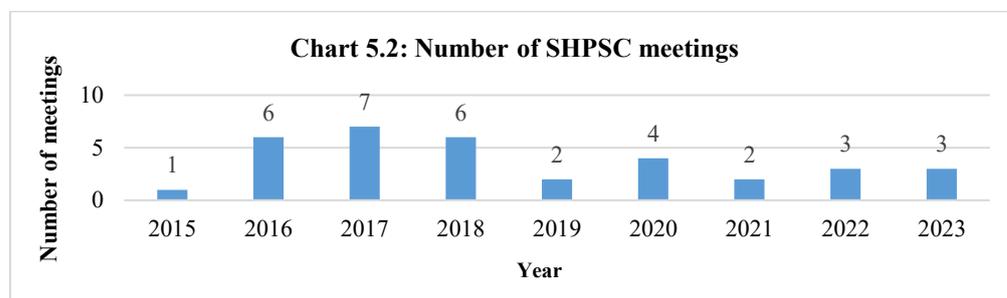
Audit noticed deficiencies in the monitoring of the Mission at various levels as detailed below.

#### 5.1.1 Shortages in convening of State level High Powered Steering Committee (SHPSC)

SHPSC was the body which steered the Mission Programme in its entirety by identifying the gaps in infrastructure based on SLBs, preparing SAAPs as prescribed in the guidelines, approving the projects after technical appraisal by

the SLTC, planning the fund flow and monitoring the implementation of the Mission.

Being such an important body to plan, implement and monitor the projects, Audit noticed that though six to seven meetings were conducted by the SHPSC in the planning phase annually, only two to four meetings were conducted during the implementation phase of the Mission. The number of SHPSC meetings convened in the project period is detailed in the **Chart 5.2** shown below:



(Source: Data furnished by SMMU)

The SHPSC was convened only eight times during the period 2019 -2021 in which the execution of majority of the projects took place. The laxity in convening the SHPSC meetings resulted in poor monitoring of the projects, which caused delay in execution and non-completion of projects even after nine years of commencement of the scheme (December 2024).

Government stated (April 2025) that SHPSC was convened based on the requirement and request of the mission cities. The reply is not tenable as the SHPSC was entrusted with monitoring the progress of implementation of scheme, monitor outcome and O&M arrangements of projects sanctioned and completed, bring about inter-organisational co-ordination, etc, and therefore, convening SHPSC periodically was an essential requirement.

#### **5.1.1.1 Non-engagement of Project Development and Management Consultants**

To overcome the constrains faced by States/ULBs in timely implementation of the projects, the mission guidelines envisaged engagement of the services of external entities called Project Development and Management Consultants (PDMCs). The scope of PDMC under the mission was divided into four broad components namely Planning, Design, Supervision and Project Management. Though Expression of interest was invited (December 2015) at the Mission level and five agencies were shortlisted, the decision of SHPSC to engage KWA for water supply schemes led to reduction in the scope of activities of PDMC and consequent change in the contract amount. As change in scope after selection necessitated re-tendering, seventh SHPSC (December 2016) decided to unbundle the functions of the PDMC and decided to entrust project development, quality assurance and project monitoring to different agencies as detailed in Paragraph 2.1.2.5. Audit noticed that absence of an agency to identify the bottlenecks, undertake mid-course correction and monitor the scheme implementation has delayed the implementation of the scheme in the State.

#### **5.1.1.2 Lack of coordination between various departments**

Even though the SHPSC consisted of Chief Secretary as the Chairman and Principal Secretaries of various departments as members, the committee did not

ensure effective coordination among various departments of the State Government which resulted in delay in executing tripartite agreement between KWA and ULBs, delay in obtaining NOCs/permissions from various departments, abandoning of projects after approval in SAAP etc., as mentioned in Paragraph 2.1.3, which led to tardy implementation of projects.

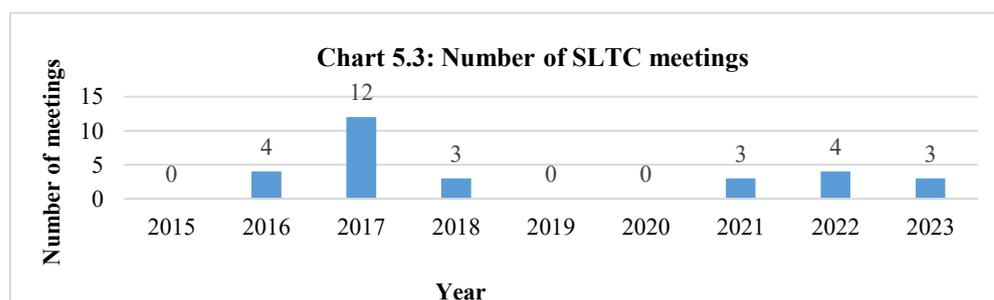
### 5.1.2 State Level Technical Committee (SLTC)

According to the guidelines, the SLTC was to carry out the technical and financial appraisal of the DPR and approve the technical parameters such as scope, objectives and final deliverables of the projects. For this purpose, the SLTC should take into consideration manuals, guidelines and advisories issued by MoUD in the relevant sector and ensure compliance in the DPR. The SLTC should also approve the tenders, analyse the project fund request and take corrective action on the reports of IRMA.

Audit noticed the following deficiencies in monitoring of projects by SLTC.

- SLTC in its first meeting held on 28 January 2016, decided that the Technical Sanctions of the projects proposed under AMRUT may be issued by the implementing agencies as per the prevailing rules of the respective departments. The third SHPSC held on 04 July 2016 decided to freeze the decision of the first SLTC and decided to constitute a Technical Expert Committee (TEC) with a set of independent sectoral experts for according Technical Sanction for AMRUT projects. Subsequently, in the fifth SLTC held on 24 January 2017, it was decided to constitute technical committees for two regions viz. North and South. This decision was again modified by the tenth SHPSC held on 14 July 2017 which permitted the implementing agencies to grant technical sanction for the projects except in the case of sewerage projects undertaken other than by KWA. Audit observed that this decision diluted the terms of the mission guidelines, as estimates in DPRs technically appraised by SLTC were modified during execution requiring revision of Technical Sanction.
- On review of Agenda and minutes of SLTC meetings convened during the project period, Audit noticed that since no SLTC meeting was convened for 29 months during the period from September 2018 to January 2021, the technical parameters of the 38 projects were not subjected to mandatory appraisal by the SLTC. Details of new projects and projects with revised estimates which were not technically appraised by SLTC are shown in **Appendix 5.1**.

The number of SLTC meetings convened during project period is detailed in the **Chart 5.3**.



(Source: Data furnished by SMMU)

- According to the guidelines, it was the duty of SLTC to ensure compliance of the DPRs to the manuals, guidelines and advisories issued by MoUD and approve the DPRs. Even though guidelines stipulated the SLTC to ensure compliance of the DPR to the checklists issued by MoUD for Sewerage and Septage Treatment, Water Supply and Storm Water Drainage components, it was observed that the SLTC did not ensure availability of land, clearance from other departments/agencies etc., as prescribed in the checklist which resulted in delay in implementation and abandoning of the projects as mentioned in Paragraph 2.1.3.

Government stated (April 2025) that SLTC was convened based on the requirement and request of the mission cities. The reply is not tenable as Audit noticed that in the absence of periodical meetings, 38 projects were not subjected to mandatory technical appraisal by SLTC.

### **5.1.3 Delay in convening AMRUT Core Committee**

The Mission Director, AMRUT, instructed (December 2015) the Secretaries of the mission cities to set up a Core Committee with Deputy Mayor/ Vice Chairman of the ULB as Chairman, Secretary/Additional Secretary as convener and Executive Engineer/Assistant Engineer, Urban Infrastructure Expert, etc., as members to identify and overcome the bottlenecks and to ensure proper utilization of Government funds for AMRUT projects. A close monitoring of the timelines and progress of the projects was also the duty of the Core Committee.

Audit noticed that though the Core Committee was constituted in December 2015 by Kochi Corporation, the committee met only six times during the period 2015-16 to 2020-21. Thereafter the committee never met.

In Palakkad Municipality though Core Committee was constituted in December 2015, the initial meeting of the committee was convened only in January 2021. Hence, the very purpose of constituting the Core Committee and its involvement in the initial stages in identification and prioritization of projects for inclusion in SLIPs and scrutiny of DPRs did not take place resulting in approval of defective DPRs, delay in completion of projects, cancellation of various projects, etc.

### **5.1.4 Independent Review and Monitoring Agency (IRMA)**

Paragraph 14.1 (vii) of the guidelines stipulated for quarterly external monitoring of the projects by an Independent Review and Monitoring Agency (IRMA). The IRMA was to submit the quarterly report to the ULB/parastatal and the SLTC. The comments of the ULB and the SLTC were to be examined by the SHPSC and action taken.

The MoHUA had selected (April 2018) M/s Water and Power Consultancy Services (WAPCOS) Gurugram, Haryana as IRMA for Kerala and agreement was executed with the agency by the SMMU in January 2019 for three years which was extended up to February 2023. The agency had to review the projects in their pre- construction, during construction and post- construction phases and offer observations through quarterly progress reports. Based on the report of the agency, SMMU would submit an Action Taken Report to the IRMA. The agency had submitted 13 Quarterly Progress Reports during their tenure and an amount of ₹1.54 crore was paid to them.

Audit noticed that since SMMU had not engaged the IRMA in time the activities relating to the review of projects in their pre-construction period were not carried out.

SHPSC was responsible for looking into the complaints of poor quality, lack of supervision and other violations and monitoring the quality of work and reports of appraisal by third party assessors and take action at their end. SHPSC was also required to examine the comments of ULB/SLTC on IRMA reports and take appropriate action. Even though 13 Quarterly Progress Reports (QPRs) were submitted by IRMA during 2019-23, only three<sup>94</sup> QPRs were discussed by the SHPSC and corrective actions suggested. None of the IRMA reports were considered by SLTC though guidelines entrusted SLTC with the responsibility to take corrective action on IRMA reports. Audit observed that lapse on the part of SHPSC and SLTC in discussing and taking corrective measures to the observations in IRMA reports defeated the very objective of engaging IRMA.

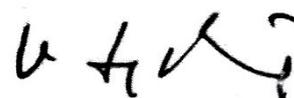
***Recommendation 9: Government should ensure that committees and bodies supervise and monitor the implementation of projects in accordance with the terms of the responsibilities entrusted under AMRUT.***



**(PREETHI ABRAHAM)**  
Accountant General  
(Audit I), Kerala

**Thiruvananthapuram,  
The 01 December 2025**

**Countersigned**



**New Delhi,  
The 03 December 2025**

**(K. SANJAY MURTHY)**  
Comptroller and Auditor General of India

<sup>94</sup> First QPR in August 2019, Second QPR in December 2019 and third QPR in March 2020





## APPENDICES



**Appendix 1.1**  
**Statement showing number of approved projects and number of projects**  
**selected by Audit**  
*(Reference: Paragraph 1.7, Page 4)*

(₹ in crore)

Sl. No.	Name of ULB	Approved projects (as of March 2023)		Completed projects		Projects selected by audit for detailed scrutiny			
						Completed projects		Partially completed, abandoned/ cancelled projects	
		Number	Amount	Number	Amount	Number	Amount	Number	Amount
1.	Thiruvananthapuram	278	366.89	244	243.99	35	174.28	33	122.20
2.	Kollam	68	329.30	46	67.81	19	41.72	21	167.88
3.	Kochi	99	274.35	85	131.38	28	74.78	14	157.78
4.	Thrissur	148	344.56	102	129.98	21	38.40	46	223.62
5.	Kozhikode	52	421.29	46	142.14	13	53.80	06	284.73
6.	Kannur	40	232.76	24	128.11	09	45.05	15	103.89
7.	Alappuzha	220	227.14	179	136.54	33	98.52	38	88.18
8.	Guruvayur	35	233.06	20	90.22	08	63.99	14	142.17
9.	Palakkad	155	228.53	130	192.58	24	62.36	25	36.88
	<b>Total</b>	<b>1095</b>	<b>2657.88</b>	<b>876</b>	<b>1262.75</b>	<b>190</b>	<b>652.90</b>	<b>212</b>	<b>1327.33</b>

(Source: Data furnished by SMMU)

**Appendix 2.1**  
**Details of SAAP wise duration and funds**  
*(Reference: Paragraph 2.1.2, Page 8)*

*(₹ in crore)*

Details of SAAP	Duration of SAAP	Water Supply	Sewerage	Storm Water Drainage	Urban Transport	Green Space and Parks	Total amount
SAAP I	2015-16	235.76	171.79	105.79	61.19	13.46	587.99
SAAP II	2016-17	354.81	216.65	120.35	88.79	15.46	796.06
SAAP III	2017-20	476.35	236.31	156.15	85.14	19.69	973.64
<b>Total</b>		<b>1066.92</b>	<b>624.75</b>	<b>382.29</b>	<b>235.12</b>	<b>48.61</b>	<b>2357.69</b>

*(Source: Data furnished by SMMU)*

**Appendix 2.2**  
**Details of projects abandoned/cancelled/delayed due to absence of**  
**hindrance free land**  
*(Reference: Paragraph 2.1.3.3, Page 16)*

**a) Abandoned projects**

(₹ in lakh)

Sl. No.	Name of Project (Name of ULB)	Name of agency who prepared DPR	Project cost	DPR cost (DPR cost paid)	Remarks
<b>Sewerage</b>					
1.	Decentralized STP at Vasoorichira, Karikuzhi and Andamukkam (Kollam)	Ram Biologicals	1266	20.39 (16.31)	The project was abandoned due to public protest.
2.	Construction of 2.5 MLD STP at Thrissur (Thrissur)	Ram Biologicals	5340	120.15 (60.07)	As the proposed site was wetland, the proposal for conversion of the land was rejected by Government. There was no mention in the DPR regarding the non-suitability of the site.
3.	STPs at Kothi and Avikkal (Kozhikode)	Ram Biologicals	14000	170.09 (85.04)	The land identified required clearances from Kerala Coastal Zone Management Authority, Pollution Control Board and PWD. Clearances were not obtained. Meanwhile public protest arose and work was abandoned.
4.	Construction of STP at Guruvayur municipality (Guruvayur)	Ram Biologicals	450	9.90 (5.63)	As the proposed site was wetland, Agriculture department rejected the application for conversion of the land. There was no mention in the DPR regarding the non-suitability of the site.
5.	Construction of 270 KLD sewerage treatment plant at District Hospital (Palakkad)	Ram Biologicals	288	5.18 (@)	As the site mentioned in the DPR was not in conformity with the actual site condition, resulting in extensive revision of the estimate and contractor discontinued the work.
6.	800 KLD Sewage treatment plant and sewerage network at Sundaram Colony (Palakkad)	Ram Biologicals	920	16.56 (@)	As per letter dated 31 May 2021 of the KSPCB addressed to the Secretary, Palakkad Municipality, the proposed site shall have 30m distance from the nearest residential area and other buildings on all sides. This condition could not be satisfied.
	<b>Total</b>		<b>22264</b>	<b>342.27 (167.05)</b>	
<b>Strom Water Drain</b>					
7.	Storm water drain-Rajiv Gandhi Colony (Thiruvananthapuram)	KITCO	15	@	Connectivity of drain not planned.
8.	Storm water drain-Balan Nagar Road (Thiruvananthapuram)	KITCO	80	@	Connectivity of drain not planned.
9.	Storm water drain-Pozhikkara Near Boat Club (Thiruvananthapuram)	KITCO	21	@	Connectivity of drain not planned.

Sl. No.	Name of Project (Name of ULB)	Name of agency who prepared DPR	Project cost	DPR cost (DPR cost paid)	Remarks
10.	Storm water drain-Vayal Varambu Road (Thiruvananthapuram)	KITCO	29	@	Connectivity of drain not planned.
11.	Chunkam-West fort and 'Kuttanellur Government College-Shiva Temple (Thrissur)	KITCO	120	@	The drain construction works were cancelled due to lack of permission from PWD (PWD had proposed road widening).
12.	Construction of two new drains (Chirakkad-Aiswarya Nagar drain) (Palakkad)	Institute for Societal Advancement (ISA)	51	@	Project could not be carried out as the stretch of 100m of proposed drain was passing through a private land.
13.	Mythri Nagar- Haritha Nagar - KSRTC Link Road drain (Palakkad)	Institute for Societal Advancement (ISA)	26	@	Project could not be carried out as the small portion of the proposed drain was passing through a private land.
14.	Construction work of Parakunnam- Narikuthi drain (Palakkad)	Institute for Societal Advancement (ISA)	50	@	The work could not be taken up due to lack of permission from railway authorities. Permission required from Railway for construction on the proposed site was not envisaged in the DPR.
	<b>Total</b>		<b>392</b>	@	
<b>Urban Transport</b>					
15.	Construction of foot overbridge at Kadappakada (Kollam)	KITCO	70	0.98 (0.49)	The proposed location did not have enough space for constructing FOB as designed in the DPR, hence project dropped.
16.	Construction of foot overbridge at SN College Junction (Kollam)	KITCO	77	0.90 (0.45)	The proposed site was very close (7m) to railway track and hence permission was denied by Railway.
17.	Nirmala college to Aranattukara, (Thrissur)	KITCO	100	@	All the projects were cancelled as the permission was denied by PWD due to proposed road widening.
18.	Powerhouse-Viyyur Jail front Road (Thrissur)	KITCO	55	@	
19.	Viyyur Companippadi-Viyyur Bridge (Thrissur)	KITCO	20	@	
20.	Pattalakkinar - Alumveettuvazhi (Thrissur)	KITCO	58	@	
21.	Ollur Church-Convent Road (Thrissur)	KITCO	25	@	Non-availability of required width to proposed footpath.
22.	Construction of Riverside walkway along Kalpathy riverbank Part I (Palakkad)	KITCO	55	0.34 (@)	As private land has to be acquired for the construction of the walkway (210 m) the project was abandoned. DPR did not envisage acquisition of private land.
	<b>Total</b>		<b>460</b>	<b>2.22 (0.94)</b>	

Sl. No.	Name of Project (Name of ULB)	Name of agency who prepared DPR	Project cost	DPR cost (DPR cost paid)	Remarks
<b>Green space and parks</b>					
23.	Construction of Thanni park (Kollam)	KITCO	17	0.22 (0.11)	Construction of both the parks were cancelled as the land identified was puramboke (in the possession of PWD) and PWD denied permission.
24.	Construction of Thoppilkadav park (Kollam)	KITCO	56	0.72 (0.36)	
25.	Construction of Thirumullavaram ozhukkuthod (Kollam)	KITCO	57	0.74 (0.37)	The proposed location was the seashore and location was found unsuitable for construction of park.
26.	A R Menon Park (Palakkad)	Structures India	41	@	As proposed site did not get clearance from Archaeological Survey of India (ASI), Council decided to cancel the project. DPR did not envisage obtaining mandatory permissions from ASI.
27.	Development of new park at Payyambalam near cremation centre (Kannur)	Sureshbabu and Associates	68	0.97 (@)	Project was cancelled due to non-receipt of permission from KCZMA. DPR did not envisage obtaining mandatory permissions from KCZMA.
	<b>Total</b>		<b>239</b>	<b>2.65 (0.84)</b>	
	<b>Grand total</b>		<b>23355</b>	<b>347.14 (168.83)</b>	

@Figures not available

### b) Projects delayed

(₹ in lakh)

Sl. No.	Name of Project (Name of ULB)	Name of agency who prepared DPR	Project cost	DPR cost (DPR cost paid)	Expenditure	Remarks
<b>Sewerage</b>						
1.	Construction of 100 KLD STP at Ramavarmapuram (Thrissur)	Ram Biologicals	350	6.97 (3.93)	Nil	Delay in getting permission from Irrigation department for the construction of a bridge across the canal to bring septage carrying vehicles, led to delay in construction of STP for the last six years. DPR did not envisage obtaining mandatory permissions from Irrigation department.
2.	100 KLD STP at Chelora (Kannur)	Ram Biologicals	420	6.20 (4.96)	80	The site identified for the project was a dumping yard and the DPR did not mention about the disposal of legacy waste available there. Consequently, the contractor backed out from the work due to change in scope and cost escalation. Another DPR was prepared with change in technology as the technology already suggested was not found suitable by the technical committee on 17 October 2022.

Performance Audit on 'Implementation of AMRUT in Kerala'

3.	100 KLD septage treatment plant, Yakkara (Palakkad Medical College campus) (Palakkad)	Ram Biologicals	386	5.40 (@)	Nil	After the award of the work, due to protest by parent teacher association and other litigations, site was changed. This delayed the commencement of work and the contractor withdrew from the work.
	<b>Total</b>		<b>1156</b>	<b>18.57 (8.89)</b>	<b>80</b>	
<b>Storm water drain</b>						
4.	Drain construction work in Sakthikulangara (Kollam)	KITCO	71	0.92 @	70	Work partially completed as the balance land belongs to private party.
5.	Construction of drains in Vadakkevila-Eravipuram area (Kollam)	KITCO	178	2.32 (1.16)	169	Work was partially completed as the site condition varied from the DPR prepared.
6.	YMRC- Millath Colony drain (Kozhikode)	Institute for Societal Advancement	1067	7.25 (6.52)	525	As per the DPR, coconut piling was proposed for construction of 10 m (pile length). But during execution the requirement of coconut piling was assessed for 27,543m. Consequently, work was partially completed by reducing the scope (from two km to 700 m) and restrict the work, within administrative sanction.
	<b>Total</b>		<b>1316</b>	<b>10.49 (7.68)</b>	<b>764</b>	
<b>Urban Transport</b>						
7.	Yard at stadium bus terminal (Palakkad)	KITCO	185	1.85 (@)	12	Defects and lack of proper vision in the preparation of DPR resulted in change in structural design from isolated footings to pile foundation.
8.	Providing pedestrian network and bicycle tracks on both sides of college road (100 ft road) (Palakkad)	KITCO	730	7.38 (@)	572	Non preparation of design, drawings and estimates resulted in delay in execution of projects and preparation of detailed estimates by the LSGD Engineering wing of ULB.
9.	Victoria College to Anjuvilakku pedestrian network (Palakkad)	KITCO	248	2.53 (@)	180	
10.	Melamuri-Kalmandapam Foot path (Palakkad)	KITCO	260	2.77 (@)	96	
	<b>Total</b>		<b>1423</b>	<b>14.53 (@)</b>	<b>860</b>	
	<b>Grand total</b>		<b>3895</b>	<b>43.59 (16.57)</b>	<b>1704</b>	

@cost not available

(Source: Data furnished by SMMU and ULBs)

**Appendix 2.3**  
**DPRs prepared by M/s Ram Biologicals under sewerage/septage component**  
*(Reference: Paragraph 2.1.3.3, Page 16)*

**a) Cancelled projects**

(₹ in lakh)

Sl. No.	Name of Project (Name of ULB)	Project cost	DPR cost (DPR cost paid)	Remarks
1.	Decentralized STP at Vasoorchira, Karikuzhi and Andamukkam (Kollam)	1266	20.39 (16.31)	The project was abandoned due to public protest.
2.	Construction of 2.5 MLD STP at Thrissur (Thrissur)	5340	120.15 (60.07)	As the proposed site was wetland, the proposal for conversion of the land was rejected by Government. There was no mention in the DPR regarding the non-suitability of the site.
3.	STPs at Kothi and Avikkal (Kozhikode)	14000	170.09 (85.04)	The land identified required clearances from Kerala Coastal Zone Management Authority, Pollution Control Board and PWD. Clearances were not obtained. Meanwhile public protest arose and work was abandoned.
4.	Construction of STP at Guruvayur municipality (Guruvayur)	450	9.90 (5.63)	As the proposed site was wetland, Agriculture department rejected the application for conversion of the land. There was no mention in the DPR regarding the non-suitability of the site.
5.	Construction of 270 KLD sewerage treatment plant at District Hospital (Palakkad)	288	5.18 (@)	As the site mentioned in the DPR was not in conformity with the actual site condition, resulting in extensive revision of the estimate and contractor discontinued the work.
6.	800 KLD Sewage treatment plant & sewerage network at Sundaram Colony (Palakkad)	920	16.56 (@)	As per letter dated 31 May 2021 of the KSPCB addressed to the Secretary, Palakkad Municipality, the proposed site shall have 30m distance from the nearest residential area and other buildings on all sides. This condition could not be satisfied.
	<b>Total</b>	<b>22264</b>	<b>342.27 (167.05)</b>	

@Cost not available

**b) Delayed projects**

(₹ in lakh)

Sl. No.	Name of Project (Name of ULB)	Project cost	DPR cost (DPR cost paid)	Expenditure	Remarks
7.	Construction of 100 KLD STP at Ramavarnapuram (Thrissur)	350	6.97 (3.93)	Nil	Delay in getting permission from Irrigation department for the construction of a bridge across the canal to bring septage carrying vehicles, led to delay in construction of STP for the last six years. DPR did not envisage obtaining mandatory permissions from Irrigation department.

8.	100 KLD STP at Chelora (Kannur)	420	6.20 (4.96)	80	The site identified for the project was a dumping yard and the DPR did not mention the disposal of legacy waste available there. Consequently, the contractor backed out from the work due to change in scope and cost escalation. Another DPR was prepared with change in technology as the technology already suggested was not found suitable by the technical committee on 17 October 2022.
9.	100 KLD septage treatment plant, Yakkara (Palakkad Medical College campus) (Palakkad)	386	5.40 (@)	Nil	After the award of the work, due to protest by parent teacher association and other litigations, site was changed. This delayed the commencement of work and the contractor withdrew from the work.
	<b>Total</b>	<b>1156</b>	<b>18.57 (8.89)</b>	<b>80</b>	

(Source: Data furnished by SMMU and ULBs)

**Appendix 2.4**  
**DPRs prepared by KITCO under storm water drain, urban transport and green space and parks components**  
*(Reference: Paragraph 2.1.3.3, Page 17)*

**a) Cancelled projects**

(₹ in lakh)

Sl. No.	Name of Project (Name of ULB)	Project cost	DPR cost (DPR cost paid)	Remarks
<b>Strom Water Drain</b>				
1.	Storm water drain-Rajiv Gandhi Colony (Thiruvananthapuram)	15	@	Connectivity of drain not planned.
2.	Storm water drain-Balan Nagar Road (Thiruvananthapuram)	80	@	Connectivity of drain not planned.
3.	Storm water drain-Pozhikkara Near Boat Club (Thiruvananthapuram)	21	@	Connectivity of drain not planned.
4.	Storm water drain-Vayal Varambu Road (Thiruvananthapuram)	29	@	Connectivity of drain not planned.
5.	Chunkam-West fort and 'Kuttanellur Government College-Shiva Temple (Thrissur)	120	@	The drain construction works were cancelled due to lack of permission from PWD (PWD had proposed road widening).
<b>Total</b>		<b>265</b>	<b>@</b>	
<b>Urban Transport</b>				
6.	Construction of foot overbridge at Kadappakada (Kollam)	70	0.98 (0.49)	The proposed location did not have enough space for constructing FOB as designed in the DPR, hence project dropped.
7.	Construction foot overbridge at SN College Junction (Kollam)	77	0.90 (0.45)	The proposed site was very close (7 m) to railway track and hence permission was denied by Railway.
8.	Nirmala college to Aranattukara, (Thrissur)	100	@	All the projects were cancelled as the permission was denied by PWD due to proposed road widening.
9.	Powerhouse-Viyyur Jail front Road (Thrissur)	55	@	
10.	Viyyur Companippadi-Viyyur Bridge (Thrissur)	20	@	
11.	Pattalakkinar-Alumveettuvazhi (Thrissur)	58	@	
12.	Ollur Church-Convent Road (Thrissur)	25	@	Non-availability of required width to proposed footpath.
13.	Construction of Riverside walkway along Kalpathy riverbank Part I (Palakkad)	55	0.34 (@)	As private land has to be acquired for the construction of the walkway (210 m) the project was abandoned. DPR did not envisage acquisition of private land.
<b>Total</b>		<b>460</b>	<b>2.22 (0.94)</b>	
<b>Green space and parks</b>				
14.	Construction of Thanni park (Kollam)	17	0.22 (0.11)	Construction of both the parks were cancelled as the land identified was puramboke (in the possession of PWD) and PWD denied permission.
15.	Construction of Thoppilkadav park (Kollam)	56	0.72 (0.36)	

16.	Construction of Thirumullavaram ozhukkuthod (Kollam)	57	0.74 (0.37)	The proposed location was the seashore and location was found unsuitable for construction of park.
	<b>Total</b>	<b>130</b>	<b>1.68 (0.84)</b>	
	<b>Grand total</b>	<b>855</b>	<b>3.90 (1.78)</b>	

@ Cost not available

**b) Delayed projects**

(₹ in lakh)

Sl. No.	Name of Project (Name of ULB)	Project cost	DPR cost (DPR cost paid)	Expenditure	Remarks
<b>Storm water drain</b>					
17.	Drain construction work in Sakthikulangara (Kollam)	71	0.92 (@)	70	Work partially completed as the balance land belongs to private party.
18.	Construction of drains in Vadakkevila-Eravipuram area (Kollam)	178	2.32 (1.16)	169	Work was partially completed as the site condition varied from the DPR prepared.
	<b>Total</b>	<b>249</b>	<b>3.24 (1.16)</b>	<b>239</b>	
<b>Urban Transport</b>					
19.	Yard at stadium bus terminal (Palakkad)	185	1.85 (@)	12	Defects and lack of proper vision in the preparation of DPR resulted in change in structural design from isolated footings to pile foundation.
20.	Providing pedestrian network and bicycle tracks on both sides of college road (100 ft road) (Palakkad)	730	7.38 (@)	572	Non preparation of design, drawings and estimates resulted in delay in execution of projects and preparation of detailed estimates by the LSGD Engineering wing of ULB.
21.	Victoria College to Anjuvilakku pedestrian network (Palakkad)	248	2.53 (@)	180	
22.	Melamuri-Kalmandapam Foot path (Palakkad)	260	2.77 (@)	96	Estimate was prepared without adhering to MoRTH specifications.
	<b>Total</b>	<b>1423</b>	<b>14.53 (@)</b>	<b>860</b>	
	<b>Grand total</b>	<b>1672</b>	<b>17.77 (1.16)</b>	<b>1099</b>	

@Cost not available

(Source: Data furnished by SMMU and ULBs)

**Appendix 3.1**  
**Delay in release of funds by Government of Kerala**  
*(Reference: Paragraph 3.1.1, Page 20)*

(₹ in crore)

Fund released by GoI		Fund released by GoK				Delay between <sup>95</sup>	Delay in release of funds (In days)
Date of release	Amount	Date of order by GoK	Central share	State share	Date of receipt of funds in SMMU		
A	B	C	D	E	F	G	H (F-A)
16 December 2015	57.60	26 July 2016	17.20	10.32	29 August 2016	23 December 2015 and 31 March 2017	465
28 September 2016	77.28	27 March 2017	116.62	70.61	31 March 2017	05 October 2016 and 25 July 2017	294
		07 July 2017	1.07	0	25 July 2017		
<b>Total</b>	<b>134.88</b>		<b>134.89</b>	<b>80.93</b>			
28 February 2018	97.36	28 March 2018	58.53	32.48	31 March 2018	30 March 2018 and 23 August 2018	147
28 August 2019	200.23	10 July 2018	38.83	25.89	23 August 2018	27 September 2019 and 08 November 2019	43
	0	15 July 2019	95.24	0	30 July 2019		
	0	14 October 2019	99.50	116.84	08 November 2019		
<b>Total</b>	<b>297.59</b>		<b>292.10</b>	<b>175.21</b>			
18 September 2020	200.93	20 October 2020	199.63	119.78	03 December 2020	18 October 2020 and 03 December 2020	47
09 February 2021	200.92	06 September 2021	199.62	119.77	05 October 2021	11 March 2021 and 05 October 2021	209
21 December 2021	119.62	10 March 2022	119.62	71.77	28 June 2022	20 January 2022 and 28 June 2022	160
28 March 2024	207.23	03 June 2024	207.23	124.34	25 June 2024	27 April 2024 and 25 June 2024	60
<b>Total</b>	<b>728.70</b>		<b>726.10</b>	<b>435.66</b>			
<b>Grand total</b>	<b>1161.17</b>		<b>1153.09<sup>96</sup></b>	<b>691.8</b>			

(Source: Data furnished by SMMU)

<sup>95</sup> State Government should release central assistance along with State share within seven days (this was changed to one month vide directions dated 28 February 2018)

<sup>96</sup> Difference of ₹8.09 crore was adjusted by GoI towards interest accrued on funds already released.

**Appendix 4.1**  
**Status of sewerage network**  
*(Reference: Paragraph 4.6.1, Page 56)*

(₹ in crore)

Sl. No.	Name of ULB	Total number of households as per SLIP	New Connections in AMRUT	Total sewerage connections	Coverage (Per cent)	Gap in sewer network identified (Km)	Length of sewer network laid (Km)	Gap in sewage treatment capacity (MLD)	Capacity of STPs before AMRUT	Capacity of STPs planned (MLD)	STPs executed (MLD)	STP capacity after AMRUT (MLD)	Waste water generated (MLD)
1	Thiruvananthapuram	2,46,803	213	91530	37.09	1694	0	5	107	5	5*	107	130
2	Kollam	98,367	0	0	0	442	0	50	0	12	0	0	11.90
3	Kochi	1,51,412	0	4500	2.97	810	5	96.5	4.5	5	5	5	169.25
4	Thrissur	78,336	0	0	0	75	0	10	0	2.96	0.36*	0	5.95**
5	Kozhikode	1,23,776	0	0	0	550	0	61.5	0	16.1	2.1*	0	31.86
6	Kannur	61,883	870	870	1.40	580.6	11.52	32	0	1.1	1	1	9.70
7	Alappuzha	39,894	0	0	0	370	0	22	0	0.3	0.24*	0	8.98
8	Guruvayur	17,297	0	75	0.43	242.8	0	8.2	0	0.1	0	0 <sup>97</sup>	1.04
9	Palakkad	44,000	0	0	0	---	0	15	0	1.17	0	0	14.22
	<b>Total</b>	<b>8,61,768</b>	<b>1083</b>	<b>96975</b>	<b>11.25</b>	<b>4764.40</b>	<b>16.52</b>	<b>300.2</b>	<b>111.5</b>	<b>43.73</b>	<b>13.70</b>	<b>113.00</b>	<b>382.90</b>

\*STPs constructed in various Hospitals

\*\* In zones where water is supplied by KWA

(Source: Data furnished by SMMU and ULBs)

<sup>97</sup> Household connections are not provided though 3MLD STP commissioned in 2021 (not implemented under AMRUT)

<sup>98</sup> Not mentioned in SLIP

**Appendix 4.2**  
**Funds allocated and facilities created under urban transport**  
*(Reference: Paragraph 4.8, Page 59)*

(₹ in crore)

Sl. No.	Name of the ULB	Number of projects taken up	Project cost	Expenditure	Number of facilities created			
					Footpaths/walkway	FoBs, Subway	MLCP	Others*
1.	Thiruvananthapuram	4	30.53	6.70	1	0	1	0
2.	Kollam	13	11	6.17	4	3	0	1
3.	Alappuzha	35	9.21	5.73	14	13 <sup>#</sup>	0	0
4.	Kochi	21	21.88	14.98	19	0	0	0
5.	Thrissur	32	21.01	18.25	16	1 <sup>99</sup>	0	3
6.	Guruvayur	3	36.57	30.66	0	0	2	0
7.	Palakkad	32	31.16	22.25	8	5	0	11
8.	Kozhikode	1	11.35	10.86	0	1	0	0
9.	Kannur	6	16.75	12.15	3	0	0	1
	<b>Total</b>	<b>147</b>	<b>189.46</b>	<b>127.75</b>	<b>65</b>	<b>23</b>	<b>3</b>	<b>16</b>

\*Parking area, bus shelters, bus terminals, cycle track, etc

#FOBs constructed at Alappuzha were of the nature of pedestrian bridges across the canals

(Source: Data furnished by SMMU and ULBs)

<sup>99</sup> Constructed subway at MO Road

**Appendix 4.3**  
**Foot paths constructed without clearing obstacles**  
*(Reference: Paragraph 4.8.1.1, Page 60)*

(₹ in crore)

Sl. No	Foot path constructed (Name of the ULB)	Date of completion	Expenditure	Deficiencies noticed
1.	Vazhuthacaud- Forest office lane-DPI (Thiruvananthapuram)	30 August 2017	0.08	<ul style="list-style-type: none"> <li>• The pathway had obstacles like telephone post, electric post, flag post, etc.</li> <li>• A width of 1800mm was not ensured.</li> <li>• Tactile pavement to help visually challenged people was not done.</li> <li>• Periodical maintenance was absent.</li> </ul>
2.	Construction and Renovation of footpath and supporting structures phase II- Four roads (Kollam)	15 November 2021	1.74	<ul style="list-style-type: none"> <li>• The pathway had obstacles like telephone post, electric post, flag post, etc.</li> <li>• A width of 1800mm was not ensured.</li> <li>• Tactile pavement to help visually challenged people was not done.</li> <li>• Periodical maintenance was absent.</li> </ul>
3.	Construction and Renovation of footpath and supporting structures phase IV- three roads (Kollam)	10 July 2021	0.08	
4.	Pedestrian network at Thathampally ward (Alappuzha)	13 August 2020	0.92	<ul style="list-style-type: none"> <li>• No tactile pavement.</li> <li>• The footpath was constructed at the same level of road and did not have mandatory width.</li> <li>• No handrail separation from road. Obstacles like KSEB transformers, electric post, trees, etc. were seen.</li> <li>• Vehicles were seen parked in footpath.</li> </ul>
5.	Pedestrian network at Chungam Ward (Alappuzha)	23 February 2021	0.54	<ul style="list-style-type: none"> <li>• IRC standard was not followed in width and tactile pavement.</li> <li>• This pathway was constructed between banks of backwater and private properties.</li> <li>• Vehicle traffic was seen along the pathway and hence it was not constructed exclusively for pedestrians.</li> <li>• No handrail separation from road.</li> </ul>
6.	Alappuzha Municipality pedestrian network (Alappuzha)	28 December 2020	0.27	<ul style="list-style-type: none"> <li>• IRC standard was not followed in width and tactile pavement.</li> <li>• The footpath was constructed at the same level of road.</li> <li>• No handrail separation and safety of pedestrians not seen ensured.</li> <li>• Waste deposits were seen in many places and vehicle parking was noticed.</li> </ul>

7.	Pedestrian network at AN Puram (Alappuzha)	21 August 2019	0.17	<ul style="list-style-type: none"> <li>• IRC standard was not followed in width and tactile pavement.</li> <li>• The footpath was constructed at the same level of road.</li> <li>• No handrail separation and safety of pedestrians not seen ensured.</li> <li>• Obstacles like KSEB transformers, electric post, trees, etc. were seen.</li> </ul>
8.	Pedestrian network at Gurumandiram junction (Alappuzha)	21 October 2021	0.21	<ul style="list-style-type: none"> <li>• 700 m length of tiling was done on both sides of PWD road.</li> </ul>
9.	Walkway along the Panorama Road on both side of canal (Kochi)	24 July 2020	0.83	<ul style="list-style-type: none"> <li>• The walkway was not constructed exclusively for pedestrians, vehicle movement along the walkway was there.</li> <li>• Tactile pavement as stipulated in the IRC standards not adopted.</li> </ul>
10.	Walkway along Karanakodam thodu (Kochi)	31 May 2021	1.04	<ul style="list-style-type: none"> <li>• The walkway had width as per IRC standards, but obstacles like trees, electric post, etc were seen.</li> <li>• No hand railings.</li> <li>• Poor maintenance was visible.</li> </ul>
11.	Walkway/footpath along both sides of Chambakkara canal (Kochi)	31 October 2020	0.62	<ul style="list-style-type: none"> <li>• Width as per IRC standards was not available.</li> <li>• Electric posts were seen on the pathway.</li> <li>• No tactile pavement helping visually challenged people was used.</li> </ul>
12.	Walkway from JLN stadium along stadium link road (Kochi)	31 May 2021	1.11	<ul style="list-style-type: none"> <li>• Though the walkway was as per IRC standards, poor maintenance was visible.</li> </ul>
13.	Footpath from GCDA junction to Kendriya Vidyalaya and market road (Kochi)	31 October 2020	0.67	<ul style="list-style-type: none"> <li>• A portion of the walkway did not have tactile pavement.</li> <li>• Obstacles like electric post, trees, hoardings, etc posing threat to pedestrians.</li> </ul>
14.	Kalmandapam Melamurry foot path (Palakkad)	Work not completed	0.96	<ul style="list-style-type: none"> <li>• Obstacles and encroachments by shop owners.</li> </ul>

(Source: Data furnished by SMMU and ULBs)

**Appendix 4.4**  
**Non-providing of facilities in parks**  
*(Reference: Paragraph 4.10.1, Page 70)*

Sl. No.	Name of project (Name of ULB)	Expenditure (₹ in crore)	Date of completion	Whether child friendly equipment installed/ properly maintained	Whether park opened to public	Remarks
1.	Improvement of TK Divakaran Park and Nehru Park - Phase 1 and II (Kollam)	0.67	30 November 2019	X	X	Nil
2.	Development of Existing Parks and Construction of New Parks - Phase I- Asraamom Park (Kollam)	0.97	07 November 2019	X	X	Nil
3.	Improvement of Parks-phase II -T.M Varghese Park (Kollam)	0.57	07 November 2019	X	✓	Nil
4.	Renovation of St. John Park (Kochi)	0.32	31 July 2018	X	X	Nil
5.	Vypin Jetty Green Space Development (Kochi)	0.61	30 September 2020	X	✓	Nil
6.	Development of Park in railway station ward at Alappuzha beach (Alappuzha)	0.64	30 December 2023	✓	X	Non-maintenance and waste dumped inside the park.
7.	Development of Chathanadu Park - Phase II (Alappuzha)	0.68	31 December 2023	X	X	Under construction
8.	Development of Children's park in Chathanadu, Phase I (Alappuzha)	0.22	26 February 2021	X	✓	Overgrown grass and weeds, dirty surroundings, play equipment installed were in damaged condition.
9.	Development of Green Space and Park in Valiyachudukadu (Alappuzha)	1.23	30 December 2023	X	✓	Nil
10.	Development of Recreation facilities and Park in General Hospital (Alappuzha)	0.07	19 November 2018	X	✓	Building inside the park was in dilapidated condition.
11.	Renovation and Development of park in Town square (Alappuzha)	0.57	27 March 2023	X	✓	Overgrown grass and non-maintenance.

Sl. No.	Name of project (Name of ULB)	Expenditure (₹ in crore)	Date of completion	Whether child friendly equipment installed/ properly maintained	Whether park opened to public	Remarks
12.	Development of Eravathkunnu V K Krishnamenon Smruthivanam (Kozhikode)	1.00	28 May 2021	X	X	The park was poorly maintained, waste generated in the park was seen dumped in the walkways. Children play equipment was seen abandoned without proper maintenance.
13.	Gandhi Nagar-Chakkanthara (Palakkad)	0.20	10 May 2020	X	X	The park was poorly maintained. Children playing equipment were covered with thick bushes and creepers.
14.	Venkiteshwara Garden (Palakkad)	0.22	10 March 2023	X	X	Children play equipment were covered with thick grass and plants. Poorly maintained.
15.	Nila Nagar Park (Palakkad)	0.23	04 February 2022	X	X	The park was poorly maintained. Garden waste was seen dumped inside the park. Children playing equipment were covered with thick bushes and creepers.

(Source: Data furnished by SMMU and ULBs)

**Appendix 5.1**  
**Projects not appraised by SLTC**  
*(Reference: Paragraph 5.1.2, Page 75)*

**a) New projects**

(₹ in crore)

Sl. No.	Name of project (Name of ULB)	Sector	Administrative sanction		SHPSC held on
			Date	Amount	
1	10 KLD Mobile Septage treatment plant – two numbers - for Alappuzha Municipality (Alappuzha)	Sewerage and Septage	30 March 2019	0.80	27 February 2019
2	15 KLD Sewerage treatment plant at Shathabdi Mandiram in Alissery Ward (Alappuzha)	Sewerage and Septage	30 March 2019	0.30	27 February 2019
<b>Total</b>				<b>1.10</b>	

**b) Projects with revised estimates**

(₹ in crore)

Sl. No.	Name of project (Name of ULB)	Original Administrative Sanction		SHPSC held on	Revised Administrative Sanction		Excess amount
		Date	Amount		Date	Amount	
<b>Water Supply</b>							
1.	Augmentation of water supply scheme to Kollam (2015-16, 2016-17 and 2017-18) (Kollam)	28 September 2017	78.35	25 October 2019	03 January 2020	92.08	13.73
2.	Replacement of 100mm AC pipe by laying rider line of 160mm PVC along both side of Pandit Karuppan Road (4400m) (Kochi)	15 August 2017	1.61	25 October 2019	04 January 2020	1.75	0.14
3.	Laying of 450mm DI K9 Pipe from North end of Aroor Edakochi Bridge to KWA Tank site (1050m) (Kochi)	15 August 2017	1.52	25 October 2019	04 January 2020	1.67	0.15
4.	Laying Rider main from Kathrikkadavu to Elamkulam, Chettichira, Ponnurunni areas and distribution line in Chakkarapparambu, Chalikkavattom areas (5800m) (Kochi)	01 January 2018	3.25	25 October 2019	04 January 2020	3.65	0.40
5.	Laying 500 mm DI pipe from Thamanam Pump house to Kadavanthara OHSR (Kochi)	02 November 2017	7.65	25 October 2019	04 January 2020	7.76	0.11
6.	Rehabilitation of existing old pipes, valves and interconnections with existing lines Phase II (Kozhikode)	02 November 2017	14.63	04 February 2020	12 May 2020	15.50	0.87
7.	Water Sector Works-Laying distribution network for improvement of coverage in Guruvayur & Pookkode Zone in Guruvayur Municipality (Guruvayur)	28 September 2017	13.72	04 February 2020	25 May 2020	16.67	2.95

Sl. No.	Name of project (Name of ULB)	Original Administrative Sanction		SHPS held on	Revised Administrative Sanction		Excess amount
		Date	Amount		Date	Amount	
8.	Construction of 10 LL OHSR & pumping main to Guruvayur Municipality (Guruvayur)	28 September 2017	15.5	04 February 2020	25 May 2020	17.74	2.24
9.	Water Supply System to Guruvayur Municipality Package (Guruvayur)	28 September 2017	77.18	04 February 2020	25 May 2020	81.34	4.16
10.	WSS to Guruvayur Municipality in Thrissur District balance distribution network in Guruvayur Municipality (Guruvayur)	23 December 2017	19.68	04 February 2020	25 May 2020	23.00	3.32
11.	Laying distribution networks in Thykkad Zone Guruvayur Municipality (Guruvayur)	22 February 2018	10.00	04 February 2020	25 May 2020	12.13	2.13
12.	Augmentation of WSS to Palakkad Municipality (Palakkad)	24 May 2018	54.33	25 October 2019	03 January 2020	85.16	30.83
<b>Sewerage and Septage</b>							
13.	Supplying and erection of pump set, transformer and electrical accessories in Block L Edathara Pumping Station (Thiuruvanathapuram)	02 November 2017	1.80	27 February 2019	30 March 2019	4.00	2.20
14.	De-centralised sewage and septage treatment plants and associated sewerage networks for Zone A in Kozhikode - Corporation (Kozhikode)	22 February 2018	106.69	27 February 2019	30 March 2019	116.50	9.81
15.	Rejuvenation of STP at Kochi (Kochi)	01 January 2018	13.70	25 October 2019	25 January 2020	16.52	2.82
16.	Sewage Treatment Plant at Kureepuzha (Kollam)	22 February 2018	30.00	04 February 2020	17 June 2020	31.92	1.92
17.	15 KLD STP at Shathabdi Mandiram in Alissery Ward (Alappuzha)	30 March 2019	0.30	25 October 2019	31 January 2020	0.44	0.14
<b>Storm Water Drain</b>							
18.	Construction of Storm Water Drainage at various Municipal Corporation roads Phase II - Thangassery Area" (Kollam)	02 November 2017	2.631	15 September 2020	15 October 2020	3.203	0.57
<b>Urban Transport</b>							
19.	GB Road Escalator (Palakkad)	22 February 2018	3.545	17 December 2020	28 January 2021	5.70	2.16
20.	Bus Terminal Yard near Stadium Bus Stand (Palakkad)	27 September 2017	3.18	25 October 2019	03 January 2020	5.03	1.85
21.	FoB across Muthalapozhi (Alappuzha)	13 November 2017	0.22	25 October 2019	31 January 2020	0.35	0.13

Performance Audit on 'Implementation of AMRUT' in Kerala

Sl. No.	Name of project (Name of ULB)	Original Administrative Sanction		SHPS held on	Revised Administrative Sanction		Excess amount
		Date	Amount		Date	Amount	
22.	MLCP in Kollam Corporation (Kollam)	23 December 2017	10.40	04 February 2020	18 June 2020	10.91	0.51
<b>Green Space and Parks</b>							
23.	Veliyilkulangara Park (Kollam)	22 February 2018	0.28	15 September 2020	15 October 2020	0.30	0.02
24.	Rejuvenation of Nehru Park in Thrissur Corporation Phase I (Thrissur)	23 February 2017	0.91	25 October 2019	04 January 2020	1.32	0.41
25.	Rejuvenation of Kottamaithanam Park Phase I (Palakkad)	26 March 2016	1.04	25 October 2019	03 January 2020	2.66	1.62
<b>Total</b>			<b>472.12</b>			<b>557.30</b>	<b>85.19</b>

c) Tender excess

(₹ in crore)

Sl. No.	Name of project (Name of ULB)	Tendered PAC*	Lowest quote received	Tender excess		SHPS held on	Date of Government Order
				Percentage	Amount		
<b>Sewerage and Septage</b>							
1	Rehabilitation and up-gradation of existing sewer network at Manjalikulam branch road, Ootukuzhy, Vanrose Junction branch road (Thiruvananthapuram)	0.276	0.365	32.25	0.089	15 September 2020	16 October 2020
2	Inter connection of sewer networks from trunk main manholes of both sides of the road from Arasumoodu (Thiruvananthapuram)	0.503	0.639	27	0.136	15 September 2020	15 October 2020
3	Providing new network in the missing areas of core city" (Thiruvananthapuram)	0.509	0.713	40	0.204	15 September 2020	15 October 2020
4	"Laying 700 mm dia RCC NP3 Pipe Sewer Trunk Main-I from Murinjapalam Kannamoola" (Thiruvananthapuram)	0.78	1.09	40	0.31	15 September 2020	16 October 2020
5	TSS - Urgent laying of 300 mm dia HDPE pipe and construction of new Manholes at Chengalloor and Vattavila of Punnakkamugal ward (Thiruvananthapuram)	0.67	0.97	45	0.30	15 September 2020	16 October 2020
6	Decentralised Sewerage System for Division 15 (Kochi)	42.94	55.23	36.64	12.29	17 December 2020	18 January 2021
7	Decentralised Sewerage System for Division 16 (Kochi)			25.95			
8	Decentralised Sewerage System for Division 17 (Kochi)			25.92			

Sl. No.	Name of project (Name of ULB)	Tendered PAC*	Lowest quote received	Tender excess		SHPSC held on	Date of Government Order
				Per-centage	Amount		
9	Decentralised Network with STP in Old Kannur Municipal area (Kannur)	16.398	19.665	19.92	3.267	17 December 2020	19 January 2021
10	Sewage Treatment Plants at Karukodi and Sundaram Colony (Palakkad)	7.425	8.80	18.51	1.375	17 December 2020	25 January 2021
11	Rejuvenation of Elamkulam STP at Kochi (Kochi)	11.63	14.45	24.24	2.82	25 October 2019	25 January 2020
	<b>Total</b>	<b>81.131</b>	<b>101.922</b>		<b>20.791</b>		

\*PAC - Probable Amount of Contract  
(Source: Data furnished by SMMU and ULBs)



### Glossary of abbreviations used in the Report

Sl. No	Abbreviation	Full form
1.	A&OE	Administrative and Office Expenses
2.	AMRUT	Atal Mission for Rejuvenation and Urban Transformation
3.	API	Application Programming Interface
4.	CCBP	Comprehensive Capacity Building Programme
5.	CMMU	City Mission Management Units
6.	CPHEEO	Central Public Health and Environmental Engineering Organisation
7.	CWRDM	Centre for Water Resources Development and Management
8.	DER	Detailed Engineering Report
9.	DI	Ductile Iron
10.	DLP	Defect Liability Period
11.	DLRMC	District Level Review and Monitoring Committee
12.	DPR	Detailed Project Report
13.	FOB	Foot Over Bridge
14.	GIS	Geographical Information System
15.	GITPAC	Great India Tourism Planners and Consultants
16.	GLSR	Ground Level Storage Reservoir
17.	GoI	Government of India
18.	GoK	Government of Kerala
19.	GSM/GPRS	Global System Mobile Communication/General Packet Radio Service
20.	HDPE/DI	High density polyethylene/Ductile Iron
21.	IRC	Indian Road Congress
22.	IRMA	Independent Review and Monitoring Agency
23.	ISA	Institute for Societal Advancement
24.	JICA	Japan International Cooperation Agency
25.	JPV	Joint Physical Verification
26.	KCZMA	Kerala Coastal Zone Management Authority
27.	KIIFB	Kerala Infrastructure Investment Fund Board
28.	KITCO	Kerala Industrial and Technical Consultancy Organisation
29.	KL	Kilo Litres
30.	KLD	Kilo Litres per Day
31.	KMRL	Kochi Metro Rail Limited
32.	KSEB	Kerala State Electricity Board
33.	KSPCB	Kerala State Pollution Control Board
34.	KSUDP	Kerala Sustainable Urban Development Project
35.	KWA	Kerala Water Authority
36.	LAP	Local Area Plan
37.	LL	Lakh Litres
38.	LPCD	Litres Per Capita Per Day
39.	LSGD	Local Self Government Department

Sl. No	Abbreviation	Full form
40.	MBBR	Moving Bed Biofilm Reactor
41.	MLCP	Multi-Level Car Parking
42.	MLD	Million Litres per Day
43.	MoHUA	Ministry of Housing and Urban Affairs
44.	MoRTH	Ministry of Road Transport and Highways
45.	MoUD	Ministry of Urban Development
46.	NHAI	National Highways Authority of India
47.	NRW	Non-Revenue Water
48.	NTU	Nephelometric Turbidity Unit
49.	O&M	Operations and Maintenance
50.	OCMS	Online Continuous Monitoring System
51.	OHSR	Overhead Service Reservoir
52.	PAC	Probable Amount of Contract
53.	PDMC	Project Development and Management Consultant
54.	PLC	Programmable Logic Controller
55.	PPP	Public Private Partnership
56.	PVC	Poly Vinyl Chloride
57.	PWD	Public Works Department
58.	QPR	Quarterly Progress Reports
59.	RCC	Reinforced Cement Concrete
60.	SAAP	State Annual Action Plan
61.	SCADA	Supervisory Control and Data Acquisition
62.	SHpsc	State level High Powered Steering Committee
63.	SLB	Service Level Benchmark
64.	SLIP	Service Level Improvement Plan
65.	SLTC	State Level Technical Committee
66.	SMMU	State Mission Management Unit
67.	SNA	Single Nodal Agency
68.	STP	Sewage Treatment Plant
69.	SWD	Storm Water Drainage
70.	TEC	Technical Expert Committee
71.	TNIUS	Tamil Nadu Institute of Urban Studies
72.	TPS	Town Planning Scheme
73.	TS	Technical Sanction
74.	ULB	Urban Local Body
75.	WAPCOS	Water and Power Consultancy Services
76.	WTP	Water Treatment Plant

© COMPTROLLER AND  
AUDITOR GENERAL OF INDIA

<https://cag.gov.in>

<https://cag.gov.in/ag1/kerala/en>

