

OFFICE OF THE COMPTROLLER AND AUDITOR GENERAL OF INDIA

9, Deen Dayal Upadhyay Marg, New Delhi – 110124

EXPRESSION OF INTEREST (EOI)**INVITATION FOR EMPANELMENT OF CONTENT DEVELOPMENT AGENCIES
FOR DEVELOPMENT OF COMPETENCY-BASED DIGITAL LEARNING CONTENT**

No. 424/25/K&CB Wing/2026

Date: 16.07.2026

REFERENCE INFORMATION	
Issuing Authority	Office of the Comptroller and Auditor General of India
EOI Reference No.	424/25/K&CB Wing/2026
Date of Issue	16.07.2026
Last Date for Queries	31.07.2026_____
Last Date for Submission	09.08.2026 (by 15:00 hrs IST)
Mode of Submission	Online via CPP Portal (https://eprocure.gov.in)
Published On	Official Website of CAG of India & CPP Portal

SECTION 1: NOTICE INVITING EXPRESSION OF INTEREST

To,

All Agencies Empanelled with Karmayogi Bharat

(As per the Advisory Issued by Karmayogi Bharat / iGOT Karmayogi)

Subject: Expression of Interest for Empanelment of Content Development Agencies for Development of Competency-Based Digital Learning Content for Indian Audit and Accounts Department (IA&AD)

Sir / Madam,

1.1 Background and Context

The Office of the Comptroller and Auditor General of India (hereinafter referred to as 'CAG of India' or 'the Office') is the Supreme Audit Institution of India, established under Article 148 of the Constitution of India. The Office oversees the audit of the Union Government, State Governments, and public sector undertakings, and is committed to continuous capacity building of its officers and staff under the Indian Audit and Accounts Department (IA&AD).

In alignment with Mission Karmayogi — the National Programme for Civil Services Capacity Building launched by the Government of India — the Office of the CAG of India is undertaking a structured capacity building initiative. This initiative aims to create a robust ecosystem of competency-based digital learning content that is accessible to officers and officials of IA&AD through the iGOT Karmayogi platform and the Office's own Learning Management System (LMS).

1.2 Purpose of this Expression of Interest

The Office of the CAG of India hereby invites an Expression of Interest (EOI) from agencies that are duly empanelled with Karmayogi Bharat for the purpose of design, development, and delivery of high-quality, competency-aligned digital learning content. The EOI is being issued with the following objectives:

- To identify and empanel professionally qualified and experienced content development agencies;
- To establish a panel of pre-qualified vendors from whom work may be assigned on an as-required basis;
- To ensure standardisation, quality, and pedagogical rigour in digital learning content developed for IA&AD;
- To comply with the provisions of the General Financial Rules (GFR), 2017 and associated procurement guidelines of the Government of India.

1.3 Scope of Engagement

The empanelled agencies may be engaged for development of e-learning modules, multimedia-based instructional content, assessment banks, facilitator/instructor guides, and associated learning resources aligned with the competency framework of IA&AD. All content shall be SCORM-compliant and compatible with iGOT Karmayogi platform standards.

1.4 Eligibility Condition

Only agencies that are currently empanelled with Karmayogi Bharat for digital content development are eligible to submit proposals in response to this EOI. Agencies not empanelled with Karmayogi Bharat shall not be considered.

1.5 Selection Methodology

The selection process shall be carried out through the Quality and Cost Based Selection (QCBS) methodology with a weightage of 70% for Technical Score and 30% for Financial Score, comprising four stages:

- Stage 1: Publication of EOI and Receipt of Proposals
- Stage 2: Technical Presentation and Evaluation (weightage: 70%)
- Stage 3: Financial Bid Evaluation (weightage: 30%)
- Stage 4: Combined Score Computation and Empanelment

The detailed methodology, including the Combined Score formula, is described in Section 4 of this document.

1.6 Publicity and Availability of Documents

This Expression of Interest is being published on:

- The official website of the Office of the CAG of India: cag.gov.in
- The Central Public Procurement (CPP) Portal: <https://eprocure.gov.in>

The complete EOI document, including Terms of Reference (ToR) and Instructions to Bidders (ITB), is available for download from the above portals free of charge.

1.7 Right to Accept or Reject

The Office of the Comptroller and Auditor General of India reserves the right to accept or reject any or all proposals, to annul the empanelment process at any stage, and to disqualify any bidder, without thereby incurring any liability to the affected bidder(s) and without any obligation to inform the affected bidder(s) of the grounds for such action.

Yours faithfully,

(Name and Designation)

On behalf of the Comptroller and Auditor General of India

Office of the CAG of India, New Delhi

SECTION 2: INSTRUCTIONS TO BIDDERS (ITB)

2.1 General Instructions

- Bidders are advised to read this document carefully before preparing and submitting their proposals.
- Proposals submitted after the deadline or through any mode other than the prescribed mode shall not be considered.
- All pages of the proposal must be sequentially numbered and signed by the authorised signatory.
- No proposal shall be modified after submission. Bidders may, however, withdraw their proposal before the deadline.
- Proposals shall be submitted in English only.
- The Office of the CAG shall not be responsible for any delay, loss, or non-receipt of proposals submitted.

2.2 Eligibility Criteria

To be eligible to submit a proposal, the bidding agency must satisfy all of the following conditions:

- Must be currently empanelled with Karmayogi Bharat / iGOT Karmayogi for digital content development;
- Must have a minimum of 3 to 5 years of experience in developing digital learning content for Central Government Ministries, Departments, Public Sector Undertakings (PSUs), or Training Institutions;
- Must have successfully completed a minimum of 3 (three) similar assignments involving digital/e-learning content development in the last 5 (five) years, with supporting documentary evidence;
- Must meet the minimum financial threshold in terms of average annual turnover as specified in the EOI Notice (to be indicated in the official notification);
- Must not be debarred, blacklisted, or under suspension by any Government authority as on the date of submission.

2.3 Proposal Structure and Contents

Proposals shall be submitted in two separate parts as follows:

(A) Technical Proposal

The Technical Proposal shall contain the following documents and information:

1. Covering letter on official letterhead, duly signed by the authorised signatory;
2. Profile of the organisation, including legal status, year of establishment, and areas of operation;
3. Proof of empanelment with Karmayogi Bharat (copy of valid empanelment certificate);
4. Relevant past experience with details of at least 3 completed assignments in digital/e-learning content development (client name, scope, value, duration, completion certificate);
5. Proposed methodology, approach, and work plan for content development;
6. Team composition with CVs of key personnel proposed for the assignment;
7. Sample content or demonstration link of previously developed e-learning modules;

8. Declaration of compliance with all terms and conditions of this EOI.

(B) Financial Proposal

The Financial Proposal shall contain the following:

1. Rate (in Indian Rupees) for content development, quoted on a per-hour-of-final-developed-content basis;
2. Applicable taxes clearly mentioned separately;
3. Validity of the financial proposal — minimum 90 days (or 120 days as specified in the notice) from the last date of submission;
4. Any assumptions or exclusions, if any, clearly stated.

Note: Technical and Financial Proposals must be submitted simultaneously in separate electronic covers/envelopes on the CPP Portal. The Financial Proposal shall not be embedded within the Technical Proposal and shall remain sealed until the technical evaluation is completed. This EOI follows the QCBS (Quality and Cost Based Selection) methodology with 70% weightage for Technical Score and 30% for Financial Score.

2.4 Submission of Proposals

- Proposals must be submitted online through the CPP Portal (<https://eprocure.gov.in>) on or before the date and time specified in the EOI Notice.
- Physical proposals or proposals submitted via email shall not be accepted.
- Bidders must ensure that they possess a valid Digital Signature Certificate (DSC) for online submission on the CPP Portal.
- Any submission made after the closing date and time shall be rejected summarily.

2.5 Proposal Validity

Proposals shall remain valid and binding on the bidder for a period of 90/120 days from the last date of submission, as specified in the EOI Notice. The Office may request extension of proposal validity, and bidders may be expected to comply.

2.6 Clarifications and Queries

- Prospective bidders may seek written clarifications on any provision of this EOI up to the date specified in the Key Reference Information table in Section 1.
- Requests for clarification must be submitted in writing to the designated contact address/email provided in the official EOI notification.
- Responses to queries shall be issued in writing and, where appropriate, uploaded to the CPP Portal for the benefit of all prospective bidders.
- No verbal clarification shall be entertained.

2.7 Amendment of EOI Document

The Office of the CAG of India reserves the right to amend the EOI document at any time prior to the submission deadline. Any amendment shall be notified through the official website and the CPP Portal and shall be binding on all prospective bidders.

2.8 Disqualification

A proposal shall be liable to disqualification if the bidder:

- Does not meet the eligibility criteria;
- Submits a proposal that is incomplete, unsigned, or not in the prescribed format;
- Makes false declarations or submits fabricated documents;
- Is found to have submitted conditional proposals;
- Attempts to influence the evaluation process in any manner.

SECTION 3: TERMS OF REFERENCE (ToR)

3.1 Background

The Indian Audit and Accounts Department (IA&AD) is one of India's largest Central Services, with officers and staff deployed across numerous Audit Offices throughout the country. Under Mission Karmayogi, a Government of India initiative for holistic transformation of Civil Services capacity, IA&AD is committed to transitioning towards a competency-based, role-specific, self-paced learning model.

To this end, the Office of the CAG of India intends to develop a comprehensive repository of structured digital learning content aligned with the IA&AD Competency Framework and Capacity Building Plan. The content is intended for deployment on:

- The iGOT Karmayogi platform (Government of India's integrated learning platform);
- The in-house Learning Management System (LMS) of the Office of the CAG of India.

All digital content must conform to SCORM (Sharable Content Object Reference Model) standards to ensure interoperability across these platforms.

3.2 Objectives of the Assignment

The primary objectives of this engagement are:

- To design, develop and deliver competency-mapped e-learning modules covering identified thematic/domain areas relevant to IA&AD;
- To ensure high instructional quality, pedagogical soundness, and learner engagement through the use of appropriate multimedia, interactive elements, and assessments;
- To enable self-paced, anytime-anywhere learning for IA&AD personnel through SCORM-compliant modules;
- To support Mission Karmayogi objectives through iGOT-compatible content formats and metadata standards.

3.3 Scope of Work

The selected and empanelled agencies shall be required to undertake the following activities, as assigned by the Office of the CAG of India from time to time:

3.3.1 Content Design and Planning

- Study and understand the competency framework, learning objectives, and target audience profile as provided by the Office;
- Prepare a detailed Content Design Document (CDD) / Learning Design Blueprint outlining the structure, instructional strategy, assessment approach, and multimedia plan;
- Submit the CDD for review and approval before commencing content development.

3.3.2 Storyboard Development

- Develop detailed screen-by-screen storyboards for each e-learning module;
- Storyboards must specify narration scripts, visual descriptions, interactivity design, and assessment items;
- Storyboards must be submitted for approval and shall not be proceeded with unless formally approved by the designated authority.

3.3.3 Multimedia Content Production

- Produce all multimedia elements including audio narration, video content, animations, illustrations, infographics, and interactive elements;
- Content must be professionally produced with high audio-visual quality;
- Case studies, scenarios, and situational examples relevant to the IA&AD context must be incorporated as appropriate.

3.3.4 Assessment Development

- Develop a comprehensive assessment bank comprising Multiple Choice Questions (MCQs), True/False questions, scenario-based questions, and other assessment formats;
- Assessments must be aligned with the learning objectives of each module;
- Formative assessments (within the module) and summative assessments (end-of-module) must be provided.

3.3.5 SCORM Packaging and Technical Compliance

- All e-learning modules must be SCORM 1.2 or SCORM 2004 compliant;
- Content must be compatible with iGOT Karmayogi technical specifications and the CAG LMS;
- Agencies must provide editable source files along with the final published SCORM packages;
- Content must be tested and validated for technical compatibility before final delivery.

3.3.6 Post-Deployment Support

- Agencies must provide technical and content support for a period of 12 (twelve) months from the date of acceptance of the final deliverable;
- Bug fixes, minor content revisions (up to 10% of content), and technical updates required within this period must be provided at no additional cost.

3.4 Deliverables

The following deliverables shall be provided by the empanelled agency for each assignment:

S.No.	Deliverable	Description
1.	Content Design Document (CDD)	Detailed blueprint of the e-learning module including learning objectives, structure, instructional strategy, and assessment plan.
2.	Storyboards	Screen-level storyboards with narration scripts, visual descriptions, interaction design, and assessment items for all modules.
3.	Final E-Learning Modules	SCORM-compliant, fully developed e-learning modules with all multimedia elements, interactivity, and assessments.
4.	Assessment Bank	Comprehensive set of assessment questions (MCQs, scenario-based, True/False) aligned with learning objectives.
5.	Instructor / Facilitator Guide	Guidance document for facilitators/trainers covering module content, learning objectives, and facilitation notes.
6.	Knowledge Resources	Supplementary reading materials, reference documents, job aids, or other learning resources as applicable.
7.	Editable Source Files	All editable source files (authoring tool project files, audio files, video files, illustrations) for future modification.
8.	Learning Analytics Compatibility Report	Documentation confirming SCORM/xAPI tracking elements for learning analytics on iGOT/LMS platforms.

3.5 Timelines

The assignment for each project shall be completed within 45 (forty-five) days from the date of issuance of work order, unless a different timeline is specified in the individual work order. The following milestone-based schedule shall generally apply:

S.No.	Milestone	Indicative Timeline
1.	Submission and Approval of Content Design Document (CDD)	By Day 7 from Work Order
2.	Submission and Approval of Storyboards	By Day 15 from Work Order
3.	Submission of Draft E-Learning Modules for Review	By Day 30 from Work Order
4.	Incorporation of Feedback and Final Submission	By Day 40 from Work Order
5.	Technical Acceptance and Deployment	By Day 45 from Work Order

3.6 Reporting and Review Mechanism

- The selected agency shall report to the designated officer in the Office of the CAG of India;
- Regular progress review meetings shall be held at each milestone;
- Formal written approval must be obtained at the storyboard stage before proceeding to content production;
- Final acceptance of the completed content shall be issued only after satisfactory quality validation by the designated authority of the Office.

3.7 Standard of Output

The courses created will be high-end in terms of content, animation and functionality. The content will be presented through life-like skill set of complex cues and responses, branched navigation, and games/simulations.

Highlights:

- Analytical content
- Focus on Decision making
- Offers a high degree of interaction and provides real life/ application oriented training
- Multiple paths to accomplish an objective, and fosters learning by doing and learning through making mistakes
- The design comprises elements that enhance the learning experience and includes rich multimedia elements like illustrations and animations that are created specifically for the program
- Multiple branches (two to three levels) and rapid response are provided to support remediation
- Simulations can be presented via graphics, including complex images and animation
- Instructional design techniques for engagement in a complex interaction include complex simulations where the learner must enter actual data into fields and experience consequence for errors and faulty data. In addition, scenario-based branching logic is introduced. When using branching logic, learners experience jeopardy for incorrect responses, and their progress is determined by their decision
- Non-linear flow, with a high degree of layering of content

Splash / Intro Screen: 20-30 seconds animated screen

Graphics User Interface: 3 options will be provided customized as per organisation's product/services

Interactivity:

- Click-to-Reveal:
- Hot-spots (Tabs/Images)
- Click-Plus-Pop-up:
- Slideshow:
- Roll-over text
- Interactive timelines
- Branching
- Simple games such as hangman, tic-tac-toe, word search etc. (Gamelets)

Knowledge check/ assessment:

- Multiple Choice Single Select/ Multiple Choice Multiple Select
- Match the Following
- Sequencing
- Sorting
- Crossword Puzzles
- Scenario-based I game-based I simulation-based summative
- assessments
- Tracked formative assessments

Graphics

- Stock Images/photographs/live videos provided by buyer, in case of
- purchase or specific photo bank/live video to be created, those will be
- charged separately.
- Semi-realistic, realistic graphics created
- 2D graphics (characters and scenarios)
- 3D graphics (characters and scenarios)
- Graphic avatars/ mascot with smooth animation & walk cycles
- Backgrounds - Illustrated

Animation:

- Content effects (animated text, bullets, transitions etc.)
- Audio sync with animated text
- Animation with semi complex effects

Audio: Up to 3 pre-fixed artistes for voice over, Intro music

Navigation:

- Upto 3 level and highly custom - Index/ TOC I Menu structure
- Screen control functionality
- Other Functionalities: Next, Back, Exit, Help Audio On/Off, Page
- counter, Glossary, Progress Bar
- Additional notes

Technical Features:

- Development Tool - Flash/ HTML5 / Rapid Authoring Tools
- SCORM Compliant - Yes, SCORM Versions 1.2, 2004, AICC
- Localisation friendly - Yes

Number of screens per hour: 35-45 (bifurcation as below)

Screen type	Description	Count
Total screens	Includes cover screens (introduction, objectives and summary), content screens and inline/final assessments.	35
Static screen	Includes non-interactive screens and screens presenting course content, Splash, Help, Assessment overview, Assessment result, Completion certificate, Menu	10
Animation	Includes screens that have 5 complex animation viz. motion paths	5
Interactive Screen	Includes content screens that have some simple form of interaction	5
Knowledge Checks/ assessment	Includes inline/CYK and final assessment screens	15

SECTION 4: SELECTION METHODOLOGY AND EMPANELMENT PROCESS

The selection of agencies for empanelment shall be carried out through the Quality and Cost Based Selection (QCBS) methodology with a weightage of 70% for Technical Score and 30% for Financial Score, in accordance with the General Financial Rules (GFR), 2017. The process shall comprise four stages as described below:

4.1 Stage 1 :Publication of EOI and Receipt of Proposals

- The EOI shall be published on the official website of CAG of India (cag.gov.in) and the Central Public Procurement (CPP) Portal (<https://eprocure.gov.in>);
- All eligible agencies empanelled with Karmayogi Bharat are invited to submit Technical and Financial Proposals simultaneously, in separate sealed electronic covers, as per instructions in Section 2;
- Proposals received by the specified deadline shall be admitted for evaluation. Financial proposals shall remain sealed until the completion of technical evaluation.

4.2 Stage 2 :Technical Evaluation

Each eligible bidder shall be required to make a structured Technical Presentation before the Evaluation Committee constituted by the Office. The presentation shall cover the agency's understanding of the assignment, proposed methodology, relevant experience, team composition, and sample/demo content. Technical proposals and presentations shall be evaluated on the following criteria:

S.No.	Evaluation Criteria	Maximum Marks (St)
1.	Understanding of Assignment — Clarity on scope, objectives, deliverables, and alignment with IA&AD Capacity Building Plan	20
2.	Methodology and Approach — Instructional design strategy, content development process, SCORM compliance approach, and quality assurance measures	20
3.	Past Relevant Experience — Relevant completed assignments in digital/e-learning content development for Government/PSUs in last 5 years	20
4.	Team Composition — Qualifications, competencies, and experience of key personnel proposed for the assignment	10
5.	Sample Work / Demonstration — Quality, pedagogical effectiveness, and relevance of sample e-learning content demonstrated	30
	TOTAL TECHNICAL SCORE (St)	100

Minimum Technical Qualifying Score (St): Agencies must secure a minimum of 70 marks out of 100 in the technical evaluation to qualify for the financial evaluation stage. Proposals scoring below 70 marks shall not be considered further.

4.3 Stage 3: Financial Evaluation

Financial proposals of only those bidders who meet or exceed the minimum technical qualifying score of 70 marks shall be opened. Financial evaluation shall be carried out as follows:

- Financial proposals shall be quoted as a rate per hour of final developed e-learning content (inclusive of all components — storyboard, multimedia production, SCORM packaging, assessments, and post-deployment support);
- The lowest financial bid among all technically qualified bidders shall be assigned a Financial Score (Sf) of 100;
- The Financial Score (Sf) of all other technically qualified bidders shall be computed using the following formula:

$$Sf = (Fm / F) \times 100$$

Where: Sf = Financial Score of the bidder; Fm = Lowest financial bid (per hour rate) among all technically qualified bidders; F = Financial bid (per hour rate) of the bidder being evaluated.

4.4 Stage 4 — Combined Score and Empanelment

The final Combined Score (S) shall be computed by applying the QCBS weightage of 70:30 as follows:

$$S = (St \times 0.70) + (Sf \times 0.30)$$

Where: S = Combined Score; St = Technical Score (out of 100); Sf = Financial Score (out of 100).

Component	Score	Weightage
Technical Score (St)	Out of 100	70%
Financial Score (Sf)	Out of 100	30%
Combined Score (S)	St × 0.70 + Sf × 0.30	100%

- All agencies that achieve a Combined Score above the minimum threshold (as decided by the competent authority) shall be eligible for empanelment;
- Empanelled agencies shall be ranked in descending order of their Combined Score. Work assignments may take into account this ranking;
- K&CB Wing shall discover the lowest rate quoted by the eligible vendors. The said rate will be offered to all qualified vendors, with the vendors accepting the said rate to be empanelled with CAG;
- Empanelled agencies shall be listed on the approved vendor panel of the Office of the CAG of India and may be assigned work on a project-by-project basis.

4.5 Nature and Conditions of Empanelment

- Empanelment does not constitute a guarantee of assignment of work. Work shall be assigned based on project requirement, quality of past performance, and operational availability;
- Empanelled agencies shall be required to maintain quality and timeliness standards prescribed by the Office at all times;
- The empanelment shall be valid for a period of 2 (two) years from the date of empanelment, subject to review and extension as decided by the Office;
- Prior to commencement of any work, a Non-Disclosure Agreement (NDA) shall be executed between the Office of the CAG of India and each empanelled agency;
- The Office reserves the right to remove any agency from the panel in the event of unsatisfactory performance, breach of terms, or any other reason deemed fit by the competent authority.

SECTION 5: GENERAL TERMS AND CONDITIONS

5.1 Intellectual Property

All content, source files, storyboards, design documents, and other materials developed under this engagement shall be the exclusive intellectual property of the Office of the Comptroller and Auditor General of India. The agency shall not reproduce, repurpose, or use any such content for any other client or purpose without prior written consent of the Office.

5.2 Confidentiality

All information shared with the empanelled agency in the course of this engagement, including internal documents, data, audit-related materials, strategic plans, and all intermediate work products, shall be treated as strictly confidential. A Non-Disclosure Agreement (NDA) shall be signed between the Office of the Comptroller and Auditor General of India and each empanelled agency prior to commencement of any work.

5.3 Conflict of Interest

Bidders shall disclose any actual or potential conflict of interest at the time of submission of the proposal. Failure to do so may result in disqualification or termination of empanelment.

5.4 Governing Law

This EOI and any agreement arising therefrom shall be governed by the laws of India. Any disputes shall be subject to the jurisdiction of Courts in New Delhi.

5.5 Compliance with GFR 2017

All procurement actions under this EOI and subsequent empanelment/work assignment shall be governed by the General Financial Rules (GFR), 2017, as amended from time to time, and any other applicable Government of India guidelines.

SECTION 6: CONTACT INFORMATION

For any clarifications or queries relating to this Expression of Interest, prospective bidders may contact:

Name and Designation	Jishnu J. Raju_____
Office	Office of the Comptroller and Auditor General of India
Address	9, Deen Dayal Upadhyay Marg, New Delhi – 110124
Email	kcbwing@cag.gov.in
Website	cag.gov.in
CPP Portal	https://eprocure.gov.in

ANNEXURE A: FORMAT FOR TECHNICAL PROPOSAL COVERING LETTER

[To be submitted on the official letterhead of the bidding agency]

Date: _____

To,
The Designated Authority,
Office of the Comptroller and Auditor General of India,
9, Deen Dayal Upadhyay Marg, New Delhi – 110124.

Subject: Submission of Technical Proposal in Response to EOI No. _____ dated _____

Sir / Madam,

We, the undersigned, offer to provide the services as described in the Expression of Interest (EOI) referenced above. We hereby submit our Technical Proposal and confirm that:

5. We are duly empanelled with Karmayogi Bharat / iGOT Karmayogi for digital content development (Empanelment Certificate enclosed);
6. We satisfy all eligibility criteria as specified in Section 2.2 of the EOI document;
7. We have carefully read and understood the Terms of Reference (ToR) and the Instructions to Bidders (ITB);
8. All information provided in this proposal is true, accurate, and complete to the best of our knowledge;
9. We have not been debarred, blacklisted, or suspended by any Government authority as on the date of this submission;
10. Our proposal shall remain valid for a period of ____ days from the last date of submission of proposals;
11. We understand that the Office of the CAG of India reserves the right to reject any or all proposals without assigning any reason.

Authorised Signatory:

Name: _____

Designation: _____

Organisation: _____

Date: _____

Seal: _____

ANNEXURE B: FORMAT FOR FINANCIAL PROPOSAL

[To be submitted in a separate sealed electronic cover on the CPP Portal]

S.No.	Description	Rate per hour of content (INR)	Applicable Taxes
1.	E-learning content development (per hour of final content)	INR _____	GST @ _____%

Proposal Validity: This Financial Proposal shall remain valid for ____ days from the last date of submission.

Authorised Signatory:

Name: _____

Designation: _____

Organisation: _____

Date: _____

Seal: _____