

Annexure-11

(Referred to in paragraph 2A.5)

A Financial position

Sl. No.	Particulars	1997-98	1998-99	1999-2000	2000-2001	2001-2002
(R u p e e s i n l a k h)						
A.	LIABILITIES					
a)	Paid up capital	2040.13	2040.13	2040.13	2040.13	2040.13
b)	Reserves & surplus	3110.15	3110.15	3110.15	3110.15	3110.15
c)	Borrowings					
	i) Government loan	13337.31	14037.31	14504.25	14919.25	15419.25
	ii) Bank loan	386.85	364.21	186.58	284.10	234.68
d)	Trade dues and other current liabilities	15002.18	16754.76	18667.59	21017.36	21434.93
	Total	33876.62	36306.56	38508.70	41370.99	42239.14
B.	ASSETS					
e)	Gross block	16028.57	16231.51	16432.71	16943.01	17196.92
f)	Less: Depreciation	11464.31	12111.22	12644.03	13094.58	13597.50
g)	Net fixed assets	4564.26	4120.29	3788.68	3848.43	3599.42
h)	Capital work-in-progress	57.93	78.09	122.89	188.35	108.64
i)	Investment	0.10	0.10	0.10	0.10	0.10
j)	Current assets, loans and advances	1424.99	1567.38	1381.50	1505.14	1790.85
k)	Intangible assets					
	i) Miscellaneous expenditure	890.20	893.37	901.99	925.49	944.91
	ii) Accumulated loss	26939.62	29647.56	32313.54	34903.48	35795.22
		33876.62	36306.56	38508.70	41370.99	42239.14
	Capital employed	(-) 8955.00	(-) 10989.00	(-) 13374.53	(-) 15475.44	(-)15936.01
	Net worth	(-) 22679.06	(-) 25390.41	(-) 28065.25	(-) 30678.69	(-)31589.85

		1997-98	1998-99	1999-00	2000-2001	2001-2002
	Debt-equity ratio (c/a)	6.7:1	7.1:1	7.2:1	7.5:1	7.7 : 1
	Loss before subsidy	25.44	27.09	26.56	25.81	28.42
	Subsidy	31.13	34.35	42.76	52.99	59.46
	Loss (after subsidy)	56.57	61.44	67.32	78.80	87.88

B Working results

(Rupees in crore)

S.N	Particulars	1997-98	1998-99	1999-2000	2000-2001	2001-2002
01	Staff Cost	29.41	30.23	35.14	44.25	49.23
02	Power	3.48	4.33	4.36	4.20	4.01
03	Fuel & Lubricants	5.85	6.04	7.06	8.69	10.14
04	Spare parts	1.27	1.27	1.63	1.51	1.33
05	Tyre & Tubes	1.41	1.12	1.12	.93	1.00
06	Repair & Maintenance	16.14	17.94	20.93	22.47	25.16
07	Depreciation	6.89	6.56	5.38	4.59	5.07
08	Interest & Debt charges	15.57	17.01	18.21	19.35	20.85
09	Others	3.53	4.07	4.08	4.29	4.71
10	Total Cost	83.55	88.58	97.91	110.27	121.50
11	Sale of tickets	25.73	25.90	26.61	28.75	29.31

S.N	Particulars	1997-98	1998-99	1999-2000	2000-2001	2001-2002
12	Subsidy	31.13	34.34	42.76	52.99	59.46
13	Other income	1.25	1.25	1.98	2.72	4.32
14	Total earnings (11+12+13)	58.11	61.50	71.35	84.46	93.09
15	Profit (+)/ Loss(-) (14-10)	(-) 25.44	(-) 27.09	(-) 26.56	(-)25.82	(-)28.42
16	Profit (+)/ Loss(-) Excluding Subsidy (15-12)	(-) 56.57	(-) 61.43	(-)69.32	(-) 78.81	(-)87.88

Annexure-12

(Referred to paragraph in 2A.5.1)

A Working results - Tram

Sl. No.	Particulars	1997-98	1998-99	1999-2000	2000-2001	2001-2002
01	Kilometers operated (In lakh)	59	53	50	53	50
02	Staff cost (Rs in crore)	24.04	24.13	27.92	35.59	39.62
03	Power (Rs in crore)	3.48	4.33	4.36	4.20	4.01
04	Spare parts	Nil	Nil	Nil	Nil	Nil
05	Repairs & maintenance (Rs in crore)	13.81	15.32	17.91	19.01	21.29
5A	Percentage increase in repairs & maintenance cost (with respect to 1997-98)	Nil	11	29.73	37.72	54.00
06	Depreciation (Rs in crore)	4.55	4.39	4.04	3.45	3.39
07	Interest & debt charges (Rs in crore)	14.70	16.25	17.70	19.04	20.36
08	Others (Rs in crore)	2.14	2.66	2.71	2.86	3.52
09	Total cost (Rs in crore)	62.72	67.09	74.64	84.15	92.19
10	Sale of tickets	8.21	7.69	8.27	9.60	9.26
11	Subsidy received	31.13	34.34	42.76	52.99	59.46
12	Other income	1.23	1.23	1.95	2.66	4.25
13	Total earnings	40.57	43.26	52.98	65.25	72.97
14	Cost per Km (Rs.)	106.30	126.58	149.27	158.78	184.38
15	Earnings per Km (Rs.) (excluding subsidy & other income)	13.91	14.51	16.54	18.12	18.52
16	Profit (+)/ Loss (-) per Km (excluding subsidy) (Rs.)	(-) 90.30	(-) 109.76	(-) 128.84	(-) 135.64	(-)160.68
17	Total loss (before subsidy) (Rs. in crore)	53.28	58.17	64.42	71.89	78.48
18	Total loss (after subsidy) (Rs. in crore)	22.15	23.83	21.66	18.90	19.22
19	Power & repair/ maintenance cost/ Km (Rs.)	29.30	37.10	44.54	43.79	50.60
20	Passenger kilometre (in crore)	50.00	46.32	42.78	47.57	47.48
21	Cost per passenger kilometre (in paise)	125.44	144.84	174.47	176.90	194.17
22	Earning per passenger kilometre (in paise)	18.88	19.21	23.87	25.77	28.46
23	Loss per passenger kilometre (in paise)	106.56	125.63	150.60	151.13	165.71

B Working results - Bus

S.N	Particulars	1997-98	1998-99	1999-2000	2000-2001	2001-2002
	Kilometers operated (In lakh)	199	200	190	175	185
01	Staff cost (Rs in crore)	5.37	6.10	7.21	8.67	9.61
02	Fuel & lubricants (Rs in crore)	5.85	6.04	7.06	8.69	10.14
03	Tyre & tubes (Rs in crore)	1.41	1.12	1.12	0.92	1.00
04	Spare parts (Rs in crore)	1.28	1.27	1.63	1.51	1.33
05	Repairs & maintenance (Rs in crore)	2.33	2.62	3.02	3.45	3.87
06	Depreciation (Rs in crore)	2.34	2.17	1.35	1.14	1.68
07	Interest & debt charges (Rs in crore)	.87	.76	.52	.31	0.49
08	Others (Rs in crore)	1.39	1.41	1.37	1.43	1.19
09	Total cost (Rs in crore)	20.84	21.49	23.28	26.12	29.31
10	Sale of tickets (Rs in crore)	17.52	18.21	18.34	19.14	20.05
11	Subsidy received (Rs in crore)	Nil	Nil	Nil	Nil	Nil
12	Other income (Rs in crore)	.02	.02	.04	.06	0.06
13	Total earnings (Rs in crore)	17.54	18.23	18.38	19.20	20.11
14	Cost per Km (Rs.)	10.47	10.74	12.25	14.92	15.84
15	Earnings per Km (Rs.) (excluding subsidy & other income)	8.80	9.11	9.65	10.94	10.83
16	Profit (+)/ Loss (-) per Km	(-) 1.67	(-) 1.63	(-) 2.60	(-) 3.98	(-)5.01
17	Total loss (Rs. in crore)	3.29	3.26	4.90	6.91	9.20
18	Operating losses	0.08	0.33	3.04	5.47	7.03
19	Passenger kilometre (in crore)	125.02	124.15	117.82	112.16	131.45
20	Cost per passenger kilometre (in paise)	16.67	17.31	19.76	23.29	22.30
21	Earning per passenger kilometre (in paise)	14.03	14.68	15.60	17.12	15.30
22	Loss per passenger kilometre (in paise)	2.64	2.63	4.16	6.17	7.00

Annexure – 13

(Referred to in paragraph No. 2A.5.1(iii))

Comparative statement of average cost per Km. and average revenue per Km. (Bus services)
for the year 2000-2001

S.N	Particulars	All India average for Urban Road Transport	CTC	Variance Favourable (F) Adverse (A)
		(Paise/ K.M)	(Paise/ K.M)	
1	Fuel & lubricants	411.2	496.4	20.7 % (A)
2	Tyres & Tubes	35.7	52.9	48.2 % (A)
3	Spares	73.5	86.2	17.28 % (A)
4	Staff cost	1145.0	514.3	55.1 % (F)
5	Interest & Debt charges	58.5	16.4	72 % (F)
6	Depreciation	85.6	66.0	22.96 % (F)
7	Others	427.7	288.7	32.5 % (F)
8	Total cost	2237.2	1520.9	32 % (F)
9	Traffic Revenue	1641.5	1094.0	33.4 % (A)

Annexure-14

A. Operational Performance of tram

(Refer to in paragraph 2A.6)

Sl. No.	Particulars	1997-98	1998-99	1999-2000	2000-2001	2001-2002
1	Track length (in km)	70.42	70.42	70.42	70.42	70.42
2	Route kilometres (in km)	217.23	217.23	217.23	217.23	217.23
3	Scheduled kilometres (in lakh)	NA	NA	90.18	88.50	83.51
4	Actual tram kilometres (in lakh)	59	53	50	53	50
5	Scheduled trips (Nos)	NA	NA	601976	590710	557397
6	Actual trips (Nos)	377601	351943	343040	349858	329097
7	Fleet strength (average)	319	319	319	319	319
8	(i) No. of tram cars to be outshedded as per CUTP norm (90 per cent of the fleet held)	287	287	287	287	287
	(ii) Target of outshedding as fixed by the Management	225	225	225	225	225
9	Actual (average) outshedding (per shift per day)	184	167	163	164	152
10	(i) Fleet utilisation (percentage on total strength)	58	52	51	51	48
	(ii) Fleet utilisation (with reference to CUTP norm)	64	58	57	57	53
	(iii) Fleet utilisation (Management target)	82	74	72	73	68
11	Shortfall against (Percentage)					
	(i) Total strength	42	48	49	49	52
	(ii) CUTP norm	36	42	43	43	47
	(iii) Management target	18	26	28	27	32
12	No. of expected commuters per day (in lakh)	3.10	2.89	2.82	2.88	2.70
13	Actual number of commuters per day (in lakh)	1.75	1.68	1.60	1.63	1.56
14	Shortfall in number of commuters (in lakh)	1.35	1.21	1.22	1.25	1.14
15	Average income per commuters (in Rupees)	1.28	1.25	1.42	1.61	1.63
16	Average expenditure per commuters (in Rupees)	9.81	10.94	12.78	14.14	16.48
17	Shortfall in expected revenue (Rupees in lakh) (Column 14 x Column 15 x 365)	630.72	552.06	632.33	734.56	678.24
18	No. of Breakdown per 10000 km	12.16	18.96	14.44	9.75	14.18
19	No. of accidents per 1,00,000 km	5.46	3.51	3.09	3.85	5.80
20	No. of staff (exuding casual labour)	6255	6263	6279	6155	5979
21	Staff tram ratio (Sl.21 ÷ Sl. 9)	34:1	38:1	39:1	38:1	39:1
22	Passenger carried per day per tram outshedded	951	1005	982	994	1026

B Operational performance of bus

Sl. No.	Particulars	1997-98	1998-99	1999-2000	2000-2001	2001-2002
1	Scheduled kilometres (in lakh)	228	230	224	202	215
2	Fleet held (No. of buses) (Average)	310	330	332	334	358
3	Target of outshedding as per ASRTU norm (90 per cent of fleet held)	279	297	298	300	322
4	Average No. of bus on road	224	229	230	224	231
5	Percentage of fleet utilisation (on fleet held)	72	69	69	67	65
6	Kilometres operated (in lakh)	199	200	190	175	185
7	Operational efficiency (<i>per cent</i>)	87	87	85	87	86
8	Vehicle productivity (km) (on outshedding)	243	239	226	214	219
9	Target trips (in lakh)	4.19	4.15	4.19	4.07	4.20
10	Actual trips (in lakh)	3.65	3.61	3.55	3.53	3.62
11	Cancelled trips (in lakh)	0.54	0.54	0.64	0.54	0.58
12	Percentage of cancelled trips to targeted trips	12.88	13.01	15.75	13.26	13.81
13	Loss of revenue due to cancelled trips (in lakh)	257.98	271.40	326.35	294.69	321.96
14	No. of breakdown	4687	6570	5970	6307	7347
15	Breakdown per 10,000 km	2.36	3.28	3.14	3.60	4.01
16	Accidents per 1,00,000 km	1.64	1.56	1.46	1.52	1.08
17	Number of staff (excluding casual labour)	1313	1362	1352	1420	1427
18	Staff- Bus ratio (Sl. 17 ÷ Sl. 4)	5.9:1	5.9:1	5.9:1	6.3:1	6.2:1

Annexure – 15

(Referred to in paragraph No. 2A.6.3)

Loss due to cancellation of trips**Tram services**

Year	Target trips	Trips achieved	Shortfall (trips)	Earning from sales (Rupees)	Earnings per trips (Rupees) 5÷3	Potential revenue loss due to shortfall in trips (4 x 6)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
1997-98	NA	377601	-	82094337	217	NA
1998-99	NA	351943	-	76882085	218	NA
1999-2000	601976	343040	258886 (43.01)	82708410	241	62391526
2000-2001	590710	349858	240852 (40.77)	96033301	274	65993448
2001-2002	557397	329097	228300 (40.96)	92771050	282	64380600

Bus services

Year	Target trips	Trips achieved	Shortfall (trips)	Earning from sales (Rupees)	Earnings per trips (Rupees) 5÷3	Potential revenue loss due to shortfall in trips (4 x 6) (Rupees)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
1997-98	419328	365470	53858 (12.84)	175213416	479	25797982
1998-99	414895	361045	53850 (12.98)	182134613	504	27140400
1999-2000	418557	355311	63246 (15.11)	183361408	516	32634936
2000-2001	406996	352726	54270 (13.33)	191443169	543	29468610
2001-2002	419658	361856	57802 (13.77)	201395075	557	32195714

Figures in brackets indicate percentage of shortfall to targets

Annexure – 16
(Referred to in paragraph 2B.5)

Financial position and working results

(Amount Rupees in crore)

	Financial position	1997-98	1998-99	1999-2000	2000-2001	2001-2002
A)	LIABILITIES					
	i) Paid up capital including share application money.	3.28	4.82	4.82	7.20	8.44
	ii) Borrowings	113.57	120.59	132.85	140.56	153.52
	iii) Trade dues and others liabilities	8.56	10.76	8.63	8.77	8.36
	TOTAL	125.41	136.17	146.30	156.53	170.32
B)	ASSETS					
	iv) Gross block	13.59	15.23	15.75	16.37	18.67
	Less: <i>Depreciation</i>	11.46	11.98	12.86	13.72	14.61
	Net block	2.13	3.25	2.89	2.65	4.06
	v) Capital work in progress	0.19	0.42	---	0.59	-
	vi) Current assets, loans and advances	13.82	10.08	10.65	10.39	10.36
	vii) Accumulated loss	109.27	122.42	132.76	142.90	155.90
	TOTAL	125.41	136.17	146.30	156.52	170.32
C)	CAPITAL EMPLOYED	8.86	4.16	5.93	5.88	7.02
D)	Net worth	(-) 105.99	(-) 117.60	(-) 127.94	(-) 139.90	(-)147.46

Notes:- 1) Capital employed is the aggregate of net fixed assets, capital work-in-progress and net working capital (including provision for gratuity)

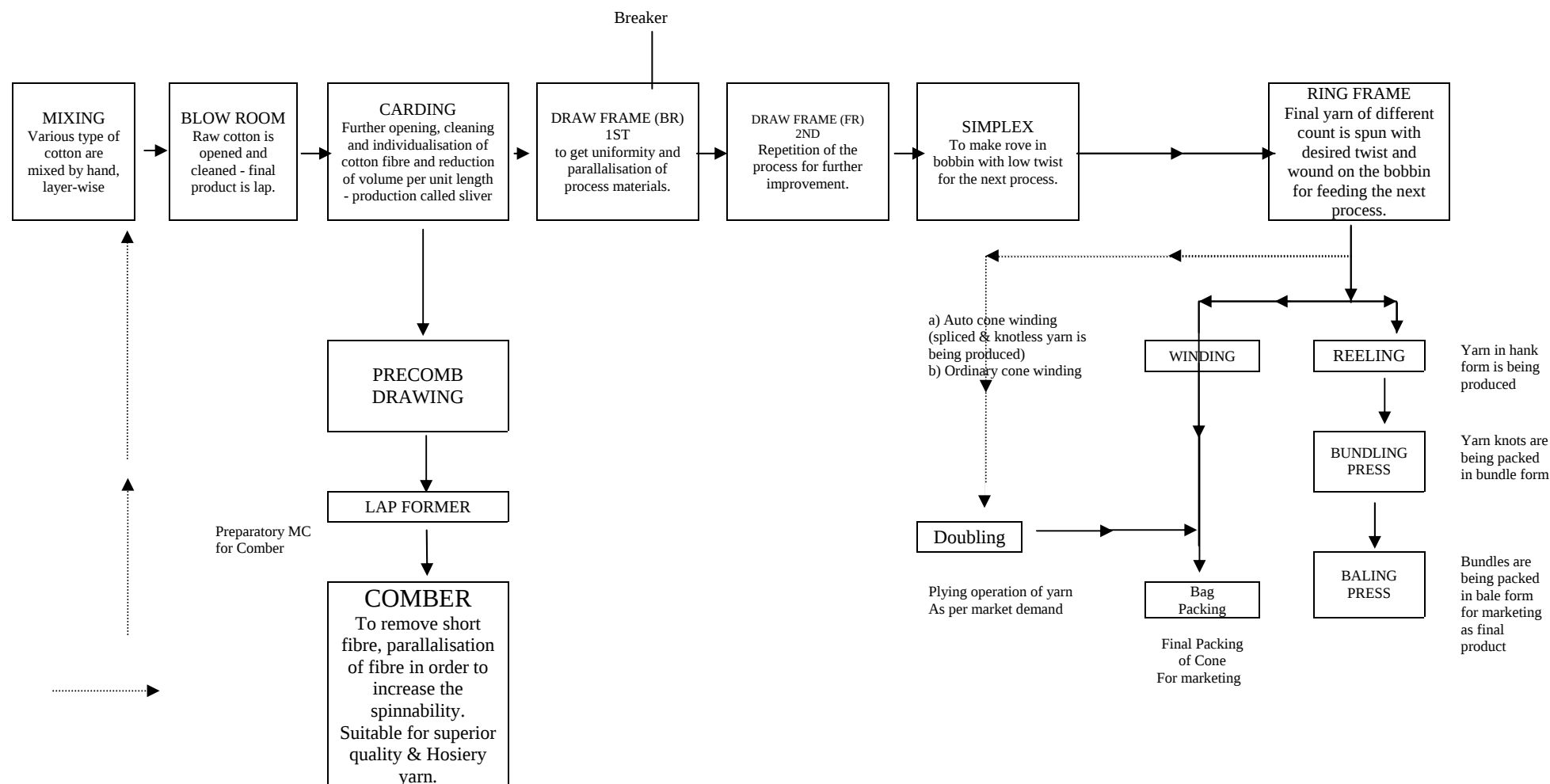
2) Net worth represents paid up capital plus free reserves less accumulated losses.

Working results

		(Amount Rupees in crore)				
	Particulars	1997-98	1998-99	1999-2000	2000-2001	2001-2002
A)	Sales including excise duty	31.06	32.62	34.17	38.06	37.09
B)	Add.(+)/Less (-) accretion(+) / decretion (-) to finished goods and work in progress	2.39(-)	1.75(+)	1.38(-)	(-)0.83	(-)0.78
C)	Value of production (A +/- B)	33.45	30.87	35.55	37.23	36.31
D)	Direct expenses					
i)	Raw materials consumed	21.84 (65)	24.17 (78)	23.51 (66)	24.43 (66)	25.36 (70)
ii)	Consumption of stores, spares	0.85	0.96	0.33	1.33	1.28
iii)	Power & Fuel	4.90	4.34	4.94	4.90	4.89
iv)	Excise duty	0.64	0.80	1.41	1.41	1.91
	Total	28.23	30.22	30.79	32.07	33.44
E)	Contribution (C – D)	5.22 (16)	0.60 (2)	4.76 (13)	5.16 (14)	2.87 (8)
	Less					
i)	Employees cost	10.62 (32)	10.98 (36)	12.11 (34)	12.60 (34)	13.46 (37)
ii)	Other expenses	0.65	0.70	0.76	0.92	0.88
iii)	Interest	1.29	1.03	0.72	0.57	0.60
F)	Total (i + ii + iii)	12.56	12.71	13.59	14.09	14.94
G)	Operational loss (E – F)	7.34	12.11	8.83	8.93	12.07
	Less					
H)	Other income	0.33	0.11	0.09	0.85	0.27
I)	Cash loss (G – H)	7.01	12.00	8.74	8.08	11.80
	Add. Depreciation	0.53	0.90	0.98	0.88	0.99
J)	Loss for the year	7.54	12.90	9.72	8.96	12.79
	Add (+) / Less(-) Prior period adjustment	(-) 1.40	(+) 0.26	(+) 0.61	(+) 1.18	(+)0.21
	Net Loss	6.14	13.16	10.33	10.14	13.00

N.B:- Figures in brackets are percentage of cost to value of production.

Annexure –17
(Referred to in Paragraph 2B.6)
PROCESS FLOW CHART



Annexure – 18

(Referred to in Paragraph 2B.6)

STATEMENT SHOWING CONTROLLABLE FACTORS RESPONSIBLE FOR LOSS OF PRODUCTION AND VALUE THEREOF DURING FIVE YEARS UPTO MARCH 2002

Year	Unit	(Controllable factors (Loss in kg and value in lakh of Rupees))									Rate per kg (in Rupees)	Total.	Remarks (Low voltage at Habra)
		Mechanical Breakdown	Electrical breakdown	Hand shortage/ (absenteeism)	Backstuf shortage	Lapping & Jamming	Union activities	Negligence of works/	Shortage of spares & raw materials	Empties shortage			
1997-98	Kalyani (kg)	132868	261546	119922	159370	60353	6884	---	---	28666	95.73	769609	Abnormal loss due to non-rectification of power supply line (controllable) at Habra during April 1997 to August 2000 resulted in 9.83 lakh kg of production valued at Rs 9.19 crore.
	Habra(kg)	80365	24719	114367	82241	64419	27227	1301301	167158	12177		698974	
	Total KG	213233	282265	234289	241611	124772	34111	130301	167158	40843		1468583	
	Value (Rs in lakh)	204.13	270.21	224.29	231.29	119.44	32.66	124.74	160.02	39.10		1405.88	
1998-99	Kalyani (kg)	208346	188189	185024	131798	30017	2177	---	---	45615	93.52	791166	
	Habra (kg)	111471	19986	188587	81337	38122	9473	103286	245666	8992		806580	
	Total KG	319817	208175	373611	213135	68139	11650	103286	245666	54607		1597746	
	Value (Rs in lakh)	299.09	194.69	349.40	199.32	63.72	10.90	96.59	229.43	51.07		1494.21	
1999-00	Kalyani (kg)	147133	91536	194465	124984	43549	6631	---	84973	51304	92.04	744575	
	Habra (kg)	146506	22820	219073	126932	39749	3062	79829	206857	27800		872620	
	Total KG	293639	114656	413538	251916	83298	9693	79829	291830	79104		1617195	
	Value (Rs in lakh)	270.27	105.25	380.62	231.86	76.67	8.92	73.47	268.60	72.81		1488.47	
2000-01	Kalyani (kg)	209562	89030	206510	174183	49683	5488	---	30650	245644	93.96	789670	
	Habra (kg)	96356	21142	246254	190127	57029	---	74829	90585	48653		824975	
	Total KG	305918	110172	452764	364310	106712	5488	74829	121235	73217		1614645	
	Value (Rs in lakh)	287.44	103.52	425.42	342.31	100.27	5.16	70.30	113.91	68.79		1517.12	
2001-02	Kalyani	73502	45531	218380	213433	20122	3002	-	26901	3415	86.61 (Provisional)	604286	
	Habra	15709	13456	567262	91733	48550	9049	11800	-	32573		790132	
	Total KG	89211	58987	785642	305166	68672	12051	11800	26901	35988		1394418	
	Value (Rs in lakh)	77.27	51.09	680.44	264.30	59.48	10.44	10.22	23.30	31.17		1207.71	
Grand Total	Kg.	1221818	773955	2259844	1376138	451593	72993	400037	852450	283759		7692587	
	(Rupees in lakh)	1138.20	724.76	2060.17	1269.08	419.58	68.08	375.32	795.26	262.94		7113.39	

Annexure-19
(Referred to in Paragraph 2B.6 (a))
Details of shortfall in maintenance

	Particulars	Period	Scheduled frequency of maintenance	No. of times as per schedule	No. of times attended	Shortfall	Percentage of shortfall
	Ring frame						
1	Spindle Gauges K2 (101 Nos.)	09/1997 to 01/2002	Every nine months	505	365	140	28
2	Spindle Gauges G-5/1 (8 Nos.)	04/1997 to 01/2002	Every nine months	48	18	30	63
3	Jockey Pulley Greasing K2 (101 Nos.)	03/1997 to 01/2002	Annual	400	255	145	36
4	Jockey Pulley Greasing G-5/1 (8 nos.)	07/1996 to 01/2002	Annual	40	15	25	63
5	Draft Gear overhauling (109 nos.)	11/1996 to 01/2002	Half yearly	3379	322	3057	90
	Speed frame						
6	Flyer cleaning Simplex (12 Nos.)	12/1997 to 01/2002	Monthly	588	211	377	64
	Carding						
7	Full Setting (62 Nos.)	03/1997 to 01/2002	Monthly	3596	272	3324	92
8	Full Setting (18 Nos.)	05/1997 to 01/2002	Monthly	448	26	422	94
	Draw Frame						
9	Cots Buffing (16 Nos.)	03/1999 to 01/2002	Monthly	544	57	487	90
10	Total			9548	1541	8007	84 ^β

^β Weighted average

Annexure-20
(Referred to in Paragraph 2B.7B)
Details of Spindle Speed

Year	Unit	Yarn count produced	Achievable spindle speed r.p.m	Projected production in gms/ spindle shift	Actual spindle speed r.p.m	Actual production in gms/ spindle shift	Loss of production of yarn in gm/ spindle shift
1997-98	Kalyani	30-60	9850	58.91	9375	53.73	5.18
	Habra	20-40	7200-8200	52.74	7000-8000	48.37	4.37
1998-99	Kalyani	20-80	9975	60.86	9500	58.89	1.97
	Habra	20-40	7200-8200	62.67	7000-8000	61.20	1.47
1999-00	Kalyani	20-80	10200	61.57	9700	58.00	3.57
	Habra	20-40	7200-8200	70.71	7000-8000	65.28	5.43
2000-01	Kalyani	20-80	10400	61.10	9900	60.15	0.95
	Habra	16-40	7200-8700	71.02	7000-8500	76.43	(+)5.41
2001-02	Kalyani	20-80	9000-13500	73.48	8500-11200	72.57	0.91
	Habra	18-40	7200-8700	82.37	7000-8500	96.80	(+)14.43

Annexure-21
(Referred to in Paragraph 2B.11)
Manpower Position

		1997-98		1998-99		1999-2000		2000-2001		2001-2002	
		Kalyani	Habra	Kalyani	Habra	Kalyani	Habra	Kalyani	Habra	Kalyani	Habra
1	Manpower required as per SITRA-95										
	Operatives	340	166	332	144	384	159	356	177	366	142
	Staff	40	14	39	12	45	13	42	15	43	12
	Total	380	180	371	156	429	172	398	192	409	154
2	Manpower deployed										
	Operatives	883	662	779	626	765	623	692	628	687	619
	Staff	148	95	154	95	153	96	141	96	112	89
	Total	1031	757	933	721	918	719	833	724	799	708
3	Excess manpower deployed										
	Operatives	543 (160)	496 (299)	447 (135)	482 (335)	381 (99)	464 (292)	336 (94)	451 (255)	321 (88)	477 (336)
	Staff	108 (270)	81 (579)	115 (295)	83 (692)	108 (240)	83 (638)	99 (236)	81 (540)	69 (160)	77 (142)
	Total	651	577	562	565	489	547	439	532	390	554
4	Average annual wage per operative (in Rupees)	56250	55008	64996	62030	71416	69394	77913	72914	77196	82876
	Average annual salary per staff (Rupees)	81899	85110	76154	90219	85083	105964	105453	119163	135095	119599
5	Idle wages/ salary (Rupees in lakh)										
	Wages	305.44	272.84	290.53	298.98	272.09	321.99	261.79	328.84	247.80	395.32
	Salary	88.45	68.94	87.58	74.88	91.89	87.95	104.40	96.52	93.22	92.09
	Total	393.89	341.78	378.11	373.86	363.98	409.94	366.19	425.36	341.02	487.41

Total idle wages in five years : Kalyani Rs 1843.19 lakh + Habra Rs 2038.35 lakh = Rs 3881.54 lakh

Note : Figures in brackets indicate percentage of excess manpower

Annexure-22

Financial position and working results
(Referred to in paragraph 2C.6.2)

A. Financial position

(Rupees in lakh)

	Particulars	1997-1998*	1998-1999*	1999-2000*	2000-2001*
	Liabilities				
(a)	Paid-up capital	1235.00	1404.00	1554.00	1853.75
(b)	Reserves and surplus	2.00	2.00	2.00	1.62
(c)	Borrowings	4940.00	5316.00	5620.00	7140.42
(d)	Trade dues and current liabilities including provision	559.00	298.00	456.50	236.31
	Total	6736.00	7020.00	7632.50	9232.10
	Assets				
(a)	Net fixed Assets	422.00	426.00	432.00	482.38
(b)	Current Assets, Loans & Advances	2866.00	2696.00	2923.00	4190.80
(c)	Accumulated Loss	3448.00	3898.00	4277.50	4558.92
	Total	6736.00	7020.00	7632.50	9232.10
	Capital employed	2729.00	2824.00	2898.50	4436.87
	Net worth	(-)2213.00	(-)2494.00	(-)2723.50	(-)2705.17

Note : 1 Capital employed represents net fixed assets plus working capital
1 Net worth represents paid-up capital less accumulated loss

B. Working results

(Rupees in lakh)

	Particulars	1997-1998*	1998-1999*	1999-2000*	2000-2001*
A.	Revenue				
(i)	Sales	494.00	637.00	643.00	440.33
(ii)	Increase (+)/ decrease (-) in stock	-	(-)20.00	(+)21.50	(+)2.50
(iii)	Other income	5.00	6.00	5.00	0.18
(iv)	Total (i + ii + iii)	499.00	623.00	669.00	443.01
B.	Expenditure				
(v)	Cultivation and manufacturing expenses	197.00	230.00	245.00	104.59
(vi)	Salary and wages	491.00	585.00	611.00	514.68
(vii)	Interest on loan	4.98	5.53	6.00	6.81
(viii)	Other expenditure	158.00	220.00	158.00	291.05
(ix)	Total before depreciation (v + vi + vii + viii)	850.98	1040.53	1020.00	917.13
(x)	Cash loss (iv – ix)	351.98	417.53	351.00	474.12
(xi)	Depreciation	36.00	38.00	35.00	39.08
(xii)	Net loss	387.98	455.53	386.00	513.20
(xiii)	Tea sold (lakh kg)	5.51	6.40	5.15	5.30
(xiv)	Sale price realised per kg (Rupees)	90.99	100.00	125.00	83.00

• Figures based on provisional accounts

Annexure-23

Working results of tea estates
(Referred to in paragraph 2C.6.3)

(Provisional)						
	Particulars	1997-98	1998-99	1999-2000	2000-2001	2001-2002
(Rupees in lakh)						
	Pandam Tea Estate					
(a)	Sales	43.03	45.45	50.20	58.33	45.83
(b)	Expenditure					
i)	Salaries, wages and other incentives	46.57	57.16	63.99	63.02	63.80
ii)	Consumption of stores	12.09	12.80	14.78	12.75	11.25
iii)	Repairs and maintenance	8.09	8.31	8.18	4.16	3.38
iv)	Rent, Rates and Taxes	0.91	1.02	2.20	2.89	2.79
v)	Other Miscellaneous expenses	9.91	11.46	6.88	5.44	5.72
vi)	Total expenses	77.57	90.75	96.03	88.26	86.94
(c)	Profit (+)/ loss (-)	(-)34.54	(-)45.30	(-)45.83	(-)29.93	(-)41.11
	Rangaroon Tea Estate					
(a)	Sales	27.96	30.35	32.24	43.39	30.54
(b)	Expenditure					
i)	Salaries, wages and other incentives	31.52	36.28	36.56	38.99	41.79
ii)	Consumption of stores	4.51	2.95	4.04	4.40	5.47
iii)	Repairs and maintenance	10.89	4.65	3.08	3.21	1.84
iv)	Rent, Rates and Taxes	0.31	0.30	0.48	0.47	0.76
v)	Other Miscellaneous expenses	2.02	1.45	2.21	1.95	2.54
vi)	Total expenses	49.25	45.63	46.37	49.02	52.40
(c)	Profit (+)/ loss (-)	(-)21.29	(-)15.28	(-)14.13	(-)5.63	(-)21.86
	Rungmook/ Cedars Tea Estate					
(a)	Sales	165.13	182.30	165.41	164.05	112.58
(b)	Expenditure					
i)	Salaries, wages and other incentives	336.07	367.03	359.84	380.73	375.10
ii)	Consumption of stores	26.93	17.28	43.02	42.07	43.42
iii)	Repairs and maintenance	39.71	18.78	35.06	17.66	18.18
iv)	Rent, Rates and Taxes	2.28	2.12	5.21	6.64	4.54
v)	Other Miscellaneous expenses	3.26	6.58	7.49	6.13	4.87
vi)	Total expenses	408.25	411.79	450.62	453.23	446.11
(c)	Profit (+)/ loss (-)	(-)243.12	(-)229.49	(-)285.21	(-)289.18	(-)333.53

	Particulars	1997-98	1998-99	1999-2000	2000-2001	2001-2002
	Hilla Tea Estate					
(a)	Sales	175.77	198.66	222.22	145.55	166.62
(b)	Expenditure					
i)	Salaries, wages and other incentives	105.31	117.59	126.77	133.31	150.34
ii)	Consumption of stores	43.58	54.36	56.18	44.56	60.89
iii)	Repairs and maintenance	24.24	22.74	18.28	26.72	28.64
iv)	Rent, Rates and Taxes	1.52	2.14	9.37	5.10	7.67
v)	Other Miscellaneous expenses	1.60	3.52	5.07	7.10	3.80
vi)	Total expenses	176.25	200.35	215.67	216.79	251.34
(c)	Profit (+)/ loss (-)	(-)0.48	(-)1.69	(+)6.55	(-)71.24	(-)84.72
	Mohua Tea Estate					
(a)	Sales	54.02	64.59	52.84	34.16	38.33
(b)	Expenditure					
i)	Salaries, wages and other incentives	17.41	19.57	19.88	21.15	22.87
ii)	Consumption of stores	4.79	2.61	3.94	5.04	6.69
iii)	Repairs and maintenance	3.18	3.58	6.25	5.35	5.48
iv)	Rent, Rates and Taxes	0.57	0.23	0.30	0.25	0.43
v)	Other Miscellaneous expenses	1.26	2.01	2.00	1.15	3.67
vi)	Total expenses	27.21	28.00	32.37	32.94	39.14
(c)	Profit (+)/ Loss (-)	(+)26.81	(+)36.59	(+)20.47	(+)1.22	(-)0.81
	Total					
i)	Sales	465.91	521.35	522.91	445.48	393.90
ii)	Expenditure	738.53	776.52	841.06	840.24	875.93
iii)	Loss (ii – I)	272.62	255.17	318.15	394.76	482.03

Annexure-24
Status of gardens
(Referred to in paragraphs 2C.7 & 2C.8.1)

	Particulars	Darjeeling gardens			Dooars gardens	
		Pandam TE	Rungmook-Cedars TE	Rangaroon TE	Hilla TE	Mohua TE
1	Total area (in hectare)	382	719	120	709	683
2	Area under tea cultivation (in hectare)	131	461	90	348	50
3	Percentage of utilisation	34	64	75	49	7
4	Age of the bushes area occupied (in hectare)					
i)	Less than 5 years (Percentage)	2 (2)	10 (2)	9 (10)	70 (20)	7 (14)
ii)	5 years to 10 years	-	-	5 (5)	71 (21)	10 (20)
iii)	11 years to 20 years	-	15 (3)	9 (10)	-	33 (66)
iv)	21 year s to 30 years	-	40 (9)	-	-	-
v)	31 years to 40 years	-	82 (18)	-	-	-
vi)	41 years to 50 years	-	77 (17)	-	-	-
vii)	Over 50 years	129 (98)	237 (51)	67 (75)	207 (59)	-
5	Percentage of vacancies in hectares (Percentage)	39 (30)	101 (22)	15 (17)	84 (24)	15 (30)
6	Drainage (Percentage)	50	5	31	Adequate	80
7	Irrigation (Percentage)	-	3	50	29	80
8	Shade coverage (Percentage)	40 (in lower altitude)	20	30	38	75

Annexure-25

Capacity utilisation of factories

(Referred to in paragraph 2C.9)

Name of the Tea Estates	Year	Production capacity	Actual production	Percentage of capacity utilisation	Average utilisation (Percentage)
		(in lakh kg of made tea)			
Rangmook-Cedar	1997-98	4.00	1.77	44	42
	1998-99	4.00	2.01	50	
	1999-2000	4.00	1.36	34	
	2000-2001	4.00	1.71	43	
	2001-2002	4.00	1.64	41	
Pandam	1997-98	1.00	0.46	46	59
	1998-99	1.00	0.62	62	
	1999-2000	1.00	0.51	51	
	2000-2001	1.00	0.68	68	
	2001-2002	1.00	0.69	69	
Hilla	1997-98	3.25	3.28	101	107
	1998-99	3.25	3.77	116	
	1999-2000	3.25	3.28	101	
	2000-2001	3.25	2.91	90	
	2001-2002	3.25	4.18	129	

Capacity of Hilla factory is 5 lakh kg of made tea per *annum* – the limiting factor being the withering capacity of 3.25 lakh per *annum*

Annexure – 26
Distribution transformation capacity *vis-a-vis* connected load as of March 2002
(Referred to in paragraph No.3A.4)

Sl. No.	Name of Division	Capacity		Connected load (MW) (M & LV)	Connected load in excess of distribution capacity (MW)	Distribution. capacity per MVA of connected load
		(MVA)	(MW)			
01	Alipurduar	45.5	36.4	35.54	(-)0.86	1.02
02	Arambag.	72.931	58.344	68.312	9.968 (17)	0.85
03	Asansol	105.378	84.302	64.76	(-)19.542	1.30
04	Bidhannagar II	74.12	59.296	62.692	3.396 (6)	0.95
05	Bidhannagar I	86.90	69.52	27.92	(-)41.6	2.49
06	Bankura	131.099	104.88	116.82	11.944 (11)	0.90
07	Barasat	119.427	95.54	115.98	20.44 (21)	0.82
08	Barrackpore	69.40	55.52	73.6	18.08 (33)	0.75
09	Baruipur	117.311	93.85	121.82	27.97 (30)	0.77
10	Behala	82.775	66.22	72.73	6.01 (9)	0.92
11	Berhampore I	120.155	96.124	101.696	5.572 (6)	0.94
12	Berhampore II	101.138	80.91	96.784	15.874 (20)	0.83
13	Burdwan	149.118	119.29	129.67	10.38 (9)	0.92
14	Chandannagar	116.867	93.49	120.28	26.79 (29)	0.78
15	Coochbehar	63.513	50.81	58.39	7.58 (15)	0.87
16	Darjeeling Construction Division	9.802	7.84	8.44	0.60 (8)	0.93
17	Darjeeling Generation-cum-Distribution Division	29.324	23.46	18.34	(-)5.12	1.28
18	Durgapur	45.497	36.40	51.60	15.2 (42)	0.71
19	Habra	125.580	100.46	98.72	(-)1.74	1.01
20	Haldia	23.77	19.02	13.19	(-)5.83	1.44
21	Howrah	112.364	89.89	134.86	44.97 (50)	0.67
22	Jalpaiguri	69.954	55.96	55.10	(-)0.86	1.01
23	Kalyani	124.00	99.20	115.78	16.58 (17)	0.85
24	Katwa	100.83	80.66	77.50	(-)3.16	1.04
25	Kurseong	15.166	12.13	12.60	0.47 (4)	0.96
26	Malda	115.6	92.48	99.29	6.81 (7)	0.93
27	Naihati	64.299	51.44	71.90	20.46 (40)	0.71
28	Purulia	75.082	60.07	56.42	(-)3.65	1.06
29	Rampurhat	95.284	76.23	75.96	(-)0.27	1.00
30	Siliguri	71.196	56.96	69.66	12.7 (22)	0.82
31	Srerampur	87.27	69.82	91.20	21.38 (31)	0.77
32	Suri	103.244	82.59	92.91	10.32 (12)	0.89
33	Tamluk	118.712	94.97	102.54	7.57 (8)	0.93
34	Uttar Dinajpur	74.018	59.21	62.22	3.01 (5)	0.95
35	Uluberia	53.94	43.15	58.98	15.83 (37)	0.73

Note: Figures in the brackets indicate the percentage of excess connected load over distribution transformation capacity

ANNEXURE – 27

Statement of percentage of failure of transformer for the five years ending March 2002
(Referred to in paragraph No. 3A.8.3)

Sl.No.	Name of division	1997-98	1998-99	1999-2000	2000-2001	2001-2002
01	Alipurduar	23	20	35	27	29
02	Asansol	31	28	37	27	32
03	Bankura	25	32	26	15	21
04	Barrackpore	17	16	17	13	12
05	Baruipur	16	5	19	22	15
06	Berhampore I	38	33	16	14	11
07	Berhampore II	36	41	34	20	25
08	Coochbehar	14	16	18	21	13
09	Contai	13	11	13	13	11
10	Dakshin Dinajpur	24	21	24	18	17
11	Darjeeling Construction Division	12	23	34	14	14
12	Darjeeling Generation-cum-Distribution	16	8	18	21	20
13	Durgapur	29	28	31	27	27
14	Habra	17	12	21	23	19
15	Haldia	14	22	12	12	17
16	Jalpaiguri	15	16	16	19	14
17	Krishnanagar	21	23	19	22	22
18	Kalyani	23	23	24	23	20
19	Katwa	21	22	35	23	25
20	Kharagpur	9	12	6	13	14
21	Kurseong	20	20	20	19	11
22	Malda	12	10	22	20	20
23	Naihati	21	12	8	13	8
24	Purulia	23	27	24	26	26
25	Rampurhat	17	21	22	22	26
26	Siliguri	31	36	30	24	28
27	Suri	28	28	31	31	28
28	Tamluk	75	54	30	15	16
29	Tehatta	10	19	15	17	13
30	Uttar Dinajpur	13	15	20	18	18