## **Preface**

A performance audit of the Defence Estates Management was undertaken to examine whether:

- Projection of requirement of defence land was accurate as per norms and was based on reliable data and utilization of land was prudent and effective;
- Land not required for immediate use was put temporarily to some other constructive use including giving it on lease and leased properties had been managed efficiently and effectively;
- ➤ Old Grant Bungalows were managed in accordance with existing orders;
- ➤ Management of hiring/ acquisition/ requisition of land was done judiciously and within the ambit of extant provisions;
- ➤ The resources available with the DGDE and its subordinate offices to manage such a vast expanse of defence land were adequate and managed efficiently, and monitoring mechanisms aided the higher management in smooth and effective management of defence land; and
- Adequate steps were taken to prevent encroachments and eviction of encroached land.

This performance audit aims at systems improvement and incorporates not only audit findings about systemic failures but goes on to recommend remedial measures which on implementation will lead to improved functioning of the organisation.

The Report has been prepared for submission to the President under Article 151 of the Constitution.